

Algeria	20	Indonesia	2100	Philippines	20
Argentina	20	Iran	2100	Portugal	20
Australia	20	Italy	2100	S. Korea	20
Belgium	20	Japan	2100	Singapore	20
Canada	20	Jordan	2100	Taiwan	20
Denmark	20	Korea	2100	Thailand	20
France	20	Libya	2100	Turkey	20
Germany	20	Mexico	2100	U.A.E.	20
Greece	20	Norway	2100	U.S.A.	20
Hong Kong	20	Poland	2100		
India	20	Romania	2100		

## World news

### Senate blocks bid to halt Contra aid

THE US Senate yesterday narrowly defeated a move to stop \$40m in American military aid to the Nicaraguan Contras.

The 52-48 vote highlights deep divisions within the US Congress on American involvement in Nicaragua.

The House of Representatives voted last week to block the \$40m of aid - part of a \$100m package approved last year by Congress - in a largely symbolic show of disapproval of the Reagan Administration's Contra policy. The House vote was symbolic because the Democratic controlled Congress has too few votes to override a Presidential veto of moves to block existing military aid.

The crucial test for the Administration comes in September when Congress votes on a \$105 million second round of US funding of the Contras.

### Deaver indicted

Michael Deaver, former White House aide and close friend of first lady Nancy Reagan, was indicted by a federal grand jury on perjury charges for allegedly lying under oath about his lobbying activities.

### Hostage fears

French fears over the fate of the French hostage under sentence of death in Beirut deepened with the publication of a statement by his captors stiffening the terms for his release.

### Iran 'holds Waite'

Missing Anglican church envoy Terry Waite is being held in the Iranian embassy in west Beirut, said Soviet magazine Literaturnaya Gazeta, which has accused him of involvement in arranging arms shipments to Iran.

### Macao 'breakthrough'

Chinese and Portuguese officials hinted strongly at a breakthrough in talks on turning over the Portuguese-run territory of Macao to China.

### Funeral restrictions

South Africa imposed severe restrictions on funerals in an area of Natal province where seven schoolchildren were massacred in apparent internecine violence within the black community.

### Sri Lanka clash

Five members of the Liberation Tigers of Tamil Eelam separatist group were killed by a rival rebel group in the eastern jungles of Sri Lanka, a Government spokesman said.

### Spanish unrest

Widespread labour protests against economic austerity policies continued with rail traffic disrupted and the Spanish Government warning it would deal firmly with violence at demonstrations.

### European poll

Two out of three EEC citizens are broadly in favour of the Community developing into a 'United States of Europe'. Almost half would entrust a European government with responsibility for the economy, foreign affairs and defence within the next 20 years. Page 18

### Turkish protest

Some 5,000 members of the oil workers' union, Petrol-Is, went on strike as Turkish trade unionists opened a protest campaign over what they regard as an anti-worker stance by the Government.

### Press restrictions

The Indonesian Government has announced new restrictions on foreign journalists in an apparent bid to limit coverage of next month's national elections.

## Business summary

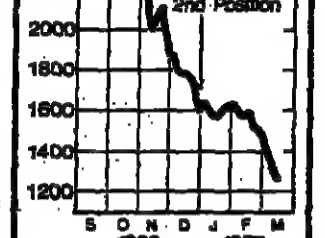
### CGE set for record issue of equity

CGE, French nationalised telecommunications and heavy engineering group, is planning to launch the largest ever new equity issue on the French market to coincide with its privatisation early next May. Page 18

### WALL STREET: The Dow Jones industrial average closed up 2.13 at 2,286.93. Page 2

### LONDON: Financial markets responded to the prudent tone of the budget with good gains among gilts but a tempered reaction from equities. The FT-SE 100 index edged up 0.3 to a new peak of 2,006.6 while the FT Ordinary added 2.5 to 1,589.5. Details, Page 38

### TOKYO: Buying interest in large-capital stocks gathered momentum, sending share prices to yet another all-time high. The Nikkei average gained 190.33 to a record 21,705.06. Page 42



### COFFEE: Prices fell in London with 'disenchantment' reported among dealers. The May position closed \$128.50 off at \$1,284.50 a tonne, the lowest finish for 5 1/2 years. Page 38

### GOLD: fell on the London bullion market to close at \$404.50 (\$405.0). It also fell in Zurich to \$404.50 (\$405.50). Page 34

### DOLLAR: fell in London to DM 1.6363 (DM 1.6365) to FF 1.11 (FF 1.12) to SF 1.5380 (SF 1.5382); and to Y141.90 (Y141.95). The dollar's exchange rate index rose 0.1 to 103.3. Page 35

### STERLING: rose in London to \$1.6006 (\$1.6000) to DM 2.35 (DM 2.34) to FF 9.6125 (FF 9.6100) to Y244 (Y243). The pound's exchange rate index rose 0.5 to 72.6. Page 35

### US ECONOMY: grew at a sluggish 1.1 per cent in the last quarter of 1986. Page 5

### MR DONALD BROOKS, president of Fairchild Semiconductor, the US semiconductor manufacturer, announced plans which could lead to a management buyout of the company following the cancellation of merger proposals by Fujitsu. Page 19

### GENCORP, Ohio conglomerate formerly known as General Tire & Rubber which has been severely hampered by legal problems in its broadcasting subsidiary, faces a \$2.2bn bid from a partnership of Californian and Texan investors. Page 19

### BRITISH Government announced that it would sell its remaining 32 per cent stake in British Petroleum, valued at more than \$4.5bn (\$7.2bn). Page 18

### FLEET Industrial Group and Norstar Bancorp of the US are to be combined in what the companies say is the biggest ever US bank merger with a deal worth \$1.3bn. Page 19

### CATHAY PACIFIC Airways, Hong Kong-based airline controlled by Britain's Swire group, reported a 59 per cent increase in profits for 1986 largely as a result of lower fuel costs. Page 23

### MODO, a leading Swedish pulp and paper group, suffered a fall of 7.8 per cent in operating profits last year, largely as a result of a steep fall in the earnings of its pulp operations. Page 19

### SUPERFOS, Danish fertiliser, agro-industrial and packaging group, made a net loss of Dkr 360m (\$44.3m) in 1986, against Dkr 11m profit in 1985. Page 29

## American Express to switch \$100m Mexican debt into hotel stake

BY STEPHEN FIDLER IN LONDON

AMERICAN EXPRESS Bank, the banking subsidiary of the US financial services and travel concern, said yesterday it had signed a deal to convert \$100m of its own loans to Mexico into an equity stake in hotel projects in the country.

It is the first time that a US bank has announced a debt-for-equity deal of such size involving its own exposure to Mexico, and seems likely to bring up a number of important regulatory issues in the US.

The US authorities have generally supported such arrangements, but there are limits on the permissible size of US banks' investment in non-financial companies and accounting questions as to how the equity should be treated on the banks' balance sheets.

American Express said the investment in new luxury hotels around the country would be made jointly with the Mexican Government and private business groups in Mexico.

The \$100m will be converted into peso equity when needed over the next two years, through the company's International Capital Corporation subsidiary.

Conversions into pesos will be made under guidelines laid down by Mexico in August, but American Express officials declined to be specific on how the loans would be valued.

American Express had \$632m of loans outstanding to Mexico at the end of last year and the \$100m to be converted was part of a larger syndicated loan made directly to the Mexican Government.

The hotel project will involve building about 3,000 rooms in four cities. Three international hotel chains, Sheraton, Hilton International and Club Mediterranée, will operate the hotels.

Mexican officials believe the project will attract 250,000 tourists, create 15,000 jobs and lead to annual foreign exchange gains of \$80m.

Mr James Robinson, American Express chairman and chief executive, said he believed such deals "should make important contributions to the prosperity of Mexico."

Debt-to-equity swaps have been used, particularly in Mexico and Chile, as part of a search for alternative ways of handling the region's debt problems.

Although quite sizeable deals have been done, debt conversion is generally seen as a useful way of reducing countries' debt burdens, but not as an overall solution to the debt problem.

In Mexico, debt-to-equity conversions got under way in mid-1986 and have been proceeding at a rate of about \$100m a month. Many of the larger deals have been done with car companies, such as Volkswagen and Nissan, and have been used to finance domestic Mexican operations.

Mexico had expressed reservations about large-scale debt-for-equity conversions, citing concern about the impact on its domestic money supply and the possibility that such swaps might inhibit other types of investment in the country.

A Mexican official said in New York last week that the scheme had been temporarily suspended to cope with a flood of applications, although bankers saw the move as an attempt to put pressure on them to join a new \$7.7bn loan to the country.

Signing of the new loan, which Mexican officials say is more than 98 per cent subscribed, is due to start on Friday in New York.

Capital markets, page 22; Mexican discount, page 5

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Capital markets, page 22; Mexican discount, page 5

## Britain shifts policy towards steady sterling

BY JANET BUSH AND PHILIP STEPHENS IN LONDON

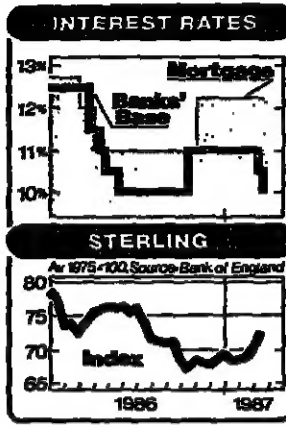
MR NIGEL Lawson, the British Chancellor of the Exchequer, yesterday indicated that he wanted to hold the value of sterling at close to its present levels, confirming a significant shift in recent weeks in Government policy towards the exchange rate.

Speaking in London as the leading banks responded to Tuesday's budget with a 4 per cent point cut in base rates to 10 per cent, he hinted at the possibility of a further reduction in borrowing costs in coming weeks. For the time being, however, he was adopting a cautious approach.

Mr Lawson, who cut the basic rate of tax by 2p to 27p on Tuesday, re-affirmed his eventual aim of a 25p rate. This year, however, the combination of tax cuts and a much lower borrowing target had been the right economic and political balance. It had left open the Prime Minister Mrs Margaret Thatcher's options for either a summer or an autumn general election.

The pound yesterday rose to its highest close against the US dollar since January, 1983, at \$1.6060 compared with Tuesday's closing \$1.5990. The Bank of England's trade weighted sterling index closed sharply higher at 72.6 from Tuesday's closing 72.1.

Money market interest rates yesterday started discounting a further cut in interest rates. The three-month interbank rate ended at 9 1/2 per cent.



Mr Lawson said that he was "perfectly content with the present level of the exchange rate," and suggested that the authorities would oppose increases as well as falls in the pound's value against other currencies.

The need to maintain a tactical edge in the foreign exchange markets dictated that in public at least the Treasury should not be too precise about its objectives, Mr Lawson said.

He left open the possibility, however, that the Treasury has established unpublished target ranges for the pound against the dollar and the Deutschmark.

Continued on Page 18

Editorial comment, page 16; budget aftermath, page 17; Law, page 18; money markets, page 31

## Kohl says Bonn is receptive to Moscow approach

By Peter Bruce in Bonn

CHANCELLOR Helmut Kohl of West Germany said in an important political declaration yesterday that his Government, which has begun preparing this year for a new superpower summit meeting, accepted Mr Mikhail Gorbachev's talk of "new thinking" in Soviet foreign policy.

Mr Kohl, who was presenting his new Government's political programme to the Bundestag, said of the Soviet leader: "We take him at his word." The remark places him firmly on the side of the Foreign Minister, Mr Hans Dietrich Genscher, and is likely to annoy the US Government.

The statement will probably go a long way, too, towards ending a serious political rupture between Bonn and Moscow caused by a comparison the West German leader made in an interview last year between the public relations skills of Mr Gorbachev and Josef Goebbels, the Nazi propaganda chief.

He said east-west relations were on the move again. Bonn welcomed a planned meeting between Mr George Shultz, the US Secretary of State, and Soviet foreign minister Eduard Shevardnadze "and (we) advocate a new summit meeting during this year" he said.

Mr Kohl's comments are also a major political victory for Mr Genscher, whose Free Democrat (FDP) party did well in the January general election despite (or perhaps because of) constant attacks on his handling of foreign policy by right wingers in Mr Kohl's coalition.

Soon after the election Mr Genscher called on the West to pay Mr Gorbachev's reforming zeal greater heed.

Although Mr Kohl said he hoped the US and the Soviet Union would be able to reach agreement on the removal of intermediate-range nuclear missiles from Europe "quickly," he repeated western European concern about Soviet short-range missiles that might remain.

"The federal government therefore expects," he said, "that both world powers clearly and bindingly commit themselves to immediate follow-on negotiations on (short-range) systems."

Mr Kohl, who narrowly failed to break former Chancellor Helmut Schmidt's record for a 184-minute government declaration (given at the start of each new parliament), will probably have also irritated the US by pressing for a nuclear test ban such as the one recently ended by the Soviet Union and scoffed at by Washington.

Patrick Cockburn adds from Moscow: Mr Michael Armacost, the US

Continued on Page 18

## Limited immunity sought for Irangate witnesses

BY LIONEL BARBER IN WASHINGTON

THE TWO congressional select committees investigating the Iran arms scandal yesterday announced a joint accord which would grant limited immunity to President Ronald Reagan's former National Security Adviser, Admiral John Poindexter, and the so-called White House Aide, Lt Col Oliver North.

The immunity accord is aimed at protecting the separate criminal investigations led by Mr Lawrence Walsh, the court-appointed special prosecutor and does not prevent criminal charges being brought against either man.

The House and Senate Panels, which are to begin joint public hearings on May 5, are to unify their separate investigations in order to speed the congressional inquiry into the affair.

Under a complex arrangement, the two committees agreed to vote to apply for limited immunity for Mr Poindexter in mid-April, which would allow him to give private testimony in early May and public testimony in mid-June.

But they elected to delay voting on applying for immunity to Lt Col North until June 15 at the earliest. This allows the committees to gather as much information as possible on Lt Col North's controversial role in diverting profits from secret US arms sales to Iran to the Nicaraguan Contras rebels. In the last report, it was a great deal of incriminating evidence was found, it could mean that immunity would be withheld.

Congressional investigators see Mr Poindexter as a crucial witness in the affair, able to testify on President Reagan's role and knowledge about the diversion of funds. But Mr Poindexter, like Lt Col North, has invoked his Fifth Amendment rights against self-incrimination and refused to testify before Congress.

Unconfirmed reports yesterday said that Maj Gen Richard Secord, a business associate of Lt Col North in the Iran affair, would be charged with contempt for failing to hand over bank records to the committees.

Separately, the New York Times said that several million dollars from the arms sales to Iran found its way - via a middleman Mr Manucher Ghorbanifar - to top Iranian Government officials and to the kidnappers of American hostages in Lebanon.

The Times, quoting Administration officials, said that as much as \$1m went to Mr Hashemi Rafsanjani, speaker of the Iranian Parliament, and his family.

President Reagan is due to give a televised news conference tonight, his first for four months, when he will be questioned closely on the affair.

Congressman Lee Hamilton, chairman of the House Select Committee, said that the hearings would be broken into three phases: aid to the Contras, the Iran arms sales policy, and an attempt to assign responsibility.

Senator Daniel Inouye of Hawaii, chairman of the Senate Committee, said that he hoped a joint report could be written by both panels.

Under the agreement, Mr Lawrence Walsh has in effect been granted his wish for a delay of 90 days before an offer of immunity was given to either Mr Poindexter or Lt Col North. If immunity is granted to a witness giving testimony, then the testimony cannot be used against that person by a special prosecutor. But it can be used against third parties, Republican committee members said yesterday.

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## Morgan to pay former executives £562,000

BY DAVID LASCELLES, BANKING EDITOR, IN LONDON

MORGAN GRENFELL, the merchant bank at the centre of the Guinness controversy, is to pay a total of £562,000 (\$890,000) to two of its top executives who were forced to resign because of the affair.

They are Mr Christopher Reeves, the chief executive, and Mr Graham Walsh, head of the corporate finance department, both of whom left the bank in January after accepting responsibility for Morgan's involvement with Guinness.

The sum represents 18 months' earnings for the two men, though the proportion in which they will share it was not disclosed.

Lord Catto, Morgan's chairman, said yesterday that the money was being paid in compensation for



## EUROPEAN NEWS

Hazel Duffy looks at a major challenge facing officials at the European Commission  
Higher profile sought for EEC regional aims

THE NORMALLY placid officials in the European Commission are increasingly questioning the logic of having a Community regional policy over which they have so little control and from which they derive so little kudos.

At a time when regional economic divisions in Europe are deeper than ever—whether between one region and another, or one country and another—Brussels is largely powerless to do anything other than sprinkle Community funds here and there, in accordance with the regional policies of each individual government.

Ironically, the one area where it is having some impact is on the distribution of national government aid to the regions. A long-running disagreement between the Commission and the West German Government is coming to a climax, with Bonn insisting that it is its business and not the Commission's to determine the boundaries where national and regional government aid can be paid.

But it is the European Regional Development Fund which is central to the role that the Community wants to play in reducing regional disparities. In the main, the fund is a means for transferring cash to the regions according to national policies. Brussels would like it to reflect more those decisions made at a Community level.

A start is being made through what is called "integrated operations". Brussels is trying to co-ordinate some of the funds that go to the regions—the European Regional Development Fund, part of the Social Fund, and the much smaller fund for modernisation of agriculture.

Integrated operations schemes were set up initially in Belfast and Naples. Then, last summer, Ministers agreed to expand the idea. Governments were issued with guidelines on how to prepare programmes for areas they thought suitable for this approach.

With European governments cutting back in many cases on regional aid, local/regional authorities have been quick to submit studies (some part-funded by Brussels) detailing plans for large-scale improvements and economic regeneration. From Britain, for instance,

EUROPEAN REGIONAL DEVELOPMENT FUND 1986  
Commitments and payments—provisional (in Ecu m)

	Commitments	Payments
Italy	813.63	701.43
UK	513.33	468.35
Spain	640.88	314.30
Greece	309.45	302.48
France	259.25	200.36
Portugal	380.94	188.78
W Germany	82.53	88.23
Ireland	125.13	77.84
Belgium	19.14	21.61
Denmark	11.12	18.89
Netherlands	28.23	11.83
Luxembourg	0.97	0.13

Source: European Commission

plans for Birmingham and Bradford—cities which have been hit hard by the decline of industry in their surrounding regions—are being considered. The final selection will be made by the Commission, but the indications are that steel closures, like those in the Ruhr, south Yorkshire and Teesside, will also be looked at sympathetically.

The ERDF is the largest of

funds, and Mr Jacques Delors, Commission president, wants pledges from the member states that would double its resources over the next five years.

Last year, the fund agreed to payments totalling Ecu 3,180m (£2,230m), of which Ecu 2,350m was actually paid out. Most of this money offsets funds which have either already been handed over by national governments, or have been included in their budget calculations. In other words, it is not "additional" to national funds, and the Commission gains little credit.

Italy receives the largest share of the ERDF (in 1986 it was Ecu 701.43m). It was followed by Spain, the UK, Portugal and Greece. Historically, each country is allocated a quota of the fund following negotiations with individual governments.

Since 1985, a minimum and maximum quota range has been determined within which Commission officials have more discretion in deciding where the money will be spent. The UK's quota, for instance, was set at 14.3 to 18.5 per cent of the

fund. It actually received 17 per cent last year.

The negotiations this year on quota ranges will be crucial in putting the Commission's determination to mould the fund more towards being a vehicle for determining Community priorities—particularly the need to bring the poorer countries closer to the wealthy—and the equally strong determination of governments to make sure that their problem areas still get what they see as a fair share of the fund.

The integrated operations programme, however, is the more ambitious and challenging. To succeed, it will need a considerable effort by the Commission to get its act together by co-ordinating different sections and interests.

It will also need a willingness by the governments to endorse the different approach. Already there is a suspicion that the programme funds might be used to replace national funds. If that turns out to be the case, the object will have been largely defeated. The fund would then continue to be mainly a means of transferring money back to certain governments.

## Swedish reaction to Chernobyl 'too tough'

By Sara Webb in Stockholm

THE SWEDISH National Institute for Radiation Protection (SSI) has admitted that stringent measures introduced to test radioactivity levels in food in the wake of the Chernobyl disaster were unnecessarily tough.

It has now recommended that the average Swede should be allowed to consume food containing considerably higher levels of radioactive caesium and has suggested raising the threshold from 300 becquerels per kilogram to as much as 10,000 becquerels per kilogram.

The recommendation has cast doubt on whether it was necessary to destroy about 5,000 tonnes of contaminated food—worth an estimated SKr 150m (£15m) in Sweden last year.

Extensive food tests showed that 83 per cent of the reindeer slaughtered were unfit for sale to the public because the meat contained more than 300 becquerels per kilogram. They were fed to mink instead, and the Government had to pay compensation to Lapps in the worst affected areas who make their living from selling reindeer meat.

According to Mr Jack Valentin, deputy director at the SSI, the Swedish regulations were too severe, though the Institute believed it was necessary to play safe at the time. Other European countries, including Norway, allowed much higher levels of radiation in food.

The SSI now thinks that it is more important to consider the total amount of radioactivity consumed. It says that a yearly intake of 50,000 becquerels is acceptable and has suggested that the threshold for food sold over the counter could be raised to 10,000 becquerels.

If these recommendations are taken up by the national food administration, the ones would be on the individual to keep a daily record of how much radioactivity he or she has consumed.

According to the SSI, most Swedes can safely eat meat within the 50,000 limit, though the Lapps could still face problems.

Some Lapps consume as much as 100 kilograms of reindeer meat a year. Mr Mats Holmberg, a researcher at the SSI, says they now have two alternatives: "Either they can stop consuming meat, or they can feed their reindeer on radiation-free fodder provided by the Government."

## France grows fearful over hostage's fate

BY DAVID HOUSEGO IN PARIS

FRENCH fears over the fate of the French hostage under sentence of death in Beirut deepened yesterday with the publication of a statement by his captors stiffening the terms for his release.

The statement issued in Beirut by the so-called Revolutionary Justice Organisation which holds the TV technician Jean-Louis Normandin said that his execution would be postponed for a week. But for the first time it alleged that Mr Normandin was a spy working for the French and Israeli governments and threatened to punish France for its support of Iraq in the Gulf War by the "hardest actions carried out in France itself."

Mr Normandin, whose picture was released along with the statement, was apparently sentenced to death by the court on the weekend. The French Government has since been pressing for his release and Lebanese personalities have also called for clemency.

The statement also appears to be the first time to link the fate of Mr Normandin to the sentence recently imposed by the Paris criminal court on Georges Ibrahim Abdallah,

leader of the Lebanese Armed Revolutionary Faction. Abdallah was given life imprisonment in spite of pressures from the French government for a lighter sentence.

Officials, warned after the trial that the heavy penalty could endanger the life of the hostages and provoke fresh attacks in France.

Prior to the trial the Government is believed to have reached an understanding through Algerian and Syrian intermediaries that a lenient penalty for Abdallah would help shield France from terrorist attacks.

In apparent reference to such negotiations, the statement refers to French failure to "respect the understanding and agreement reached with Algeria and with other parties."

The document, which was delivered to the Beirut newspaper *Al-Nahar*, also says that "harsh measures" for Iraq for the first time to link the fate of Mr Normandin to the sentence recently imposed by the Paris criminal court on Georges Ibrahim Abdallah,

## Soviet production figure distorted, says economist

BY PATRICK COCKBURN IN MOSCOW

SOVIET INDUSTRIAL production is at least 5 per cent lower than shown by official statistics, which are boosted by report padding, according to Mr Alexei Sergeyev, a senior Soviet economist.

Inflation of economic statistics at local level has come under increasing attack within the Soviet Union over the past year and specialists abroad also believe that the Central Statistical Administration in Moscow has systematically distorted the national income figures for 1985 and 1986.

Mr Sergeyev of the Economics Institute in Moscow told the daily *Sovetskaya Rossiya* that the official state monitoring organs believed that industrial figures were exaggerated by 1.5-3 per cent. "In my opinion it is significantly higher," he said.

The motive for overstated figures was often the pressure placed on enterprises to raise output by higher organisations, according to Mr Sergeyev. The construction industry was particularly prone to exaggerated results.

Last month Dr Jan Vanous, research director of Plamecon, a private research organisation on the Soviet and East European economies, said the real growth rate in Soviet national income was only 1.4 per cent last year, compared to an official claim of 4.1 per cent.

Dr Vanous said that the overstatement of the improvement in Soviet economic performance since Mr Mikhail Gorbachev came to power in 1985 stemmed from exaggeration in the growth of retail trade, despite measures taken to limit the sale of alcohol, and underestimation of price inflation.

Improved economic statistics are essential for the success of Mr Gorbachev's economic reforms because of the need to channel investment into the parts of the economy showing the best return on assets. The Press has accused officials in the republics of Moldavia and Kazakhstan of exaggerating economic figures, but Mr Sergeyev's questioning of the validity of industrial output figures reduces the credibility of the Central Statistical Administration as a whole.

Meanwhile, as part of the greater statistical openness, Mr Alexei Vlasov, the Interior Minister, has said that it is time the Soviet Union released full crime figures which have hitherto been secret. He told the newspaper *Literaturnaya Gazeta*, however, that the tougher laws on alcohol had cut Soviet crime figures by 4.6 per cent last year but the improvement was largely concentrated on violent crime.

## Communist union steps up action against Madrid

BY TOM BURNS IN MADRID

THE SPANISH Government, already buffeted by widespread strikes and demonstrations, received a new challenge yesterday when the communist-led trade union Comisiones Obreras unveiled a plan for major protests at the beginning of next month.

In response, government spokesman Javier Solana said the Government was "open to dialogue" and would meet demands where possible, but that it would be "inflexible" about disputes which turned violent.

The decision to step up the pressure against the Government's economic policies came as a new dispute surfaced in

the form of two three-hour-long nationwide stoppages by railwaymen yesterday morning and evening. Similar railway strikes are planned next week to press for wage increases above a 5 per cent ceiling recommended by the Government.

Yesterday's communist chaos coincided with the final day of a 72-hour strike by doctors and public health employees and of a 48-hour strike by construction workers, with an indefinite strike by university students and lecturers, with continued mobilisations by farmers who park their tractors on the national highways, and with continued disputes, strikes and demonstrations in the steel and

coal sectors. Violence, which included intimidation by railway pickets yesterday, has been a feature of several of the protests.

Issues behind the confrontation with the Government range from demands for greater public health spending, protests against a new university syllabus, anger over the impact of the EEC's common agricultural policy, fear of redundancies, and the controversial pay guideline.

Comisiones Obreras, which wrested control of large companies such as the telecommunications monopoly Telefonica, the national airlines Iberia and the national railways, from its

rival the Socialist General de Trabajadores (UGT) in trade union elections held at the end of last year, estimated that half a million Spaniards were involved in an industrial dispute of one form or another yesterday.

The planned "mobilisation week" from April 3-10 was presented by Comisiones Obreras as an attempt to channel as many of the various protests as possible into a concerted attempt to break what the union's veteran Communist leader, Marcelino Camacho, called the "Government's neoliberal and anti-worker economic policy."

Mr Camacho issued an invita-

tion to the UGT to form a common platform for April's protests. Members of both unions were already actively debating at shop-floor level "the need for an alternative to the existing economic policy," he said.

However, Mr Camacho narrowly failed to win endorsement from his union's 151-member supreme council for a general strike which he had planned to call on April 30. The union unanimously approved the protest week instead and Mr Camacho stressed yesterday that a general strike was merely awaiting "better objective conditions."

Extracts from the Chairmen's Statements contained in the 1986 Annual Reports



## DURBAN ROODEPOORT DEEP, LIMITED

Registration Number 01/005608

## RAND MINES

## EAST RAND PROPRIETARY MINES, LIMITED

Registration Number 01/007306

(Both companies incorporated in the Republic of South Africa)

Management has a marvellous opportunity to show that a harmonious relationship can be achieved through dialogue, understanding and equitable treatment—C. G. Knobbs.

## Gold

In US dollar terms the price of gold increased by 16 per cent during 1986 to average US\$367 per ounce and the year closed with the spot price steady at around US\$400 per ounce. The gradual strengthening of the rand against the US dollar during the latter part of the financial year caused a decline in the rand gold price from the record levels achieved in August 1986.

In the first half of the year the gold price fluctuated largely below US\$350 per ounce, and it was not until the second half of 1986 that a new trading range emerged as a result of a substantial readjustment of major currencies against the US dollar combined with supply anxieties over other precious metals, particularly the platinum group.

Gold coinage demand amounted to an impressive 357 tons while fabrication demand at 1 287 tons was at its highest level since the late 1970s.

Significant upward movements in the gold price seems unlikely, unless a number of negative political and economic events coincide in a manner reminiscent of events in 1979/80. Uncertainty in the past favoured gold, and this may well underpin prices during the next 12 to 18 months around an average level of \$420 per ounce, yielding an average domestic price of R29 000 per kilogram at an exchange rate of R1 = \$0.47.

## Industrial relations

The Mines and Works Act Amendment Bill was recently published and is now to be considered by Parliament. The main change to the Act is the deletion of the "scheduled person" definition which reserved the granting of important certificates of competency to whites and certain coloured people to the exclusion of blacks. The industry has campaigned vigorously for a number of years to have this racial constraint removed. Unfortunately the Bill tightens up on the selection criteria for these certificates. Although the introduction of these selection criteria purports to improve safety and health and the Bill specifically states that no distinction shall be made on the basis of race or colour, there are fears that these new criteria could be used indirectly to thwart black advancement. The companies are committed to campaign against any such constraints.

The attention focused on improving communications, training and particularly in conflict handling, will go a long way to changing attitudes and developing the empathy that is needed by all to promote a healthy industrial relations climate. The prevailing turbulent socio-political environment in the country militates against these efforts and supervisors will increasingly have to deal with employee problems which fall outside the scope of "normal" industrial relations.

## Durban Roodepoort Deep, Limited

	Year ended 31 December 1986	1985	% change
<b>OPERATING RESULTS</b>			
Tons milled - 000	2 372	2 447	-3
Gold recovered - kilograms	2 488	2 747	-1
Yield - grams per ton	3.14	3.08	+2
Working expenditure per ton milled	R16.78	R22.28	+23
<b>GOLD PRICE RECEIVED, AVERAGE</b>			
Rand per kilogram	25 965	21 918	+23
<b>FINANCIAL RESULTS</b>	R'000	R'000	
Turnover	261 619	166 780	
Working profit	19 506	13 488	
Profit before appropriations	23 816	18 682	
Appropriations for mining assets	19 790	11 159	
Earnings - cents per share	123	325	
Dividends - cents per share	100	100	

## Operations

The higher gold price received gave rise to a 22 per cent increase in revenue and the company achieved a 49 per cent increase in working profit during 1986 despite a decrease in the tonnage of ore milled and in gold produced. The policy of re-allocating resources to the richer south western portion of the mine has resulted in a marginal improvement in the gold recovery grade. As a result of the improved cash flow, the company was able to increase net capital expenditure, in line with my previous forecast, to R19 million and to maintain the dividend at 100 cents per share.

Costs of production again rose due to the high increases in labour, electricity, stores and material costs. It is imperative to improve the efficiency of all resources, to locate and mine one of a higher grade than that currently being exploited and management is concentrating its efforts on these aspects.

## Future operations

Exploratory, development and prospect drilling in the JCI tribute area to the west of the present mining site justifies the sinking of a sub incline shaft to be commenced during 1987. The company's short-term planning envisages a change in the principal source of ore from the steeply dipping eastern to the flatter western sections of the mine.

It is expected that the quantity and average gold recovery from ore mined will improve marginally over the results attained in 1986.

The mine has completed the exploration of the Kimberley reef in the south west of the lease area and a feasibility study for the exploitation of this area has been compiled. The financial plans are being evaluated and notice of the company's intentions will be given to members as soon as possible.

## East Rand Proprietary Mines, Limited

	Year ended 31 December 1986	1985	% change
<b>OPERATING RESULTS</b>			
Tons milled - 000	2 712	2 818	-3.8
Gold produced - kilograms	2 223	2 025	+10.0
Yield - grams per ton	3.40	3.54	-4.6
Working revenue per ton milled	R33.85	R23.39	+43.2
Working expenditure per ton milled	R102.12	R22.23	+362.2
Working loss per ton milled	R68.27	R2.84	+2412.1
<b>GOLD PRICE RECEIVED, AVERAGE</b>			
Rand per kilogram	27 007	21 924	+23.5
<b>FINANCIAL RESULTS</b>	R'000	R'000	
Working revenue	254 519	223 731	
Working expenditure	276 935	231 728	
Working loss	22 416	7 997	
State assistance claimed	19 810	19 191	
Other income, net	1 910	1 784	
Profit/(loss)	(696)	12 978	
Capital expenditure	53 303	45 158	

## Operations

The formalities relating to the arrangements for the financing of the Far East Vertical shaft system have now been completed. This project will give access to the richer south-east area of the mine and provide the infrastructure for increasing total gold production. Capital expenditure of R\$4.6 million was incurred during the past year on this project. A successful rights issue was completed in the early part of 1986 and the company also entered into a ten year, R150 million loan agreement with a consortium of commercial banks. The Government has agreed to guarantee the loans to a maximum of R200 million and to subsidise the interest payments.

During the last financial year the gold produced declined as a result of a 4 per cent drop in ore milled and a 7 per cent decline in grade. The drop in tonnage occurred in the eastern longwalls of K shaft and L shaft, the richest areas of the mine. A major change in pillar design in the K shaft area was adopted in order to improve mining conditions. In addition, some geological faults had to be negotiated and this slowed down the rate of mining. In addition to the foregoing problems a number of pressure bursts occurred on "K" and "L" longwalls resulting in long delays before production could be resumed. The improved pillar design mentioned earlier will mean leaving larger blocks of ground in situ but the anticipated reduction in pressure bursts that will result from this practice will be a great advantage from a safety and production point of view in the years ahead.

## Future operations

During the coming year, the tonnage milled is expected to exceed the 1986 achievement and, barring any major disruption in production, a return to producing over 10 tons of gold is also expected. Capital expenditure is estimated at R118.5 million and will be mainly incurred on the Far East Vertical project.

The annual financial statements may be obtained from ERM Annual Registrars Limited, 6 Grosvenor Place, London SW1P 1PL.



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## 'US of Europe' favoured by most in EEC

BY QUENTIN PEEL IN BRUSSELS

TWO out of every three EEC citizens are broadly in favour of the Community developing into a "United States of Europe". Almost half would entrust a European government with responsibility for the economy, foreign affairs and defence within the next 20 years.

An overwhelming majority expects to be watching European television channels by the year 2000, but only half expect to be using a common currency. Two-thirds expect to learn another language - or have children who speak another - by the end of the century.

The French emerge most positive of all in their vision of a "European future", and even the normally sceptical British are not far behind. But West Germany and the Netherlands, traditionally two of the most Community-minded of member states, are much less certain of the future.

These are some of the startling conclusions of an ambitious opinion poll carried out by the European Commission in Brussels, to assess the vision of ordinary Europeans at the time of the 30th anniversary of the Treaty of Rome.

Europe 2000, an anniversary issue of the Eurobarometer opinion poll, shows that European citizens are very often more Community-minded than their own national governments. But it also shows up key differences in national perceptions, and what aspects of sovereignty may be negotiable.

## Bid to save ozone layer wins support

BY GEORGE GRAHAM IN PARIS

INDUSTRIAL nations are moving closer to agreement on the need to curb chemicals which damage the ozone layer in the earth's upper atmosphere. The US has been seeking support for curbs at this week's high level meeting in Paris of the Organisation for Economic Co-operation and Development's chemicals group, and now believes it will be possible to reach agreement by the end of this year.

Mr Lee Thomas, administrator of the US Environmental Protection Agency, said yesterday that he sensed increasing support for plans to phase out chlorofluorocarbons (CFCs) and halons, and expected to sign a accord in September under the auspices of the United Nations.

Japan and some European countries have been more reluctant to go ahead with a ban on CFCs and halons, which scientists believe deplete the stratospheric ozone layer, and thus allow excessive ultraviolet radiation to penetrate the earth's atmosphere.

This is expected eventually to lead to increases in skin cancer, cataracts and environmental damage.

The US hopes for an agreement which would eliminate 95 per cent of all CFCs and halons within 10 or 15 years, Mr Thomas said.

The OECD chemicals group agreed yesterday to call a top level conference in Paris next spring on the prevention of chemical accidents through the control of hazardous chemicals plants.

## Yugoslavia's PM appeals for closer links with EEC

BY QUENTIN PEEL IN BRUSSELS

THE YUGOSLAV Government has appealed to all 12 member states of the EEC to revive their flagging trade ties, and boost their co-operation with Yugoslavia - for political as well as economic reasons.

A personal letter from Mr Branko Mikulic, the Yugoslav Prime Minister, was sent to all the EEC foreign ministers, and discussed this week at their annual council meeting. It spelt out his government's concern and dissatisfaction at what he described as "stagnating" co-operation between Yugoslavia and the Community, and the deteriorating pattern of trade.

Mr Mikulic underlined that 85 per cent of his country's trade deficit, and 65 per cent of its bilateral debt servicing obligations were with EEC member states. Yet the share

of the Community in the overall foreign economic relations of Yugoslavia was "falling considerably". The letter hinted at the Yugoslav Government's concern at its increasing dependence on trade with Eastern bloc countries, and the resulting threat to its non-aligned stance. "We believe that in this context it is of crucial importance to provide more scope for Yugoslav exports to the Community

market, which as you will agree is a prerequisite for the expansion of our relations," Mr Mikulic said.

The foreign ministers reached no clear conclusion in their discussion this week, but they agreed that the whole subject of Yugoslavia, and their political and economic links, should be an important item of their agenda at the forthcoming informal meeting next month.

Some member states are inclined to take a sympathetic view of the Yugoslav Government's economic, and therefore political, plight, but others are more inclined to insist that it must put its economic house in order before it can expect more generous trade treatment.

Mr Mikulic said in his letter to all the ministers that his government was aware of its part in halting the negative economic conditions in the country. "We are making great efforts to overcome the economic difficulties we are facing today," he said.

"It is in Yugoslavia's long term and lasting interest to develop stable, equitable and comprehensive co-operation with the European Community, on the basis of mutually agreed principles."

## French privatisation cash to boost state investment

BY DAVID HOUSEGO IN PARIS

THE FRENCH Government is to provide a stimulus to fixed capital investment in the economy by drawing on the proceeds of its privatisation programme which are now expected to be far larger than anticipated in this year's budget estimates.

The Treasury now expects that the privatisation of Societe Generale, the state-owned bank, and ASSURANCES

Generales de France, the large insurance group, goes ahead in the second half of the year, budget receipts from privatisation will amount to almost FF450bn (£6.7bn) as opposed to the FF300bn initially announced.

The Economy Ministry announced yesterday that a third of this will be reserved for capital endowments for the nationalised industries thus

providing them with about FF20bn of fresh funds or FF12bn more than originally earmarked in the budget.

The Government has always maintained that the receipts from privatisation would only be used to pay off the national debt or for capital endowments in the state sector. Among planned beneficiaries this year are Renault (FF25bn), Cof Chimie, the chemicals group

(FF15bn) and the steel sector (FF15bn).

In practice, the government is now expected to widen the orbit of potential beneficiaries so that the additional funds can provide a stimulus to a wide range of research, capital equipment and public works programmes. Details are expected to be announced by Mr Jacques Chirac, the Prime Minister, when he makes a major television appearance on April 25.

The Government has been under strong pressure from its centrist coalition partners, the UDF, to provide some stimulus to investment since signs emerged earlier this year of flagging activity. It recently revised downwards its forecasts of real GDP growth this year from 2.5 per cent to 2 per cent.

## Hoechst opens court fight

THE West German chemical company Hoechst yesterday opened a fight in the European Court against the European Commission over an EEC anti-trust raid on the company's Frankfurt-based headquarters.

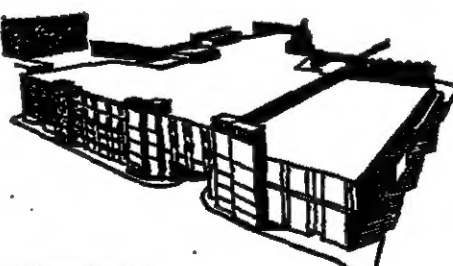
Hoechst refused to let in EEC and West German Cartel Office officials when they demanded access in mid-January as part of an investigation into alleged price fixing.

**SCOTTISH AMICABLE**

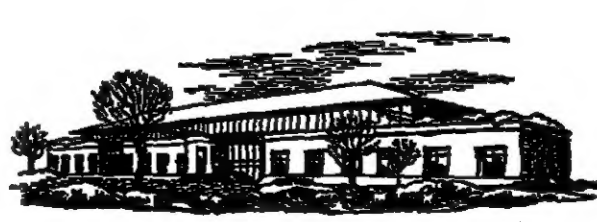
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This magnificent building, originally built for King George III in 1769, has been sympathetically restored and refurbished by Lesser Land. Set in its own 6 acres in the heart of the Old Deer Park, it provides 8,800 sq feet of elegant office accommodation. Funded jointly by the Hill Samuel Property Unit Trust and Hill Samuel Property Management, it has been let to Solihull Ltd.

Scottish Amicable, Cadbury Schweppes, Hill Samuel and Lesser know each other very well. Lesser Land is becoming well known among major financial institutions and local authorities alike for the range and quality of its developments.

Three examples are described briefly above. Other Lesser known names include Nixdorf Computer, Squibb Pharmaceuticals and Presto, all of whom are successfully occupying developments by Lesser Land. Wyndham Investments Ltd, the Allied Lyons Pension Fund, is also Lesser known. Lesser Land assembled a large, complex site over a number of years in Hounslow, Middlesex. A scheme was drawn up, incorporating a new road for the local authority, and planning consent obtained. A 125,000 sq ft project is currently under construction as a Wyndham development with Lesser Land acting as project coordinators.

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## Brussels aims to open up public purchasing further

BY QUENTIN PEEL IN BRUSSELS

THE European Commission yesterday announced a new assault to open up the Ecu 400bn (£288bn) public purchasing market in the EEC, proposing sweeping powers to counter national barriers.

The plans would give Brussels the power to suspend the award of government contracts for three months, if they have not provided properly for cross-border bidding. They would also establish rules so that EEC contractors could challenge national tendering procedures through the national courts - with the support of the Commission if necessary.

The proposals announced yesterday by Lord Cockfield, Commissioner responsible for the internal market, amount to a third major move in 12 months to open up public purchasing to genuine cross-border competition. The next step will be to extend the open tendering rules to four major excluded areas: telecommunications, transport, water and energy.

In spite of the professed commitment of the 12 member states to removing all national

barriers to a single EEC-wide market, their own government purchasing policies remain one of the most entrenched areas of national preference, he said.

Existing regulations to extend and publicise tenders "have been misapplied by the member states, with the result that public procurement has largely remained a closed area."

Measures to open up public supply purchasing have been approved by the Council of Ministers, and only await the opinion of the European Parliament to become law. A second directive on public works contracting was submitted by the Commission in December and is now under discussion by national officials of the member states.

Lord Cockfield said yesterday's proposed directive would set out harmonised rules to be enforced by national courts.

The Commission would have the right to intervene in support of a local litigant, he said. In "exceptional cases of gravity" it could impose a standstill for a maximum of three months on the signature of a contract.

The sort of practices to be attacked include the failure to publish tenders in the Official Journal of the EEC, the use of special procedures for awarding contracts, designed to favour use of national norms and standards, and the deliberate exclusion of undertakings from other member states.

Proposals to extend the rules to the currently excluded areas would be published shortly, said Lord Cockfield. They would confirm the total opening of contracts for new types of services, and increasing the proportion of purchases of conventional terminals, transmission and switching equipment from 10 per cent today, to 40 per cent next year, and 100 per cent by 1992.

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## OVERSEAS NEWS

## Hong Kong storm breaks over illegal censorship of films

BY DAVID DODWELL IN HONG KONG

THE Hong Kong Government yesterday appeared to be headed towards fresh controversy over civil liberties following revelations that it has been censoring films—excluding films that might offend Peking—without legal authority.

The discovery comes just a week after the introduction of laws that many claim could be used to gag the local press, and is likely to deepen anxieties over basic freedoms in the territory as the date nears when China will regain sovereignty from Britain.

Senior administrators were in a state of shock yesterday—one official said several had been "speechless"—as they tried to gauge the damage that may be done following the first-ever leak of secret papers presented to the Executive Council, in effect the territory's inner cabinet.

Details of the contents of the confidential papers were disclosed comprehensively in the Asian Wall Street Journal and have triggered a government investigation on how such a high-level leak could have occurred.

## Peking hint of Macao deal

BY ROBERT THOMSON IN PEKING

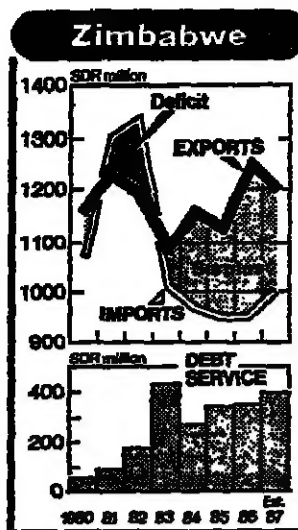
CHINESE and Portuguese officials hinted yesterday that they would announce agreement today on China's resumption of control over Macao, a small Portuguese enclave on southern China.

Zhou Nan, China's chief negotiator, a vice-foreign minister, emerged from talks with Portuguese officials here yesterday with an uncharacteristic broad smile and a Portu-

guese diplomat gave an assurance that "tomorrow will be a nice day."

In recent months, Chinese officials have become impatient with Portugal's insistence that the two countries take their time in deciding the future of Macao.

China has insisted that the handover take place before the end of the century.

Tony Hawkins sees tough political decisions ahead for Harare  
Zimbabwe's fortunes begin to fade

THE ZIMBABWE economy is being pushed into recession this year by the combination of a tightening foreign currency constraint and severe drought.

Lower real farm production, continued stagnation in the mining industry (except gold), declining manufacturing output and the tight external payments position mean that real gross domestic product, which was flat last year after growth of more than 9 per cent in 1985, will fall this year by at least 3 per cent.

Since independence seven years ago, real GDP has been growing at 3 per cent a year, barely keeping pace with the rate of population growth.

Agriculture and the service industries have set the pace for the economy, but mining and manufacturing have failed to match pre-independence expectations. In real terms, mining output is lower now than 10 years ago, while manufacturing production has slipped along with an unimpressive 2 per cent annual growth rate since 1980.

Mining's dismal performance is readily explained in terms of weak world markets and depressed commodity prices for most of the industry's output, though gold prospects have brightened recently.

For its part, the manufacturing sector has been constrained by a serious shortage of foreign currency. Crude estimates suggest that Zimbabwe's industry imports about a third of its requirements and, in recent years, manufacturers have been hamstrung by the combination of relentless cuts in nominal import allocations since 1981 and a depreciating Zimbabwe dollar.

Foreign exchange allocations to manufacturing industry are now estimated at no more than a third of their peak 1981 levels. Industrialists forecast that the currency cutbacks could cost 30,000 jobs in manufacturing.

While in Zimbabwe dollar terms exports have grown at a handsome 18 per cent annual rate since 1980, when calculated in special drawing rights (SDRs), they have expanded at only one per cent annually. The same is true of imports which in SDR terms last year were some 30 per cent below their 1982 peak. Because exports—in real terms—have hardly grown at all since 1980, while debt service charges have

increased sevenfold, import capacity has been forced to take the strain.

While exports grew 10 per cent last year, this was largely the result of a one-off doubling of gold exports achieved by running down the gold stockpile. Thus although the balance of payments on current account swung from a deficit of US\$150m in 1985 to a small \$25m surplus, this and the \$120m increase in gold exports was swamped by a \$240m decline in capital inflows.

Exports are likely to fall this year partly as a result of the drought, but mainly because gold sales will decline from last year's exceptional level. At the same time, however, debt service will hit exports. Fuel imports absorb a further 15 per cent of total exports while liabilities (other than debt service) also account for 13 per cent leaving only 45 per cent of exports—or about \$800m—available to finance imports and to pay for Zimbabwe's involvement in the war against the right-wing Renamo rebels in neighbouring Mozambique.

No official figures are available for the cost of the war, but when purchases of military hardware—not necessarily linked to the Mozambique conflict—are taken into account, the balance of payments cost is put at around \$100m which leaves \$700m available for non-fuel imports—about one third less than was actually available five years ago.

Small wonder, then, that the air is thick with gloomy forecasts of retrenchment and falling output in industry.

Compounding the problem is the current serious drought. There is no food crisis, since the maize stockpile is estimated at around 1.5m tonnes which will last the next two years at least. But lower maize production—the forecast is for 320,000 tonnes compared to

last season's 1.6m tonnes—will still cut 10 per cent off the value of farm production in 1987 and reduce GDP by 1.25 per cent.

Fortunately, the maize losses should be recouped from increased cotton, tobacco, oilseeds and beef production. Cotton output will rise 26 per cent to a record 317,800 tonnes, and soyabean deliveries are forecast to increase 20 per cent to 100,000 tonnes.

Recovery in 1988 will depend on favourable weather conditions and improved import capacity, which it would seem is only likely in the near-term to come from renewed foreign borrowing.

In this situation, Harare has turned to commercial borrowing and is currently negotiating a "bridging" foreign currency loan of \$150m with the four international banks that have branch operations in Zimbabwe—Barclays, Standard Chartered, Bank of Credit and Commerce, and Grindlays. But this—and the import cutbacks—can be no more than temporary stopgaps. While external debt-service obligations peak this year they will remain high for the rest of the decade averaging \$450m annually between now and 1990. Consequently an export-led growth strategy is essential though ministers and even industrialists continue to speak optimistically of import-substitution savings and countertrade as if these offered a panacea.

The signs are that Harare is moving towards some form of import liberalisation which, along with some tough political decisions government spending, would open the door to World Bank structural adjustment lending and allow increased imports and faster growth. The urgent need for this cannot be exaggerated given the 750,000 secondary schoolleavers who will flood on to the labour market over the next four years.

## Zambia opts for two-tier exchange system

ZAMBIA has successfully concluded talks with the International Monetary Fund on its economic policy and one result will be a two-tier foreign exchange system.

Mr Leonard Chivomo, Central Bank Governor, said, Reuters reports from Lusaka.

An economic adjustment programme favoured by the IMF ran into trouble last year after a drop in prices for copper, the main export—and food crisis in December in which 15 people died. The riots made the Government retreat from a policy of ending subsidies on maize, a staple food.

In January, Zambia also had to suspend a system of auctioning foreign exchange—preferred by the IMF—after it resulted in a sharp fall in the kwacha to 15 to the dollar.

Auctions will now be reintroduced within a stricter system that will maintain another exchange rate for certain transactions. Mr Chivomo told a news conference last night after three weeks of talks with an IMF mission.

He also said that Zambia had agreed to suspend a system of auctioning foreign exchange—preferred by the IMF—for 1988 with a further bridging loan from Standard Chartered Bank.

## Hostage released

A Saudi embassy employee kidnapped in Beirut more than two months ago was released yesterday, a Shia Muslim leader said. His militia and Syria obtained the man's freedom, AP reports from Beirut.

"We shall seek freedom for all the hostages," said Mr Nabih Berri, head of the Amal militia and Lebanon's Justice Minister. A bearded Mr Bakr Damin, a Lebanese, wearing a brown suit and a white shirt, wept as Mr Berri spoke at a news conference attended by Brig Gen Ghazi Kanaan, the chief of Syria's military intelligence.

## Three killed in Punjab

Sikh extremists killed three people in Punjab yesterday in the state government's New Delhi for paramilitary reinforcements to counter the fresh wave of violence, Reuters reports from New Delhi.

"Police said the assailants attacked the three this morning near the Sikh holy city of Amritsar," Mr Ramnath Singh, minister of state in the Home Ministry, told the state parliament his government had asked for more than 600 additional paramilitary Central Reserve Policemen for Punjab.

## Burma property curbs

The Burmese Government has passed a law to restrict the sale of land, buildings and fixtures to or from foreigners and foreign companies. Chit Tan writes from Bangkok. Transfer by others means, such as gift or mortgage, is also forbidden. The penalty is three to five years' imprisonment and the confiscation of the property.

Steven Butler reports on developments in an island state's most sensitive issue

## Race relations debate resurfaces in Singapore

"WHAT WE are seeing here is discrimination," said Chiam See Tong, Singapore's lone opposition MP, in a brutally frank parliamentary debate this week about Singapore's most sensitive domestic issue—race relations.

The potentially explosive subject in multiracial Singapore has resurfaced in recent months after the November visit to Singapore by Israeli President Chaim Herzog touched off a storm of protest in the region, which outside of Singapore is dominantly Islamic.

The issue came up again with new immediacy following a remark several weeks ago by Singapore's second Minister for Defence, Brig Gen Euseb Loong, who defended the policy of the Singapore armed forces of not putting its Malay citizens into some sensitive positions, such as piloting fighter aircraft.

"We don't want to put any of our soldiers in a difficult position where his emotions for the nation may come in conflict with his emotions for his religion," Gen Lee said.

The remark has been interpreted in a crude way to mean that the Singapore Government does not trust the loyalties of its Malay citizens.

Gen Lee says that promotions in the armed forces are based on merit, although the ranks of officers are rather thin of Malays because of lower educational levels in the Malay community.

Gen Lee's remarks have drawn particular attention because Gen Lee is the son of Lee Kuan Yew, the Prime Minister, and is widely regarded as a potential successor to the Prime Minister who has stated

his intention to step aside in several years.

The Malaysian Foreign Minister, Datuk Rais Yatim, initially said the question was an internal matter for Singapore, but last weekend fanned the flames with a remark that Gen Lee's statement was a "serious threat" to Malaysia.

"Efforts must be made to consolidate Malay strength and unity," he said, in an evident direct appeal to Singapore's Malay citizens.

The remarks touched an extremely raw nerve in Singapore, which is just 22 years old, because it is still trying to establish firmly its national identity when it has few of the usual prerequisites for nationhood.

Singapore's population of 2.5m is 76 per cent Chinese, 15 per cent Malay, and 8 per cent Indian, and the economic and social disparities be-

tween the races is constantly feared to lead to a fresh outbreak of the violence that wracked Singapore in the 1960s.

The strength of Malay loyalty to Singapore was questioned by the Prime Minister after the Herzog visit, which was strongly criticised in the Malay community.

The ultimate fear is that racial trouble in Singapore could lead to intervention by one of its neighbours. Singapore has been pursuing a vigorous and highly visible national defence policy that seems rather obviously directed at what is supposed to be a friendly neighbour to the north, and Malaysia has shown its irritation at this.

Malay backbenchers of Singapore's ruling People's Action Party this week roundly criticised foreign nations for interference in Singapore's internal affairs, in an obvious

reference to Malaysia. They also gave Gen Lee the opportunity to respond on what has been real progress made toward integrating Malays into the Singapore armed forces.

"Singapore society is still not fully integrated," said General Lee on Tuesday. "Greater participation in the SAF (Singapore Armed Forces) will follow closer integration, rather than vice versa. The way to deal with the problem is not to pretend that it does not exist but to discuss it frankly yet sensitively."

Gen Lee says he believes that Singapore is more mature now and can handle a frank public discussion of contentious issues. It is clearly a calculated risk, since many observers believe that the remarks so far have heightened rather than reduced racial tensions.



Lee Kuan Yew

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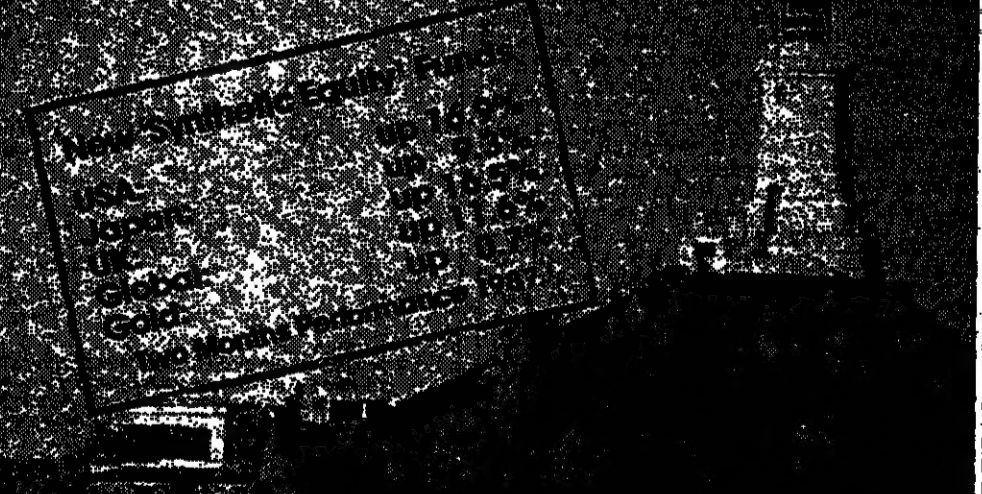
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## US economic growth sluggish during quarter

By LIONEL BARBER in WASHINGTON

THE US economy grew at a sluggish 1.1 per cent annual rate during the last three months of 1986, the Commerce Department reported yesterday. The latest figures on the rate of growth in the gross national product—the broadest measure of economic health—in the October to December period was less than earlier official estimates of 1.7 per cent and 1.5 per cent.

The Department said that inflation, as measured by the GNP price deflator, rose by 0.7 per cent during the period, while corporate profits jumped by 6.1 per cent.

The fourth quarter GNP figures were expected to be modest, mainly due to a decline in inventories. Businesses have been rebuilding inventories in the first quarter, and most economists are watching the January to March period to see

whether the five-year US recovery will accelerate later in the year.

There have been some promising signs of growth in recent official economic data. Housing starts in February rose by 2.6 per cent to 1.85m units, the highest level since last April. Retail sales jumped 4.1 per cent in February, while the Federal Reserve Board reported that a boost in car production had pushed up the utilisation rate in US factories, mines and utilities last month.

But these monthly statistics blur the continuing huge structural imbalances in the US economy, embodied in the trade and budget deficits. This week, the Commerce Department confirmed that the US current account—the broadest measure of a country's trade in goods and services—showed a record deficit of \$140.8bn in 1986.

## Sarney to devise plan for economy

By Ivo Dawsey

PRESIDENT Jose Sarney of Brazil is drawing up a four-year economic programme for presentation to foreign creditors following the rejection of a short-term strategy prepared by planning ministry officials.

Mr Jose Sayad, the Planning Minister, resigned on Tuesday when his proposals for a three-month freeze on wages and essential prices failed to win the backing of the main government coalition party, the Brazilian Democratic Movement (PMDB).

A new strategy is now being devised by Finance Ministry officials amid mounting criticism from industrialists over the lack of a clear government economic policy. Foreign creditor banks are resisting pressure from Brazil for a favourable rescheduling agreement on the country's \$104bn debt, until clear indications are given as to the country's course.

Since Brazil suspended its interest payments on longer term debt last month, conflicts have erupted within the Government over how to contain rearing hyperinflation and revive the country's poor trading performance.

Official figures for February showed prices increasing by 14.2 per cent over the month, while the current account registered a surplus of \$261m, against \$620m for the same period last year.

Mr Sayad's resignation is also said to have worried industrialists. Until last November, he was closely associated with the government's Cruzado plan, which sought to eliminate inflation by de-indexing the economy and imposing a price freeze.

But when Mr Dilsen Fumero, the Finance Minister, insisted on persisting with the freeze, despite spiralling demand and widespread shortages of goods, Mr Sayad openly criticised the strategy, calling for tough fiscal measures.

## Caribbean countries will reopen border

THE HAITIAN-DOMINICAN border will reopen in next month, ending four years of cool relations between the two Caribbean neighbours according to Haiti's Foreign Affairs Department, Reuters reports from Port-au-Prince.

The accord follows intensive discussions of the problems that led Haiti to request the border be closed in 1983, when dictator Jean-Claude Duvalier ruled the country. The smuggling of goods strained relations, with cheaper Dominican products flooding Haiti's market, hurting local producers of tennis shoes, instant paste, plastics, milk and sugar.

Haiti also emphasised in its negotiations the bad treatment Haitian cane-cutters receive in Dominican canefields, described in a 1983 International Labour Office Report as neo-slavery.

Both Jean-Claude Duvalier and his father, Francois "Papa Doc" Duvalier, allegedly pocketed millions of dollars by annual contracting with the Dominicans to supply hundreds of thousands of Haitian cutters.

An interim government has ruled Haiti since Jean-Claude Duvalier fled the country in February 1986 after a wave of popular unrest against his government.

The recent accord also agrees on co-operation in tourism, agriculture, reforestation, fishing, public and animal health, mining and energy.

The accord makes no mention of joint celebrations of the 500th anniversary of Christopher Columbus' discovery of the island the nations share, but Tourist Bureau sources consider it the first step in co-operative celebrations.

## Pinochet 'capitalising' on Papal Chile visit

CHILEAN President Augusto Pinochet is being portrayed alongside the Pope in a government media campaign aimed at capitalising on a Papal visit next month, a Chilean opposition leader said yesterday, Reuters reports from Brussels.

Mr Ricardo Hormazabal, vice-president of the Christian Democratic Party, said the campaign launched by President Pinochet included television advertisements juxtaposing shots of the Pope and the President, with a narrative referring to the "man of peace."

"Pinochet wants to make political points off the Pope's visit. But the Chilean people know he is coming to see them and not Pinochet," Mr

Hormazabal said. He said President Pinochet was trying to ensure that television camera crews covering the Pope's visit from April 1-8 would stick to close-ups and avoid wide-angle shots which might show crowds carrying anti-government banners.

Mr Hormazabal is in Europe to meet international trade union leaders in Brussels and in Rome.

Mr Hormazabal, who is also vice-president of the National Workers Command, a trade union umbrella group of the Chilean opposition parties, said workers hoped the Pope would talk about their rights to organise and to earn a decent living.

## Deaver challenge to prosecutor rejected

By Lionel Barber

MR MICHAEL DEEVER, the former top White House aide, is expected to be indicted before a grand jury soon on perjury charges. The charges arise out of an investigation by a special prosecutor into Mr Deaver's lobbying activities after he left the Reagan Administration.

The Supreme Court yesterday rejected an emergency request by Mr Deaver to challenge the constitutionality of the special prosecutor, a move which would have halted the indictment.

Mr Deaver's court challenge was similar to one mounted by Lt-Col Oliver North, the former White House aide, in the Iran arms scandal. The Deaver investigation, though overshadowed by the Iran arms scandal, is likely to cause further political damage to President Reagan.

Mr Deaver, who earned hundreds of thousands of dollars from clients to lobby for their interests in Washington, is a close friend of First Lady Mrs Nancy Reagan.

Mr Deaver's alleged offence is to have lobbied key government officials within 12 months of his departure from the White House, contrary to established rules.

## David Gardner profiles the man who turned against the ruling party leadership

### Cardenas puts Mexican discontent in focus

MR CUAUHTEMOC CARDENAS, leader of the reformist Democratic Current inside Mexico's eternally ruling Institutional Revolutionary Party, (PRI) last week broke open from the inside what is probably the most hermetic political culture in the non-communist world.

In an open letter to PRI members, Mr Cardenas accused the party leadership of being authoritarian (and thereby reactionary), treacherous, opportunist, ignorant of Mexican history and of delivering up the country to the Right by abandoning the principles of the 1910-17 revolution from which the ruling party emerged.

The effect was devastating. In the PRI tradition, language is oblique and elliptical, adversaries are seldom named, dissonance is smoothed over, and threats to national sovereignty and unity are invoked daily and discipline is all.

Mr Cardenas' direct and uncompromising attack, though carefully worded and aimed at what he called the party's "transitory leaders" was received inside the PRI like a cluster bomb. His defacto expulsion from a party which last formally expelled someone in 1935—followed within 48 hours.

By last weekend Mr Jorge de la Vega, the PRI president, said that, as far as he was concerned, "the subject is closed." While President Miguel de la Madrid called for an end to

what he puzzlingly described as "morbid criticism." But the implications of the Cardenas affair may only just be beginning.

Eleven days ago, Mr Cardenas was merely the respected outgoing Governor of his home state of Michoacan on the Pacific coast. Seen as the austere and somewhat rigid son of the late and revered Gen Lazaro Cardenas—Mexico's dominant political figure this century who,

which he patently feels he cannot betray.

Receiving journalists and well wishers in his father's old study in Mexico City he reiterated, calmly and precisely: "This is a struggle to rescue the principles of the party. A battle of ideas. We are neither for nor against this or that candidate." He insist, referring to the regime's near total absorption in choosing a President to succeed Mr de la Madrid in 1988 when, by law, he must step down.

This selection, currently the sole prerogative of the President, should be carried out by the PRI rank and file after a full policy debate, Mr Cardenas and the Current argue, as an essential first step towards re-establishing the party's credibility.

They claim there was widespread support for this, and other reforms—especially their call for radical limits on servicing the \$100bn foreign debt—at the PRI's national congress at the beginning of the month, despite the leadership's bureaucratic orchestration of unity around its own positions. The latter even extended to Mr de la Madrid, who appeared on the same platform with former President Luis Echeverria and Jose Lopez Portillo, the man widely blamed by Mexicans for the mismanagement and corruption which caused the 1983 financial and economic crisis.

In Mr Cardenas' view, "the debt issue hasn't been discussed in sufficient amplitude. This is a job a democratic party should be doing, eliciting the

fullest exchange of opinion."

A youthful-looking 52, Mr Cardenas is basically a socialist with profound nationalist convictions, like his father. Portraits of Salvador Allende the slain Chilean socialist president and Fidel Castro, the Cuban leader, in the company of Gen Cardenas hold their place in the study along with the heroes of Mexican independence.

He was a deputy Agriculture

Minister in the 1970s, particularly interested in the art of tropical farming. As Governor of Michoacan, he was a major sponsor of artists and artisans but was better known nationally for enforcing liquor licensing, gambling and prostitution laws.

Attacked by the right as dogmatic, for decreeing fee limits at private schools, he relocated and let parent teacher associations set levels. He turned over the major municipalities of Zamora and Uruapan to the right-wing opposition National Action party on what was politically, if not legally, sufficient evidence of PRI ballot rigging.

Two years ago, Federal and Jalisco state police carried out a bloody raid on a Michoacan farm in a bid to throw investigators of the murder of a US

Drugs Enforcement Administration agent off the scent. Governor Cardenas astonished the Government and nation, then preoccupied by the major row with Washington over the handling of the investigation, by publicly denouncing the entry into his state as against the 1917 constitution.

Is not this insistence of principle in the face of a regime which measures power by the control of jobs in the party and state apparatus rather ingenious? Mr Cardenas firmly demurs: "Ideas don't derive their force from the importance of the position one holds in the party, but from the number of persons who share them," he says.

Since it is not used to dealing with true believers like Mr Cardenas, the PRI leadership's future intentions must be a matter of speculation. Mr Cardenas does not recognise the party leadership, to whom he denies all moral authority. Yet he plans to continue working inside the PRI.

If the expulsion is enforced, however, the former Governor has publicly stated he will give no quarter, and he will be forced to confront the PRI from the outside, possibly even by standing against it next year. The last major split in the regime, in 1962, was ineffectual in large part because Gen Cardenas, though he sympathised, would not support it. His son has so far shown that, in any future schism, his resolve is not in doubt.



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**ABBNEY NATIONAL**



## WORLD TRADE NEWS

## Flights row may hit UK, Philippines air services

By Lynton McLean

AIR SERVICES between the UK and the Philippines will stop at the end of the month unless British Airways and Philippine Airlines reach an agreement on how services between the two countries should be operated.

The dispute between the two airlines and their governments goes back nearly three years, after Philippine Airlines added another weekly service to its two existing services and the two operated by BA.

The air services agreement between the two countries permitted the airlines a maximum of three flights each a week and called for a commercial agreement to be reached between the two airlines.

BA objected to any increase by Philippine Airlines.

The issue went to the Court of Appeal, which upheld the right of Philippine Airlines to operate a third flight under the terms of the air services agreement.

The UK Government then gave notice to abrogate the treaty, with effect after an extension, from March 31.

Philippine Airlines adopted a conciliatory tone in London yesterday and said that "the proceedings with BA have been very fair."

The two airlines had reopened negotiations and Philippine Airlines had paid BA £245,000 in compensation for the "perceived damage done to it by the third Philippine Airlines service." The airline has subsequently agreed to increase its total compensation to BA by 80 per cent.

The UK Department of Transport said yesterday that "once the UK Government has seen the agreement between the airlines, we are confident we can make fairly speedy progress over a new air services agreement."

Mr Dante Santos, president of Philippine Airlines, signed a contract in Belfast yesterday with Short Brothers, the Northern Ireland aircraft company, for the lease of four Short SD 380 series 300 twin-engine turboprop aircraft, as the first step in Philippine Airlines' domestic fleet modernisation programme.

A seemingly eccentric wrangle highlights complaints threatening to engulf the EEC, William Dawkins reports  
**Lipstick war proves more than just a minor irritation**

A LIPSTICK war has just broken out in Europe. Cosmetics producers in Britain, France and West Germany are up in arms against the Rome Government for launching new packaging rules that will infuriatingly complicate their attempts to sell in Italy.

The new rules, the legality of which is being scrutinised by the European Commission's increasingly hard pressed internal trade officials, mean that all cosmetics sold in Italy will from next May have to carry the name and address of the local importer on both their inner and outer packages.

This, complains Colipa, the European cosmetics federation, dies in the face of an EEC directive that packages only have to bear the name of the national one—and only once rather than twice, as the Italians are insisting.

It might seem like a minor irritation. But if Rome got away with it, the result would be that anybody wanting to sell cosmetics throughout the Community would have to keep

separate stocks for Italy, which represents a fifth of the EEC's 11.7m population.

This seemingly eccentric—but in fact fundamental—wrangle is typical of the many hundreds of complaints against barriers to free trade inside the EEC that are now threatening to engulf the Commission.

While policy makers are hard at work conceiving new legislation to usher in a truly free internal trading system by the 1992 deadline agreed by member states, the system for making sure that existing trade rules are observed is under growing strain.

Concern is increasing both at a political and an official level that Brussels is not getting close enough fast enough to the many small restrictions that hinder free trade throughout the EEC.

One partial solution, being discussed among the staff of Lord Cockfield, the internal market Commissioner, would be to set up a local EEC ombudsman to deal with intra-Community trade barrier complaints on the spot.

Europe's major chemical companies are planning to set up a computer network to allow them to trade with each other electronically, thereby eliminating a mass of slow and cumbersome paperwork, William Dawkins reports.

At least 10 leading manufacturers expect to be doing a significant proportion of their inter-group trade via electronic data interchange by the end of the year, Cofe, the European chemical company federation, said yesterday.

They include ICI in the UK, Switzerland's Ciba-Geigy, Bayer in West Germany and Akzo in the Netherlands.

But for the time being, pollution falls to the tiny Brussels-based team of 15 officials responsible for enforcing the Treaty of Rome's Article 30, an anti-discrimination law which outlawed "quantitative restrictions on imports."

Their workload has shot from



Mr Willy de Clercq

550 cases in 1981 to nearly 1,200 in 1985, the last year for which a full count is available. They include complaints against trade restrictions ranging from excessive frontier formalities to discriminatory public procurement, price controls and unfairly tough national product standards.

Waiting times have, as a result of this avalanche, grown longer, to anything up to three or four years for the most complex cases. Companies involved are grumbling that the Commission is failing to put into effect properly the most basic elements of the European common market.

Revealingly, the reasons for the backlog are as much to do with the inexperience of the Commission's internal decision making structure as with a simple shortage of staff. "It is a paradox that at a time when we are pushing so hard for a free internal market, barriers to free trade are continuing to exist without being attacked," says one official.

For the internal market is the one trade area where the Commissioner responsible does not—in general—have the machinery to crack down on wrong-doers without consulting his 16 colleagues first.

Mr Willy de Clercq, the external trade Commissioner and Mr Peter Sutherland, the competition commissioner, can both open proceedings on their

own against dumping and price fixing respectively. But Lord Cockfield has in most cases to apply to a full commission meeting to take action against companies or governments that are making use of illicit trade barriers.

There is one exception. Lord Cockfield can unilaterally block any new technical standards coming from member states if they are likely to hinder free trade.

But for the vast majority of cases, proposals for action first have to come from the companies well informed enough about the Community to complain to the Brussels authorities. They then have to be passed by the section chiefs involved for a special six-monthly Commission meeting at which more than 600 cases might be rubber stamped for action or further study.

Normally, most complaints are settled after a stern warning to a company or member state, so that only between 10 and 20 complaints a year have to go to the European Court of Justice in Luxembourg for a decision.

Going to the equally hard-pressed court can be another source of delay. But an encouraging exception to that rule came only last month when the court gave an interim order that public authorities in the Irish town of Dundalk were wrong to refuse to consider a tender for a water supply improvement scheme from a local company on the grounds that it was planning to use cement pipes made to Spanish, rather than Irish standards.

It was the first time in a case of this kind that the court took a decision without even giving the government concerned a chance to put its side of the story.

The Commission has held this ruling up as a sign of how its determination to ensure that the internal market is upheld in public procurement is everywhere else, is bringing results. However, that is not much comfort to the more than 200 aggrieved cross-community exporters and their representatives whose complaints are now struggling to get through the Brussels bottleneck.

**US takes soft line on Airbus**

BY WILLIAM DUFFLORCE IN GENEVA

THE US is taking its quarrel with the EEC over Airbus Industrie, the European aircraft manufacturer, to the General Agreement on Tariffs and Trade today with much less fire and gunsmoke than appeared likely a month ago.

It is asking the 30 countries which have signed the Gatt agreement on trade in civil aircraft to confirm its interpretation of two articles in the agreement.

One prohibits governments from exercising "unreasonable pressure" on airlines or offering them inducements to buy aircraft from a particular source.

The other stipulates that the price of civil aircraft shall be based on a "reasonable expectation of recoupment of all costs."

The actions of the French, British, West German and Spanish governments in assisting the production and marketing of Airbus aircraft are inconsistent with these articles, the US claims.

However, chastened by the rebuffs a US government team received from all four nations during its visit to European capitals last month, the Reagan

Administration is initially asking the Gatt committee only to clarify the meaning of the two articles.

The US mission to Gatt yesterday denied that its recourse to the committee was a first step towards calling on the international trade organisation to adjudicate in the dispute. Washington wanted "an amicable and early solution" to the controversy with the EEC, the mission said.

An EEC official said the team from the Brussels Commission representing the four governments was waiting for greater clarification of its purpose by the US delegation in the committee's talks which are scheduled to last two days.

Before President Reagan's Economic Policy Council last month decided to cool the dispute, US officials had been threatening retaliation against the four-nation Airbus consortium for its alleged threat to the markets of US aircraft manufacturers.

Assurances have been made in Washington that Airbus Industrie has already received some \$100m (£7.1bn) in subsidies from European governments to produce and market aircraft and that it is about to

receive a further \$40m to build its projected A-330 and A-340 long-range airliners in direct competition with Boeing and McDonnell-Douglas of the US.

US companies have also charged that European governments have been using unfair trading practices to press airlines to place orders for the new Airbus aircraft instead of for McDonnell-Douglas's MD11 model.

European governments have rejected these charges. The French government, in particular, has claimed that its advances to Airbus Industrie are repayable and that a significant portion has already been repaid. But the consortium has not published full details of the aid received and of refunds.

British Aerospace has asked its Government for £750m to finance its share of the new Airbus aircraft.

In France, one of the principal partners in the Airbus consortium, the Government, yesterday took calm speech to today's Gatt talks.

Mr Michael Nohr, Minister for Foreign Trade, said: "We are ready if necessary to clarify the interpretation we give to Articles 4 and 6 of the Gatt agreement."

**Fiat noses ahead in bid for Polish motor deal**

BY JOHN WYLES IN ROME

FIAT OF ITALY is believed to be nosing ahead of Japan's Daihatsu in the competition for a \$700m (£500m) contract for manufacturing and developing the Polish motor industry.

Negotiations are understood to be reaching a conclusive phase on the basis of a plan to equip Polish plants for the production of two Fiat motor cars.

This would involve a small car of new design which may derive from the Autobianchi 112 and a medium-sized model which would almost certainly be the Fiat Duna, at present produced in Brazil and recently introduced into the European market.

**Unexpected**

The Italian company has found the Japanese competition unexpectedly strong partly because of generous financing terms being offered by Daihatsu.

However, Fiat has launched a determined effort to persuade the Poles to remain loyal to a relationship which began in the 1960s with the production in Poland of the Polish Fiat small car.

Mr Gianni Agnelli, Fiat's president, had a lengthy meeting in Rome in January with Gen Wloclaw Jaruzelski, the Polish leader which confirmed that the Turin company was prepared to alter its original proposals based on offering the production of the Fiat Ritmo.

**Arguments**

Somewhat to Italian chagrin, the Polish leader had a meeting in Warsaw with Japan's premier, Mr Yasuhiro Nakasone, immediately after his return from Rome.

It is thought that the Polish Government is sensitive to arguments about the trade-expanding potential of a deal with Fiat.

Sub-contractors in the project would be drawn from other European countries and Fiat itself would guarantee to market a proportion of the production of the Polish-produced cars.

Daihatsu is not offering any equivalent marketing arrangement.

**Japanese 'still dumping' semiconductors in US**

BY LOUISE KENNEAL IN SAN FRANCISCO

FRESH accusations of Japanese "dumping" of semiconductor chips in the US were made this week by LSI Logic Corporation, the largest US maker of "gate array" chips.

Mr Wilfred Corrigan, chairman and founder of LSI logic, claimed Japanese companies were dumping gate arrays in the US in violation of the US-Japanese semiconductor pact signed last September.

He added that the company was considering filing a dumping suit against the Japanese manufacturers.

Gate arrays are mass-produced logic chips which are customised for use in computers and a wide range of electronic equipment. World wide gate array sales are projected to total \$1.5bn (£1bn) this year, with about 50 per cent of the market in the US.

According to Dataguest, the market research firm, US prices for leading-edge gate arrays, the sector in which Japanese companies are most active, fell last year from about 0.6 cents per gate to 0.28 cents in October.

Dataguest's latest research finds "equivalent chips" selling for about 0.24 cents per chip.

Gate arrays are one of the types of chips covered by the US-Japanese trade pact under which the Japanese agreed to stop dumping in the US and third-country markets. Three major dumping suits covering different types of memory chips (data storage devices) were awarded as part of the agreement.

The US is considering imposing trade sanctions against Japanese chip producers who are allegedly continuing to dump memory chips in third-country markets, particularly in Asia. An announcement is expected before the end of the month.

This week Mr Yasuhiro Nakasone, the Japanese Prime Minister, called on the country's Ministry of International Trade and Industry to make greater efforts to resolve the dispute over the operation of the agreement.

"We will wait to see what action the US Government takes" on the memory chip issue "before making a decision on whether to file a dumping suit," Mr Corrigan said.

LSI Logic is a publicly traded company on the New York Stock Exchange.

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With effect from the close of business on Wednesday 18th March 1987 and until further notice, TSB Base Rate is decreased from 10.50% p.a. to 10.00% p.a.

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Yorkshire Bank announces that with effect from close of business on WEDNESDAY 18th March, 1987 Base Rate is decreased from 10.5% to 10%.

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**Yorkshire Bank**  
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## Rail workshop job losses grow by 1,411

BY LYNTON MCLEIN

BRITISH RAIL Engineering (Brel), the rolling stock manufacturer and repair company of British Rail, yesterday announced plans for a further 1,411 job cuts by next March because of a declining workload.

The latest cuts will bring to 1,911, or 15 per cent, the planned cuts in the 12,800 workforces at Brel's headquarters and two workshops at Derby and at its workshops at Crewe and York.

The company said the latest cuts come in the face of further "significant reductions in the British Rail repair workload of coaches and locomotives."

Brel is a candidate for privatisation under Government policy. The latest redundancy plan comes only a month before Brel is to be split formally into two operating groups - the New Build and Heavy Repair group and the BR Maintenance Group.

The Maintenance Group is to be transferred eventually back to direct control of the British Rail Board, and will concentrate on BR's lighter maintenance requirements.

This will leave the New Build and Heavy Repair group, widely expected to be the privatisation candidate, to fight for other work. This switch follows the pattern in most other developed countries and the change will bring BR into line with accepted practice.

The revised redundancies will cut the workforce at the Crewe works by 600 more than had been planned

in September last year, at York by a further 350; at the Derby railway carriage works by an extra 311 and at the Derby locomotive works by a further 50 people. A further 100 jobs are to go at the Derby headquarters.

The Crewe works now employs 4,000 people. This will fall to 3,000 by March 1988 under the revised plan announced yesterday. The Derby railway carriage works workforce now totals 3,000, which will fall to 2,730 by next March. At Derby locomotive works the 2,100 workforce will fall to 2,000 by March. The Brel headquarters at Derby will lose 200 of its current staff of 800 people by March.

The latest round of job cuts follows Brel's announcement in May last year that it would cut between 3,000 and 4,300 jobs at its Maintenance Group workshops at Glasgow, Doncaster, Eastleigh, near Southampton and Wolverton, near Milton Keynes. These job losses are to take effect by March 1988.

Mr Andy Dodds, assistant general secretary of the National Union of Railwaymen, said: "We just do not feel that we can trust a word being said from BR regarding further job cuts. We are constantly told this will be the last time - but the job losses go on."

"As long as traditional Brel work is given out to private contractors the workload erosion will continue and with it the break-up of our world-renowned rail works."

## Teachers call new round of strikes

By Helen Hague

THE TWO main teaching unions in England and Wales yesterday announced a fresh round of joint selective strike action in protest at the Government's moves to impose a pay and conditions settlement and abolish direct pay bargaining.

The National Association of Schoolmasters/Union of Teachers and the National Association of Schoolmasters/Union of Teachers have agreed a programme of half-day strikes in selected areas to begin next week, which will disrupt schools until the Easter break. The move was immediately condemned by Mr Kenneth Baker, the education secretary.

The newly announced package follows a nine-day programme of half-day strikes, which ends today.

It is designed to exert pressure on the Government to repeal the Teachers' Pay and Conditions Act which became law at the end of last month. This gives Mr Baker power to impose his 18.4 per cent pay deal, tied to a tightly-drawn new teachers' contract and abolishes the unions' right to negotiate with local employers.

For the first time in the current phase of the protracted dispute, the two unions are to pay their members who take part in the strikes.

## Government wants lower pay rises after budget tax cuts

BY PETER RIDDIELL, POLITICAL EDITOR

THE BUDGET tax cuts were yesterday directly linked with an appeal to limit pay rises by Mr John MacGregor, the Chief Secretary to the Treasury.

Speaking during the Commons debate on the budget, Mr MacGregor said that for a married man on average earnings the measures were equivalent to a 2.7 per cent increase "without adding a penny to industry's costs." He added: "I hope this point will be reflected in pay bargaining."

He contrasted bigger wage increases which made British goods less competitive and tax reductions, which had the opposite effect.

Mr MacGregor argued that the real (inflation adjusted) take-home pay for a married man without children on average earnings had risen by 22½ per cent since 1979 as a result of wage rises and tax changes. He contrasted this with a 1 per cent fall during the 1974-79 Labour Government.

He claimed that, by cutting the basic rate of income tax by 2p in the pound, the Government had improved incentives for 21m people or for the 94 per cent of taxpayers whose marginal rate is the basic rate. However, he noted that an increase in tax allowances of equivalent total cost would have improved incentives only for the 1.2m taken out of tax, of which under 10 per cent are families with children.



Mr Roy Hattersley: "Vote now, pay later."

Mr MacGregor also renewed the Tory attack on Labour's spending plans based on new Treasury estimates of additional commitments and taking account of what he claimed were abandoned pledges on a 35-hour week and a minimum wage. He said that the full year cost of Labour's spending plans therefore now totalled around £24bn or a basic rate of income tax of 56p in the pound.

A Labour spokesman immediately denied these estimates and said that all Labour was committed to was a £5bn jobs package and £3.6bn

extra for social security to be financed by reversing the tax reliefs for the well off since 1979.

He said Labour would raise the equivalent of the budget's 2p cut in the basic rate but not necessarily by directly reversing the reduction since the money might be found by adjustments in tax allowances and thresholds.

Mr Roy Hattersley, Labour shadow Chancellor, said Labour's plans would mean a public sector financial deficit below 4 per cent of national income. This deficit differed from the conventional public borrowing figure by adding back the proceeds of privatisation. A figure of 3½ per cent or £14bn to £15bn indicated by Labour's plans compared with a level of about 2 per cent under government plans.

Mr Hattersley said the budget was "vote now, pay later" and he added that there was nothing for pensioners without an independent income, for families living on poverty wages, or for the unemployed.

Mr Roy Jenkins, the Alliance economic spokesman, said that an "SDP/Liberal government would not 'automatically reverse' the 2p cut in income tax after the next election though the parties could not pledge themselves never to increase taxation. He expressed concern about 'divisions' in British society."

After the budget, Page 12

## Government unlikely to ease Westland's gap in order book

BY DAVID BUCHAN

THE GOVERNMENT looks set against bailing out Westland, the UK helicopter company, from its short-term order book problems, after a recommendation by the Ministry of Defence (MoD) for a new transport helicopter for the 1990s rather than the Black Hawk model which the company is currently assembling.

The MoD has decided in favour of ordering troop-carrying versions of the EH 101 helicopter family which the UK company is developing with Agusta of Italy.

It would therefore provide some immediate work for Westland's design team at Yeovil in Somerset, south-west England but would do nothing to stop expected redundancies among the company's 2,000-strong helicopter production workforce over the next three years.

Westland said yesterday it would await a formal government announcement before giving its public reaction. Mr George Younger, defence secretary, could make that announcement as early as this week before he leaves for a 10-day Asian trip, or in the first week of April in which parliament sits.

Westland has mounted a powerful lobbying campaign, supported by the Department of Trade and Industry, its sponsoring ministry, to

WESTLAND'S TROOP-CARRIERS			
	Prod. start	Weight (lbs)	Load (troops)
EH 101	1990/91	30,000	30-32
	(est.)		
Black Hawk	1987	13,000	14-16
Lynx	1987	10,000	10

get some MoD orders to cover what is so far a complete gap in its military helicopter order book between the end of 1988 and the expected start of EH 101 production in 1990/91.

In the run-up to a general election, the Government is sensitive to any controversy that echoes the ferocious tug of war over the financial troubles of the company in the winter of 1985/86. Sikorsky of the US and Fiat of Italy eventually beat off a rival all-European consortium for a stake in Westland, but two Cabinet ministers resigned in the row and allegations of political and financial impropriety have rumbled on ever since.

In addition to firmly ruling out any military need for the Black Hawk, the MoD is understood to be unenthusiastic about placing more orders for light Lynx helicopters, which Westland has sought to help fill its production gap.

## Leyland £750m write-off scaled down by Brussels

BY TIM DICKSON IN BRUSSELS

BRITISH GOVERNMENT plans to write off £750m of accumulated losses and other costs at Leyland Trucks and Leyland Bus have been revised downwards by the European Commission.

In what represents an embarrassing setback for Mr Paul Channon, the Industry Secretary, a full meeting of commissioners yesterday gave formal approval for only a more modest package of £500m.

The sums involved - which have to be cleared by the Brussels executive under Article 92 of the Treaty of Rome - stem from the recent management buy-out of the Rover Group's Leyland Bus division and the merger between Leyland Trucks and DAF of Holland which was agreed last month.

The UK Government originally announced that it would be bearing costs of "up to £750m" as a result of the two deals and during negotiations with the competition directorate in Brussels initially requested the maximum amount.

"They asked for £750m at first but there were some points we were

not happy with," a Commission official explained last night.

The lower figure was agreed after intense negotiations and subsequently announced in parliament by Mr Channon - but without any mention of the Commission's role.

Officials at the competition directorate in Brussels were apparently happy with the proposals for the bus division, but did not feel that Leyland Truck's parent company, which is keeping a 40 per cent equity stake in the new combined group, should be absolved of all its debt.

In approving the somewhat smaller package the Commission has taken into account the extent of Britain's contribution to rationalising the European truck manufacturing industry - which is still suffering severe over-capacity; the fact that the Rover board opted for a European company, DAF, rather than selling to the other interested party, Ford of the US, and the large number of jobs being lost in the regions of the Community.

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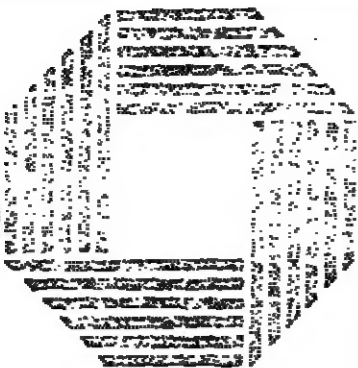
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**UK NEWS**

**Lonrho fails to force  
Fraser deal scrutiny**

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

LONRHO, the multinational conglomerate, has failed in an attempt to force Mr Paul Channon, the Trade and Industry Secretary, to refer the March 1985 takeover of House of Fraser, the Harrods stores group, by the Al-Fayed brothers to the Monopolies and Mergers Commission (MMC).

A High Court judge yesterday refused Lonrho, the chief executive of which is Mr Tiny Rowland, permission to seek judicial review of Mr Channon's failure to date to decide whether to order a reference.

Mr Justice Simon Brown said that it was premature to seek an order requiring Mr Channon to take a decision when his department had indicated on March 12 that he was "actively considering" the matter and that a decision was expected by the end of this month.

The judge added, however, that if a decision were delayed much beyond then, the court might consider imposing a time limit on Mr Channon.

Mr John Beveridge, QC, for Lonrho, had told the court that there

were rumours in banking circles - which the Al-Fayeds had not denied - that they were going to sell most, if not all, of House of Fraser except Harrods.

Also, he said House of Fraser's latest accounts showed that the group was burdened with debts of £740m - substantially more than the Al-Fayeds had paid for it.

Mr Channon had conceded that there were serious matters requiring consideration. But for nine months he had failed to reach a decision about a reference in a matter in which there was, by inference, a prima facie case of fraud.

A reference to the Monopolies Commission would freeze House of Fraser's assets and preclude any disposals while the commission investigated.

Mr Beveridge said that the whole matter was shrouded in the darkness of the personal affairs and wealth of the Al-Fayeds, about which they had disclosed nothing - although they had compared their wealth to that of the Pharaohs rather than Saudi princes.

They had achieved the takeover on the basis of false assurances about their financial position, and the source of the money used for the takeover, about which Lonrho had given Mr Channon evidence.

"We say that if it is the case that there is fraud, it would be an administratively spectacular decision to leave the fraudsters in possession of their ill-gotten gains," Mr Beveridge said.

"Here we have a gross deception and the minister is apparently paralysed in knowing what to do about it," Mr Beveridge added that Lonrho had a great deal of evidence of the extent of the roguery of these people.

The judge said that the next two weeks would be better devoted to Mr Channon reaching a decision rather than preparing for a court case. If his decision was against a reference, Lonrho might be able to challenge it as being unreasonable.

Mr Channon was not represented at the hearing.

**Industry slow to respond  
to Environment Year**

BY ANDREW TAYLOR

TREE PLANTING, children's essay competitions, local authority anti-litter campaigns and national awareness weeks will form part of Britain's contribution to European Year of the Environment which starts on Monday.

The UK campaign, which has attracted wide support from local authorities, voluntary organisations, environmental groups - but, so far, less interest from industry and commerce - was officially launched yesterday by Prince Charles.

Events sponsored by private companies include a schools essay competition sponsored on behalf of the Acid Rain Information Centre by Johnson Matthey; a schools environment competition sponsored by BP; and a series of best-kept villages competitions sponsored by Cadet Gas.

Mr Martin Conchman, director of the UK European Year of the Environment committee, said industry was still just getting to know about

environment year but there were schemes coming forward from companies.

Mr Tom Burke, another member of the committee and director of the environmental group The Green Alliance was more forthright: "Here is a great opportunity for companies anxious to change the anti-industry attitudes of the public, a central theme of Industry Year, and they are missing it."

Features of the next 12 months will also include a host of open days, special campaigns, educational courses, conferences, and guided walks through the countryside.

Today marks the official start of the campaign in Northern Ireland with a tree planting ceremony by representatives from each of the 12 member states in the European Community.

The Welsh and Scottish campaigns start on Saturday with a concert, music on an environmental

theme, in Cardiff and a series of guided walks in Scotland.

Other features will include European Community-wide awareness weeks on the themes of birdwatching (European bird day is on May 24); clean beaches week (July 28 to August 1); forest, woodland and water weeks in September; and recycling week in October.

The Community is also sponsoring four awards for industry to do with pollution abatement technology, green product design, good environmental management and an award for export of an "appropriate environmental technology."

The committee in the UK has a budget of £300,000 out of a total fund of £7.3m set aside by the European Community to support Environment Year.

The calendar of events and functions to coincide with environment year in the UK includes open days at refuse works organised by Birmingham City Council.

**Guinness  
on Jersey  
trail of  
£5.2m**

By Raymond Hughes

GUINNESS and its lawyers were last night studying the latest information disclosed about the trail of the £5.2m paid to a nominee company in Jersey, apparently for the benefit of Guinness director Mr Thomas Ward.

Following an order made by the Royal Court in Jersey last week, Mr Michael Dee, chairman of the Jersey company, Marketing and Acquisition Consultants, has given Guinness more details of the money which, he has said, was payment for "consulting services" provided by Mr Ward during Guinness's takeover of Distillers.

Mr Dee has disclosed that £4.2m went eventually to the Swiss bank account of a company named Interwise Corporation.

Another £320,000 went to a trustee account at the Connecticut National Bank, £50,000 to a Swiss bank account for a company called Public Presentations, £165,000 to Mr Ward personally and £100,000 to Mr Ken Lazarus, Mr Ward's partner in the New York law firm of Ward Lazarus Graw and Child.

At the last court hearing it was said by Guinness that £26,498 had been paid by way of fees to companies in Mr Dee's European group, with which Marketing and Acquisition Consultants is associated, and \$90,000 to a firm called Martin Bird and Associates.

Guinness sought more information about the identity of Martin Bird and Associates but it is not known whether that is included in Mr Dee's latest disclosures.

According to Mr Dee, only about £2,000 of the £5.2m - about which, Mr Dee says, he took all his instructions from Mr Ward - remains with Marketing and Acquisition Consultants. Mr Dee has also said that Mr Ward is the biggest beneficiary of Marketing, the issued shares of which are held by Mr Dee and two European companies.

Guinness will now have to decide whether Mr Dee's latest information is sufficient for it to shift its attempts to recover its missing millions away from Jersey.

If it is not satisfied that Mr Dee has fulfilled his obligations under last week's disclosure order, it could return to the Royal Court and argue that he is in contempt.

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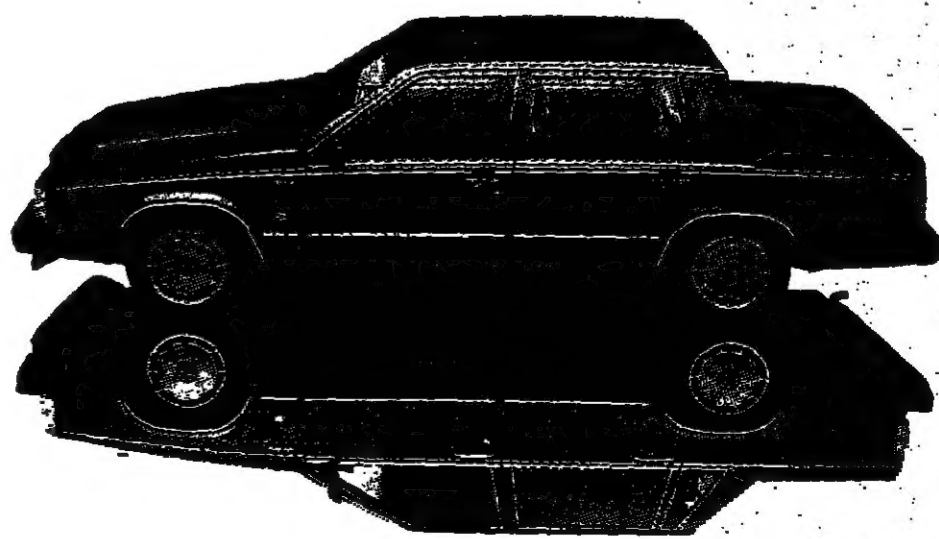
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Financial Times Wednesday September 24 1986

**Now they will have to shout twice as loud**

By Alice Rawsthorn

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## UK NEWS

### OVERSEAS DEVELOPMENT 'MORALLY RIGHT AND GOOD FOR BRITAIN'

## Minister sets aid quality target

BY PETER MONTAGNON, WORLD TRADE EDITOR

BRITAIN'S development aid effort should be justified not only by its amount, but also by its quality, Mr Christopher Patten, Overseas Development Minister, said yesterday.

"My modest ambition is to make the quality of our aid programme the best advocate of its steady growth as our economy strengthens," he told the Royal Institute for International Affairs.

In a broad-ranging speech on Britain's aid policy, Mr Patten sought to deflect both critics who see aid as buying short-term political and commercial advantage regardless of the developmental consequences, and those who complain that Britain spends too little with too many economic strings attached.

Aid could be both morally right and also good for Britain. However,

there was a need to ensure that money was spent in the most effective way to secure long-term development advantage for recipients.

Among the longer term aspects were the environmental impact of development programmes, an area to which Britain would pay increasing attention, he said.

Britain's aid budget, which was at present about £1.3bn, was being steadily increased in real terms, although it was still well below the official United Nations target of 0.7 per cent of Gross National Product. Britain retained this target as an objective, he said, but the cost of meeting it would be prohibitively expensive - in excess of £1.5bn over the lifetime of a parliament, he said.

Although the link between trade and aid was controversial, it was

not unreasonable to expect benefits in the form of export orders.

"If a project or programme is sound, and if British goods are reasonably competitive, then I do not believe that tying [aid to trade] should of itself be regarded as objectionable. On the other hand, we must provide value for money; aid is not a subsidy for uncompetitive exporters," he said.

Noting that there was now a greater emphasis among recipient countries on market-orientated structural economic reform, Mr Patten said that a greater share of Britain's aid budget would be devoted in the coming year to policy reform in Africa.

This was not a question of "blossomed capitalism" imposing economic reform on unwilling recipients to ensure their debts were paid, he said. "Policies are being changed

because previous policies were unsustainable."

Britain believed that this trend was in the interests of the West. It would, therefore, examine more closely ways of using aid to support the private sector in developing countries, for example through the provision of loans and equity from the Commonwealth Development Corporation.

Mr Patten also said that Britain aimed to increase significantly the level of its support for agricultural programmes and support services in Africa.

Food aid had provided a "spurious moral justification" for the surplus-producing agricultural policies of Europe, North America and Japan, but it should "now provide what recipients need rather than what we in Europe wish to get rid of."

## Pressure for curbs on used car trade

BY JOHN GRIFFITHS

ROGUE MOTOR traders continue to be a major problem for consumers, accounting for four out of every 10 licences suspended or taken away under the Consumer Credit Act, Sir Gordon Borrie, director general of the Office of Fair Trading (OFT), said yesterday.

All traders should be under a statutory obligation to provide a written statement about the condition of each used car for sale, he told a conference of the Institute of Trading Standards Administration.

A recommendation to this effect was contained in a 1980 report by Sir Gordon on the used car trade. Despite not being adopted, it remained valid today, he told the conference.

He praised the efforts of the Motor Agents Association, which represents the bulk of the UK's franchised motor trade, to encourage members to comply with its code of practice. This requires a condition checklist to be displayed on each used car.

But he said it was unfair that MAA members should have to comply

with such a condition when non-members "down the road" were under no such obligation.

Stressing the role of the courts, Sir Gordon said he attached great importance to criminal sanctions being applied against rogue traders. But he complained that the vigilance of trading standards officers was often not matched by appropriately severe penalties in the courts.

OFT statistics show 531 convictions against motor traders in the year ending September 1986, and 90 licences suspended. Complaints about cars and accessories ranked second out of the nine categories of complaints to trading standards offices and Citizens Advice Bureaux, said Sir Gordon.

Mr David Gent, director general of the MAA, called at the same conference for measures which would require the recorded mileage of every motor vehicle to be logged at the vehicle licensing centre at Swansea annually, when excise licences were renewed. This would drastically reduce "clocking" of fences - the turning back of mileometers - said Mr Gent.

## Man who reshaped GKN to step down

BY NICK GARNETT

SIR Trevor Holdsworth, who masterminded during the past seven years the radical reshaping of GKN, is retiring as chairman of the automotive components and engineering group in May next year.

Announcing this yesterday, GKN said Mr David Lees, 50, the group's finance director who has been directly involved with GKN's strategic decision-making since 1982, will succeed Sir Trevor as chairman.

GKN, formerly called Guest, Keen and Nettlefolds until last year, made it clear yesterday that this was an orderly transfer of authority over more than 12 months.

Mr Lees has been a member of the GKN board's policy committee for the past five years and might now have to face up to some further difficult decisions.

Some of the products for which GKN has been famous in recent years do not appear to have the growth potential they once had. In an interview this month Sir Trevor indicated that the group might have to move more purposefully into either manufacturing or services.

A mildly spoken Yorkshireman, Sir Trevor, as managing director of GKN during the 1970s, was largely

responsible for preparing a strategy which would eventually change the shape and nature of a group, the sales of which were built on steel, forgings, nuts and bolts and heavy engineering.

Sir Trevor took over as chairman in 1980 just as the recession and the debilitating effects of an over-valued pound hit the group. That year GKN made a pre-tax loss of £1.2m against a profit of more than £100m the previous year.

Last week GKN announced profits of £122m, the same as 1985, on sales of £2.1m and last year completed a number of business sales as part of a long process of restructuring.

GKN is now built around a core of relatively new businesses including high-technology automotive components, distribution of car parts, defence equipment like personnel carriers and the provision of industrial services and supplies from scaffolding to vending machines.

The drive to globalise its business has had a big geographic effect on sales. North America now accounts for 21 per cent of turnover as against 3 per cent in 1978.

## Condition of roads 'in steady decline'

By Kevin Brown, Transport Correspondent

THE STRUCTURAL condition of roads in England and Wales deteriorated last year, and remains worse than when surveys started in 1977, the Government has admitted.

The National Road Maintenance Condition Survey, published by the Transport Department, shows that conditions have deteriorated steadily since 1980.

The only bright spot in the report is a slight improvement in the condition of trunk roads, after a dramatic deterioration between 1983 and 1985.

The condition of urban principal roads continued to worsen, however, and there was a sharp deterioration in minor rural roads.

Mr Peter Bottomley, the minister for roads, said the Government was committed to catching up on the backlog of maintenance on national roads by 1992.

The allocation for spending on the national roads network was increased in the Autumn Financial Statement from £294m to £342m for the current financial year, and to £388m in 1988-89.

Much of the increase will be swallowed up by improvements to the M25 motorway and Channel Tunnel related road construction in Kent, however.

The Chancellor of the Exchequer also increased the allocation for road maintenance by local authorities from £1,000m to £1,200m in the current year. A large part of this increase will be required to put right damage caused by two successive hard winters.

Mr Bottomley said the funds available at national and local levels meant there was a good prospect of eliminating the effects of past neglect on the road system in the next five years.

But Mr Peter Witt, director of the British Road Federation (BRF) said the report painted "a shameful picture." He thought that the survey justified the BRF's call for an immediate and sustained increase of 10 per cent in spending on trunk road maintenance, and 30 per cent for local roads.

National Road Maintenance Condition Survey 1986, available from Department of Transport, Publications Sales Unit, Building 1, Victoria Road, South Ruislip, Middlesex. Price £4

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## UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY—Indices of industrial production, manufacturing output (1980=100); engineering orders (1980=100); retail sales volume (1980=100); retail sales value (1980=100); registered unemployment (excluding school leavers) and unfilled vacancies (000s). All seasonally adjusted.

	Ind. prod.	Mfg. output	Eng. orders	Retail vol.	Retail value	Unemp.	Vacs.
1985							
3rd qtr.	108.3	103.9	104	116.1	145.2	3,124	164.4
4th qtr.	108.4	103.6	106	116.7	177.7	3,122	165.3
1986							
1st qtr.	108.1	102.5	105	118.2	145.4	3,171	166.5
2nd qtr.	108.2	102.5	105	118.0	152.7	3,286	173.6
3rd qtr.	110.8	104.6	106	122.1	157.4	3,212	200.2
4th qtr.	109.6	106.9	108	124.3	182.5	3,148	213.8
July	110.2	104.4	108	125.3	183.2	3,223	192.2
August	111.1	104.2	108	122.9	155.2	3,219	201.1
September	110.6	105.1	108	123.2	164.7	3,166	206.4
October	110.5	106.3	110	123.4	182.1	3,145	212.8
November	110.1	106.1	110	125.0	223.2	3,119	216.9
December	109.4	106.3					
1987							
January	109.3	103.9	122.3	127.4	2,119	218.3	
February			125.9				

OUTPUT—By market sector: consumer goods, investment goods, intermediate goods (materials and fuels); engineering output, metal manufacture, textiles, leather and clothing (1980=100); housing starts (000s, monthly average).

	Cons. goods	Invest. goods	Int. goods	Eng. output	Metal mfg.	Textiles etc.	Housing starts
1985							
4th qtr.	108.7	102.7	118.5	108.2	114.0	102.4	15.6
1986							
1st qtr.	108.9	101.2	115.4	101.4	110.3	102.7	14.2
2nd qtr.	104.2	100.5	115.4	102.6	110.6	102.5	15.3
3rd qtr.	106.2	102.1	117.2	102.0	107.6	101.5	15.9
4th qtr.	106.6	102.1	115.9	104.9	107.7	101.9	15.97
July	106.4	101.2	114.5	103.9	109.0	101.0	16.5
August	106.1	100.1	114.5	102.6	107.9	103.9	16.6
September	106.0	101.8	114.7	104.0	108.2	103.9	16.4
October	107.8	101.6	115.2	104.0	112.9	103.9	17.2
November	106.2	102.2	114.3	104.0	112.9	104.0	18.6
December	105.8	100.7	114.0	104.0	110.0	104.0	11.6
1987							
January	105.8	100.7	114.0	104.0	110.0	104.0	11.6

EXTERNAL TRADE—Indices of export and import volume (1980=100); visible balances; current balance (£m); oil balance (£m); terms of trade (1980=100); official reserves.

	Export volume	Import volume	Visible balance	Current balance	Oil balance	Terms of trade	Reserve US\$bn
1985							
4th qtr.	118.0	129.9	-171	-755	+1,894	101.8	15.34
1986							
1st qtr.	117.5	124.9	-157	-758	+1,899	101.9	15.75
2nd qtr.	121.9	128.5	-66	-803	+2,722	102.6	15.29
3rd qtr.	122.5	134.5	-122	-875	+2,774	102.6	15.14
4th qtr.	124.5	143.4	-118.9	-905	+2,948	100.9	21.97
July	125.7	138.2	-122.5	-825	+2,906	102.4	19.92
August	125.9	139.9	-133.9	-825	+2,906	102.4	19.92
September	126.2	139.2	-133	-80	+2,938	102.4	22.48
October	127.8	139.6	-111.8	-90	+2,938	101.5	21.99
November	122.2	146.7	-124.5	-499	+2,938	100.9	22.91
December	121.8	143.9	-122.1	-287	+2,906	100.1	21.92
1987							
January	125.0	131.2	-62	+75	+2,971	100.2	21.95
February							22.26

FINANCIAL—Money supply M0, M1 and sterling M3 (three month growth at annual rate); bank lending to private sector; building societies' net inflow; EFP, new credit; all seasonally adjusted. Clearing Bank base rate (end-period).

	M0	M1	M2	Bank lending	BSP	EFP	Base rate
1985							
4th qtr.	2.9	17.0	12.9	+1,378	2,399	2,406	11.50
1986							
1st qtr.	4.1	21.4	19.3	+1,382	2,399	2,775	11.50
2nd qtr.	2.1	23.9	27.3	+1,452	1,433	2,775	10.50
3rd qtr.	5.9	30.7	35.5	+1,452	1,433	2,775	10.50
4th qtr.	7.8	35.6	44.1	+1,452	2,814	2,775	11.50
July	1.4	35.1	39.9	+1,314	2,977	2,683	10.50
August	0.7	32.8	32.2	+1,759	482	2,683	10.50
September	0.5	35.5	32.2	+1,759	482	2,683	10.50
October	0.2	39.2	34.9	+1,759	1,591	2,739	11.00
November	0.4	39.5	32.2	+1,759	289	2,635	11.00
December	11.9	-7.1	3.5	+2,991	708	2,704	11.00
1987							
January	10.8	17.1	12.6	+1,745	482	2,683	11.00
February							11.00

INFLATION—Indices of earnings (Jan 1980=100); basic materials and fuels, wholesale prices of manufactured products (1980=100); retail prices and food prices (Jan 1974=100); Reuters commodity index (Sept 1981=100); trade weighted value of sterling (1975=100).

	Earnings	Basic materials	Wholesale mfg.	RPI	Food	Reuters comdty	Sterling
1985							
4th qtr. 1984	170.9	128.3	141.4	270.1	277.4	1,771	70.5
1st qtr.	170.1	128.4	142.4	268.5	243.5	1,913	70.1
2nd qtr.	164.8	125.8	145.7	267.7	248.5	1,483	70.1
3rd qtr.	167.4	128.5	146.3	268.1	248.1	1,544	71.9
4th qtr.	167.4	127.4	147.4	261.9	248.3	1,537	68.2
July	167.3	118.5	146.0	264.7	247.4	1,486	74.9
August	167.2	120.2	146.2	264.9	248.3	1,481	71.4
September	166.5	122.4	146.7	267.3	248.2	1,544	70.4
October	168.3	124.3	147.0	268.4	247.5	1,590	67.2
November	161.2	127.5	147.4	261.7	247.5	1,617	67.5
December	162.4	120.4	147.9	262.0	249.3	1,637	68.4
1987							
January	161.9	140.9	149.3	264.5	254.9	1,694	68.5
February	129.5	129.5	149.3			1,536	69.9







## UK NEWS—AFTER THE BUDGET

## Lawson chooses gradualist theme

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT

IT IS the general state of the economy (the best for decades) that matters, not the impact of any individual budget, was the message yesterday from Mr Nigel Lawson, the Chancellor, in the aftermath of Tuesday's Budget.

Caution, prudence, gradualism were the words he most frequently repeated.

In his traditional post-Budget briefing for financial journalists at No 11, Downing Street, the Chancellor was more subdued than in previous years. Press commentaries suggesting that Tuesday's measures had been unimpressive, that his delivery had been faltering, seemed to have taken at least some of the shine off his usual post-Budget ebullience.

Mr Lawson was clear, however, over why he had used more than half of his scope in the Budget to reduce borrowing rather than to make one leap to the Government's eventual aim of a 25p basic rate of tax.

"I considered that this was right in economic terms, that this was the right balance politically too, incidentally. And then: 'I think that in economic management gradualism is always best... Gradualism and steadiness should be the keywords of economic policy'."

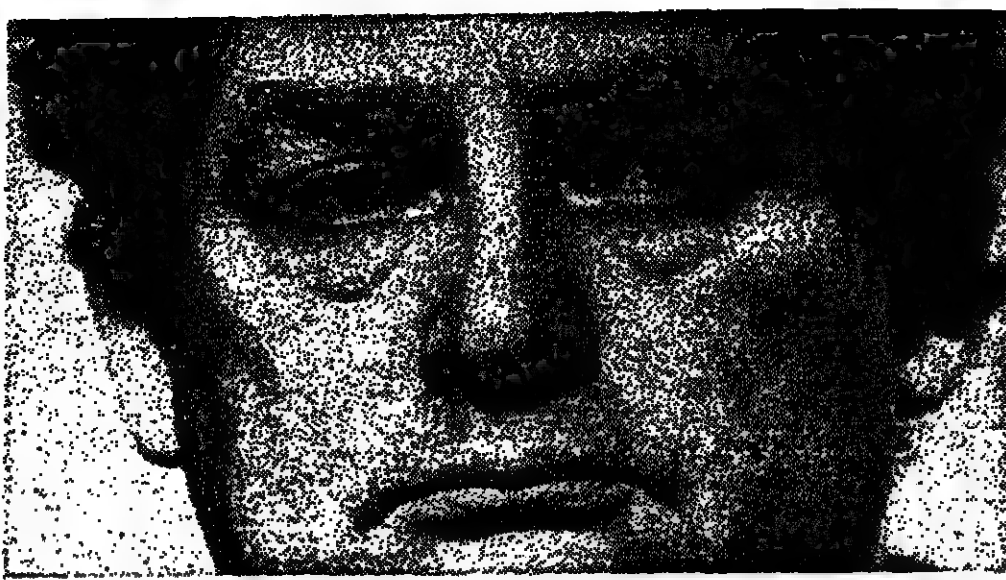
In any event, a 1 point cut in the base rates, an imminent fall in the cost of mortgages, and the fact that the Budget had helped to keep all of the Government's general election options open could not be all bad.

The Chancellor also deliberately kept his own options open on further reductions in borrowing costs. "I think it right to be cautious and careful and prudent," he said.

But did that rule out a further half-point reduction in rates? "I don't think we should rush anything," was the conspicuously oblique reply.

The areas where answers were most interesting, however, concerned the shift in sterling policy since last month's agreement between leading industrial nations to promote a period of stability on foreign exchange markets.

As a starting point, Mr Lawson said: "I would like to see sterling stay round about,



Nigel Lawson: 'The tag-end of a parliament is not a time to embark on tax reform'

where is it now? Did that mean there was now a formal target range for the pound?

He chose his words carefully. "Unless you are part of a formal exchange rate mechanism, which we are not, then there would be no target range. The market is assisted if you don't try to be too precise."

That, however, did not necessarily rule out an unpublished target range guiding policy within the Treasury, the Chancellor agreed — although he would neither confirm nor deny it. It was "certainly conceivable" that there were more precise private objectives. Full British membership of the European Monetary System ahead of the general election, though, was "highly unlikely."

Mr Lawson was relatively subdued, he was as scorching as usual.

He dismissed any suggestion that the budget may have lacked flair perhaps because it was shaped by the Treasury knights, by the residents rather than the tenants of Great George Street.

"The Budget was entirely by me, I can assure you, like all the previous Budgets. I can't think of anything off hand, there must have been something in it which the Treasury knights contributed but I can't offhand think of anything."

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"The Budget was entirely by me, I can assure you, like all the previous Budgets. I can't think of anything off hand, there must have been something in it which the Treasury knights contributed but I can't offhand think of anything."

He also took a sideswipe at those senior officials in the Treasury who last autumn had advised him there would be no room at all for tax cuts and that any available cash in the Budget should be used to reduce borrowing.

Mr Lawson said he had expected then that there would be some understanding in this year's £70bn public borrowing target (though admittedly not as large as the £30bn now apparent). The Treasury's officials, however, predicted an overshoot.

That view had been "completely ridiculous" but since the forecasts were "up the pole, the safest thing to do had been to stick with the original forecast."

Mr Lawson acknowledged the Budget had lacked some of the reforming characteristics of his first three, that beyond the reduction in the public sector borrowing requirement and the basic rate of tax it was about "cleaning up."

"The tag-end of a parliament is not a time to embark on tax reform. Nobody does that," he said.

Looking ahead, the Chancellor was confident he had left the way open for an election whenever the Prime Minister chose. The absurd pre-election fever already underway meant

it was more likely this year than next, but it was for Mrs Thatcher to decide.

The Chancellor was also deliberately vague on the budget priorities of a third term. He had not decided, he said, whether to go ahead with the plan outlined in last year's green paper to replace the married man's income tax allowance with single transferable allowance.

On a further switch from income to value added taxes, he was open-minded: "We will have to see what is the right balance."

I have no preconceived view. In one sense, a shift would continue automatically because: "All the room for reductions in taxation will I would imagine be on the side of direct taxes and, in particular, on income tax."

And when the goal of a 25p basic rate is reached what would be the next target? One journalist suggested it might be 15p. Mr Lawson was not going to be drawn. "I think that's very ambitious. I think I'll leave that to the Americans... the new aim will be revealed when we have achieved the old one."

Finally, if this was to be the last Budget of the present parliament, would it be the Chancellor's last? "I'm reasonably relaxed" was all that question could elicit.

The latest results indicate that the Government's privatisation programme has been the largest single factor behind the widening of share ownership. About 40 per cent of the shareholders in privatised companies are in the lowest income groups compared with only 25 per cent of the shareholders in other Stock Exchange-listed companies.

The A and B professional and managerial groups account for only 34 per cent of the shareholders in privatised companies, but account for 48 per cent of the shareholders of other listed companies.

From the survey results, the Treasury believes that about 50 per cent of those who have bought shares in the privatised companies have been new shareholders.

Shareholders are almost equally divided between men and women but are concentrated in the age groups between 40 and 64, where 26 per cent of people own shares. About 38 per cent of households where income is greater than £13,500 contain shareholders.

Even in the poorest households, with incomes below £6,500, 10 per cent contain shareholders.

About 30 per cent of the 8.5m shareholders hold shares in only one company and another 15 per cent hold shares in two companies.

## Nearly 20% of adult population own shares

By Clive Wolman

THE NUMBER of shareholders in the UK has shot up from about 5m in 1978 to 8.5m in 1986, according to a survey commissioned by the Stock Exchange and the Treasury.

The survey of 7,000 adults, published yesterday, provides the strongest evidence yet of the Government's success in promoting a share-owning democracy.

It was carried out by NOP Market Research between January 21 and February 16 after the British Gas privatisation issue but excluded the British Airways privatisation on February 11. The results were announced yesterday by Mr Norman Fowler, Financial Secretary to the Treasury, during the parliamentary debate on the Budget.

Less welcome for the Government, however, are other survey results which indicate a low level of interest in the tax-favoured Personal Equity Plans. Only 3 per cent of the sample said they had invested or were intending to invest in PEPs, which were launched at the beginning of the year.

The survey was commissioned after the publication of a variety of conflicting evidence in the past year about the number of shareholders. Two surveys published last spring, based on much smaller samples, suggested that the proportion was only 8 per cent to 9 per cent of the population. However, less-detailed questions were asked whether the latest survey goes to great lengths to join the memories of those who may not think of themselves automatically as shareholders.

Other evidence from company share registers and Exchange transaction figures suggests that even if the number of shareholders has increased, the proportion of UK company shares held directly by individuals rather than through institutional investors has continued to decline. The proportion of listed shares held by individuals is now thought to be about 25 per cent.

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unit trusts, were under extreme pressure to meet the April 1988 deadline, since the final terms under which personal pensions will operate have yet to be revealed.

Meeting a deadline three months earlier is therefore going to cause even more problems.

Mr Fowler reaffirmed yesterday that he is not going to lay down maximum charges that can be imposed on personal pensions. He intends to follow the US example and let competition bring down charges.

He is waiting for the outcome of the operations of the Financial Services Act before setting out the marking rules for personal pensions. But he reminded institutions of the 1988 Social Security Act by which he could force institutions to disclose charges and even could impose controls.

This announcement means companies can assume freedom on charges, providing they are not excessive. They can therefore start work on designing their personal pension contracts. However, some com-

## City praises cautious approach to courting voters' approval

BY JANET BUSH

THE BUDGET could not have struck a better balance, as far as the City is concerned.

Mr Nigel Lawson, the Chancellor, looked to have given enough away to voters to ensure their approval. But he also appeased those warning voices within the financial community which had been concerned about an electioneering hand-out stoking up already buoyant demand and perhaps even overheating the economy.

After weeks of excited anticipation, the decision to cut borrowing by £30m and restrict the cut in basic rate income tax to only 2p looked a bit tame.

The longer-term reaction of the electorate to a rather dull Budget, which also did nothing to solve the social conscience on key issues such as unemployment, may not boost the Government's standing in opinion polls enough to trigger an early election.

There is the need of one potential risk to the cheer which has greeted the Budget. Financial markets have been largely supported in recent weeks by the growing conviction that the Government will win a third term in an early poll.

Taking a longer-term perspective, the Budget was regarded as disappointing in its lack of reforming measures in the areas of tax, housing and the labour market, for example.

In the shorter-term, however, the City generally believes that the Chancellor has made a fine judgment.

The economy is already growing steadily, the underlying rate of inflation is still relatively high on an international comparison, and there is a consum-

er boom—hardly the context for a further stimulus to demand from more substantial tax cuts.

"There was no call for anything other than the masterly inactivity which the Chancellor offered," said economists at Goldman Sachs, the US securities house.

The most immediate reward of the Chancellor's conservative approach was yesterday's half-point cut in base lending rates, and the City widely expects more to follow.

These should lead to cuts in mortgage rates which, along with the decision not to raise excise duties, should mitigate the rise in the Retail Prices Index expected during the summer months. The Treasury takes this seriously because a high RPI could encourage demands for larger salary increases just when there were beginning to be signs of an improvement in this area.

Even after a cautious Budget, many independent economists are still worried about inflation and the economy overheating, particularly if interest rates fall sharply.

Economists at Alexander, Leung & Cruickshank, the securities house, delivered one of the harshest views of the Budget. "This Budget is not at all prudent, but actually cost the more feasible and over-expansionary budgets for some considerable time."

They argue that the tax cuts coupled with the higher spending announced in the autumn represent a sizeable stimulus to the economy which is in serious danger of overheating.

They warn against further deterioration in the current

account, higher inflation and pressure on sterling. They nevertheless concede that Mr Lawson could have taken far greater risks.

Mr Bill Martin, chief UK economist at Phillips and Drew, the securities house, applauded the cut in the PSBR target which puts the Chancellor's strategy on a sounder footing for the longer-term.

"Our earlier fears that policies would have to be thrown sharply into reverse, post-election, to cool the economy down have duly subsided," he said. "When tighter policies do start post-election they will be more akin to a touch on the brakes rather than a throwing out of the anchor."

The City was particularly pleased with what it regarded as Mr Lawson's credible and cautious forecasts for the economy.

Few disagree with his forecast for growth of near to 3 per cent this year and are now more inclined to believe his inflation estimate of 4 per cent in the final quarter. His forecast for a current account deficit of £2.5bn is regarded as realistic and could even be an early pessimistic given his cautious assumption of an oil price of \$15 per barrel.

Mr Lawson leaves himself less open to disappointment in markets in election year by using cautious forecasts. Economists at Credit Suisse, First, said: "It seems that the Chancellor wants the surprise to tend to be on the right side, in the way that he has surprised the market in the year just ending."

## Official survey casts doubts on growth in self-employment

BY PHILIP BASSETT, LABOUR EDITOR

"SELF EMPLOYMENT is an important form of economic activity which has grown strongly in the 1980s." So says the most recent Government analysis on self-employment in Britain.

Figures published with the Budget, however, seem to put a crimp in that growth, showing a remarkable drop in self-employment in 1985-86. They seem to cast doubt on the Government's claim, likely to feature strongly in the forthcoming general election, of seeing more than 1m new jobs created since 1982.

Early details of the new annual Labour Force Survey (LFS) carried out by the Department of Employment show a sharp downward revision of Government estimates of growth in self-employment.

Previous official estimates gave an assumed growth in the 12 months from June 1985 to June 1986 of 122,000, but estimates based on the 1986 LFS put the actual growth at only 17,000—a huge 86 per cent reduction in the estimate.

Has there been such a sharp drop in what has been promoted by the Government as a key area of expansion both for the economy generally and for jobs in particular? And if there has, how can the Government's estimates of it be so wildly wrong?

The Small Business Research Trust thinks there may well have been such a drop. The National Federation of the Self Employed and Small Businesses thinks it may be a bit in the statistics, but it is not, it is concerned.

The TUC thinks that such a drop would be in line with a virtual halting of all employment growth in early 1986, and as a confidential policy paper to be approved by its general council meeting next week says the unions think that the form of the self-employment statistics has helped disguise

SELF-EMPLOYED GROWTH									
Past and Present Estimates for GB (1986)									
Year	Feb 1983	June 1983	June 1984	June 1985	June 1986	June 1987	June 1988	June 1989	June 1990
1981-82	0	109							
1982-83		109	71						
1983-84			71	125					
1984-85				125	122				
1985-86					122	122	122		

Source: Department of Employment

that slowdown in general job growth.

The root of the problem is that the Government's "simple doesn't" know the up-to-date picture on self-employment.

Information on the level and growth of self-employment is collected in three main ways. First, by the Inland Revenue, culled from tax returns, though its latest and still unpublished figures only go as far as 1984-85.

Second, through "national insurance" contributions as recorded by the DSS, though latest figures here are even older, going no further than 1983-84.

The third set, the Employment Department's figures, are the best—though the basic problem with them is that the department has no source for the self-employed to compare with its quarterly sample of employers for its statistical series of employees in employment.

What happens for the self-employed in that Department of Statistics takes as a benchmark the 10-yearly census of employment, and then use the LFS to provide a measure of how self-employment has changed.

An assumption is made that growth will continue at the same rate as the census shows, and then the LFS is used to check that. The principal problem with the system is that it cannot easily deal with surges in self-employment, or sharp falls, until the LFS cross-check has been made.

The accompanying table shows the estimates made under this

system since 1981, and in the final column the actual estimate based on the LFS. In all cases but 1984-85, the estimate of 125,000 was in statistical terms close enough to the actual figure of 115,000, the estimates have been wrong—either too high, such as this week's figures, or too low, such as those for 1983-84.

The future estimate as yet unissued, the still-to-come 1987 LFS, of 102,000 in 1986-87, is based on the actual figure of 17,000 piling down the average assumption running from the 1981 census.

Self employment now stands at 2.6m

Based on the 1986 LFS, self-employment now stands at 2.6m, or 10.8 per cent of the employed labour force, compared with 2.1m employees in employment—87.9 per cent of the whole labour force.

All this would be of mere statistical significance, were it not for the weight placed on the growth in self-employment by the Government in terms of jobs.

Just as its unemployment figures, due out today, are constantly challenged by Labour and the unions as not providing an accurate picture of the jobless, the Government may find it harder to shrug off similar challenges to its self-employed figures on job growth if they continue to swing so widely between assumed and actual estimates.

Tax change to cover traditional stock options

By Philip Cogan

MR Nigel Lawson, the Chancellor, has extended to traditional stock market options the tax treatment afforded to the traded versions.

Traditional options are granted by Stock Exchange members to clients, giving them the right to buy or sell shares at a specified price for a set period in return for a premium. Unlike traded options, the traditional version cannot be sold on the secondary market.

In the past, traditional options were treated as wasting assets for tax purposes which meant that their allowable cost reduced throughout the life of the option to nil on expiry.

Now the two kinds of options will be treated equally. That means that in future, as Spicer and Pegler, the accountants, explain, "the cost of a traditional option will be deductible in full in computing chargeable gains, and the abandonment of an option will be treated as an allowable capital loss."

However, the Confederation of British Industry is worried that employers are going to be faced with further administration of their employee's private pension arrangements.

However, many of the institutions providing personal pensions, such as life companies, banks, building societies and

## PEPs fail to live up to expectations

By Hugo Dixon

MR NIGEL Lawson, the Chancellor, gave the impression in his Budget speech that personal equity plans, launched at the beginning of this year, had been a great success. This impression is not entirely borne out by the facts.

In the first month of the scheme, more than 2,000 people a day took out personal equity plans, many of them first-time investors, as I had hoped," said Mr Lawson.

While not technically inaccurate, the statement was misleading. Three months into the scheme, nothing like 2,000 people are taking up the plans each day and the vast majority of those who are about to invest in the stock market.

The Treasury says Mr Lawson got his figure of more than 2,000 a day from an Inland Revenue survey which showed there were 70,000 plans at the end of January. The Inland Revenue has not done an update, but a straw poll by the Financial Times of four of the largest players in the market shows that interest in PEPs has dropped off sharply since then.

Lloyds Bank, probably the largest player, had sold 17,000 plans by the middle of January, but had only managed to increase the figure to 25,000 by yesterday. Barclays Bank, which refused to disclose its figures, said: "People are not as enthusiastic as they were."

The conclusion that the vast majority of PEP buyers already own shares is reinforced by three pieces of circumstantial evidence.

First, all four managers interviewed reported that most PEP buyers were putting in lump sums, rather than paying monthly instalments, and investing the maximum of £2,400. People who can afford this sort of investment are probably relatively wealthy.

Second, Fidelity said it had its best response to adverts it placed in the financial rather than general pages of newspapers and the pattern of response was exactly the same as the response to its unit trust adverts.

Third, Fidelity said substantial amounts of business were coming from brokers, and brokers were selling PEPs to their existing clients.

## Bankers and industrialists see moves in right direction

BY ANDREW TAYLOR

A SAFETY FIRST Budget that will please the voters and that will do little to create jobs were among the general impressions of bankers, industrialists and pressure groups the morning after the Chancellor's speech.

Mr Christopher Johnson, chief economist adviser to Lloyds Bank, said the Budget was a vote winner. It was short and simple enough for most of it to be law before a summer election.

The decision to restrict the cut in income tax to 2p and lower the public sector borrowing target from £70m to £40m—though with expected interest rate cuts and the surprising decision not to raise excise duties—would cut 0.7 per cent off the inflation rate and prevent it from rising to 9 per cent in mid-year.

The 3p cut in the basic rate of income tax will give the maximum benefit to middle income earners, said Mr Johnson. Lower income earners would have been helped more if increases in main personal allowances had been allowed to rise by more than the indexation for inflation.

The Budget does little for unemployment, which could have been more sharply reduced by increasing public expenditure than by cutting taxation," he said.

Lloyds Merchant Bank described Mr Lawson's speech as a "safety-first" Budget designed to please the voter,

but not in an obvious or risky way.

"The markets should love this Budget. Base rates should quickly drop by 1 per cent and a further fall by June is possible, if the markets seek a Conservative victory in a general election. The exchange rates should stay firm and the gilt market should forge ahead. Equities may feel disappointed that tax cuts are not larger but are likely to be carried along in the general euphoria."

The bank said the Budget had displayed a marked lack of radical thinking to the point of being bland. To avoid giving offence to voters it had retreated on two key areas of excise duties and higher rate tax allowances.

Mr David Nickson, president of the Confederation of British Industry said the Chancellor's prudent measures would provide extra thrust for industry. He said the cut of one half of a percentage point in interest rates was a step in the right direction.

The CBI welcomed the Budget measures which would stimulate enterprise.

The Machine Tool Trades Association welcomed steps to contain inflation but said it would have liked to have seen the Government introduce measures to encourage long term strategic investment by manufacturing companies.

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cantly below that of West Germany and Japan.

Mr Richard Weir, director general of the Retail Consortium, said retailers would welcome the cuts in income tax and the standard in excise duties on alcoholic beverages and cigarettes. Changes in taxation rules to aid small business would also be well received.

Changes in systems for paying value added tax would increase costs for some retailers. Shopkeepers would also be disappointed that requests to allow capital allowances on retail buildings had been ignored.

All in all this is a good Budget, retailers which should do nothing to halt the current growth in retail sales," said Mr Weir.

The Low Pay Unit said the Chancellor had delivered a Budget of broken promises. The burden of direct taxation on most low pay households remained higher than in 1979-1979.

The Budget had done little to help those caught in the poverty trap whose numbers had increased five-fold since Mrs Thatcher came to power.

The unit said that the £2.7bn allocated for tax cuts could have created seven times as many jobs if it had been used for direct investment.

The Charter for Jobs said that the Budget had pleased the City and the smoker and the taxpayer but had left nothing over for the unemployed.

instead of waiting until April 6, 1988.

Mr Norman Fowler, Social Services Secretary, yesterday remarked the Chancellor's remarks.

He explained that in effect these employees would be able to take out a personal pension a year earlier, since they would be able to effectively back-

date the plan to the beginning of the tax year. This would mean they would get the additional 2 per cent contribution incentive for six years, compared with the proposed five years.

However, many of the institutions providing personal pensions



## A formula for teamwork

CHEMISTS and pharmaceutical researchers this month were intrigued at the first public showing of a novel software product, which promises to accelerate dramatically the development of drugs and chemicals.

They crowded four deep at the Pittsburgh US Conference and Exposition on Analytical Chemistry and Applied Spectroscopy to see demonstrations of Centrum, a software system which offers the best hope yet of automating chemical research.

Developed by Polygen, a three-year-old systems company based in Waltham, Massachusetts, it is said to be the first integrated research automation system designed especially to improve the productivity of chemical and pharmaceutical researchers.

For the most part, they are concerned with the physical shapes of molecules and with the way they interact with each other. One approach to automating the work is to provide the researchers with screen-based workstations on which they can model—either flat or in three dimensions—the molecules at the heart of their research. Polygen offers such systems—Hydra, Charman and Chemnote.

Chemical Design, of Oxford, is working on a molecular modelling workstation using the Jmolus transporter, a revolutionary design of computer on a chip.

It also supports the Millennium viewer, a 3-D viewer invented by Mr Mark Harris of the Astbury Department of Biophysics at Leeds University, which makes it easy to look at computer graphics of complex molecules.

Now Polygen has taken a completely different approach. Centrum provides an "environment" for an entire research team working on the project. Such environments are already commonplace in, for example, software development or the design of complex electronic circuitry.

However, they are novel in the geological sphere.

The environment basically consists of a database, a memory store of every piece of information about the project, with a set of "tools" enabling

the researchers to get the best out of the data.

Mr Jeffrey Wales, chairman and chief executive of Polygen, explains that the principal breakthrough embodied in Centrum was finding a metaphor for the chemical design process.

Formerly an electronics engineer, he says that an electrical circuit diagram takes that role in electronics research.

"That diagram is both a definition of the problem and a means of communication between the members of the design team. The spreadsheet fulfils the same role for the financial planner."

So we were seeking a pharmaceutical analogue to the electrical schematic and the spreadsheet.

The answer—which Mr Wales says, came as a blinding inspiration—was the scientific paper. It is both the model of all the information gathered in the research project and a means of communication between members of the team.

The heart of the Centrum product, therefore, is a powerful interactive scientific document composer which allows researchers to prepare and share typeset-quality technical documents, including complex scientific graphics with full access to the underlying data.

Polygen says "In a Centrum document, the research data and pictures on a page are dynamically linked to the software programs that produced the data—allowing the information content of a document to be interactively searched, analysed and updated."

The researchers working on the product are linked by electronic mail.

Dr Poot, the US chemicals multinational, is already testing Centrum and Mr Wales says another seven beta sites will be on stream in the near future.

The software runs on the new Digital Equipment Vaxstation 3000 and on a variety of other personal computers and workstations. The cost depends on the host computer, but typically it would be between \$1,500 (\$495) and \$4,500 per workstation.

Centrum is on sale in Britain through Polygen's UK subsidiary based on the York campus of the University of



CAN Lotus Development Corporation, a company whose name is virtually synonymous with professional personal computing, maintain its phenomenal growth "until the end of time," as chairman and chief executive officer Mr Jim Manzi would have it?

Probably not. It does look set, however, to claim its reward for two years of substantial investment in new products and improvements to its existing best sellers, so remaining the wonder of the software world.

Late last year, it was offering just three products and only one of those—1-2-3, an integrated spreadsheet—was an outstanding success. A rash of launches in the past six months has changed all that, and there seems to be plenty more in the pipeline.

Now, according to Mr Manzi, it will outperform the software industry in growth, while diversifying into areas other than microcomputer software.

His optimism is shared by software industry analysts. Mr Robert Therrien, of New York stockbroker PaineWebber, agrees that the company looks sound both in the short and long term.

Lotus's success is remarkable in an industry where the overnight variety is commonplace. Founded in 1982, it is the largest independent software vendor with revenues of \$252.5m (£178m) in 1986. Its nearest rival, Microsoft, had revenues of \$197.5m in the year ended June 1986.

Its success is based on 1-2-3, a powerful and comprehensive electronic spreadsheet designed for 16-bit personal computers. Spreadsheets are the most popular business analysis and modelling "tools." Rudimentary electronic filing and graphics capabilities built into the product made it the first successful integrated microsoftware package.

1-2-3 went straight to the top of the software best seller charts in 1982 and remains

## The wonder of the software world: a hard act to follow

there today. It still accounts for more than 50 per cent of Lotus's revenues worldwide, and has stamped itself indelibly on the industry as the spreadsheet standard. A Japanese version was launched in September last year and became the best selling software package in the country within a month.

The success of 1-2-3 has brought trials as well as benefits.

Lotus has had to take legal action to curb attempts to sell products which mimic the "Lotus interface," the way a Lotus spreadsheet looks and behaves to a user. It is suing the Paperback Software Corporation, run by Mr Adam Osborne, alleging that its spreadsheet, VP Planner, copies the "look and feel" of 1-2-3.

The company's problem—in common with many other successful microcomputer software vendors—has been to convince customers and investors that it is more than a "one-product" organisation, whose main cash cow could be copied and milked by competitors.

Early attempts to diversify its product range were not wholly encouraging. Symphony, a sophisticated spreadsheet with word processing and communications built in, sold slowly. Customers complained they found it difficult to manage.

To be fair, as Mr Therrien of PaineWebber pointed out at the time: "Symphony has been the sort of failure any other vendor would hail as a great success... it has outlasted all other integrated packages combined."

Jazz, an integrated spreadsheet providing all the functions of 1-2-3 in a form suitable for Apple's innovative Macintosh computer, also sold disappointingly because early sales of the Macintosh were themselves lower than expectations. That has changed in the past few months, according to Lotus's Jazz update Galaxy, announced earlier this month.

Mr Manzi, 35, a former newspaperman and management consultant, took over from

Lotus founder and inspirer of 1-2-3, Mr Mitchell Kapor, in October 1984.

In the UK last week to rally the troops at Lotus's Windsor, Berkshire, headquarters, Mr Manzi said that among the products planned for the future were packages which would take advantage of the speed and power of the latest microprocessor chips (the Intel 80386). They would be launched later this year or early in 1988.

Networker, a piece of software making it simple for many people to use Lotus spreadsheets on a share system, is due for launch imminently. There will also be products designed around CD-ROM (compact disk-read only memory) technology.

This technology, similar in principle to the compact audio disk where laser light is used to read a pattern etched on the disk surface, has also been singled out for special emphasis by Microsoft, Lotus's chief competitor.

The two companies seem to be taking separate approaches. Microsoft is publishing on

CD-ROM a library of large and expensive reference books.

Lotus is developing and selling special software to extract critical information from the millions of items held on a single CD-ROM. To expedite this it bought a company with the necessary full-text search and retrieval technology, Computer Access Corporation of Belmont, Massachusetts.

Mr Manzi says he remains open-minded about the best method for bringing new software swiftly to market. Sometimes he will buy it in, at other times write it in-house.

Mr Kapor, for example, since he relinquished control of Lotus to Mr Manzi, has been working on a new product series involving artificial intelligence, which could be launched by the end of the year. "It will not be as big as 1-2-3," Mr Manzi says ruefully "but then nothing could be."

As Mr Manzi describes it, the Lotus image is changing from that of a "spreadsheet whirlwind" to a broadly based company specialising in analytical software for business and technology.

One approach is to make it easier to get information into spreadsheets.

Mr Manzi believes that 85 per cent of all data put into 1-2-3 is put in by hand. So now there is The Application Connection, which organises the movement of information held on a mainframe into personal computer-based spreadsheets and databases. And there is Measure, which does the same job for scientists and technologists, moving data from remote sensors into 1-2-3.

Given the information can be captured and processed, it must also be capable of being displayed in a useful manner. So Lotus has released Manuscript, a word and document processor for business and technical professionals, and Freelance Plus, a graphics package.

Other launches include HAL, which makes it possible to give 1-2-3 simple English-like commands rather than the traditional code-like instructions, and Signal, a stock market quote system delivered over a network with the added facility of automated entry of the data into 1-2-3.

Mr Manzi says he is aware that many potential customers suffer from "technology indigestion," the inability to use more than a fraction of the technological power available to them. "We are customer-driven, not technology-driven," he says. "Our job is to help the customer through this technological mess."

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### Computer use reflects surge in services

LONG-TERM trends in British industry, such as the decline in manufacturing and the growth in financial services can be identified from the changing pattern of investment in information technology.

This is clear from a new four-volume report from Pedder Associates, a British market research organisation specialising in the computer industry. Entitled Industry Sector and Regional Opportunities 1982-1990, the report analyses the UK market for computer systems costing \$30,000 and above.

It shows, for example, that manufacturing industry's share of all computer shipments in this category was 29.3 per cent in 1982. By 1990, however, the projections suggest that its share will have fallen to 24 per cent.

By comparison, the financial and business services sector, including insurance and banking, had a 28.9 per cent share of the shipments in 1982, but is likely to take 33.5 per cent of shipments by 1990.

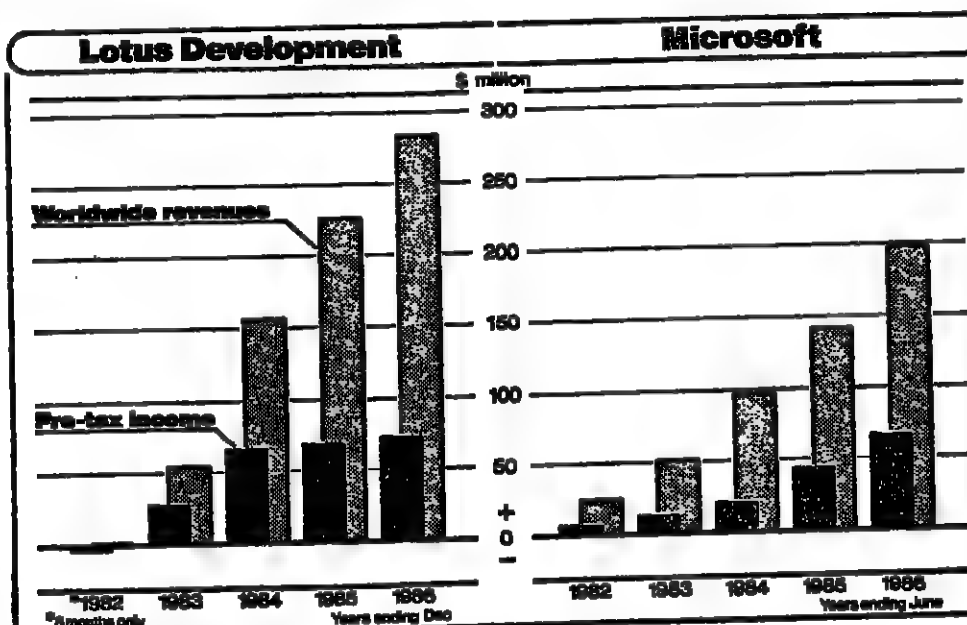
The report says that the public sector will also see above average growth. "Information technology is seen as an important factor in the need to contain the rising cost of running the public sector."

"Central government, in particular, will offer strong opportunities. Penetration of workstations, for example, is expected to increase dramatically from the current one per 30 employees to one in four by 1990."

IBM, inevitably, dominated the \$20,000-plus market sector with a shipment value of \$624.9m in 1985. It was the leader in 16 of the 23 industrial sectors examined by the report.

ICI, the UK's largest computer manufacturer, was strong in the central and local government and defence sectors.

The report is available from Pedder Associates, (01) 878 9111, at \$5,450.



**The Royal Bank of Scotland plc**

**Base Rate**

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**A FINANCIAL TIMES SURVEY SOFTWARE PACKAGES FOR BUSINESS**

Publication Date: Monday May 11 1987

The Financial Times proposes to publish this Survey on the above date. The provisional editorial synopsis is set out below and is not a Press release therefore cannot be used as one.

1. INTRODUCTION
2. BUILD OR BUY
3. PACKAGE SOFTWARE AND THE NEW CHIP TECHNOLOGY
4. WHAT IS HAPPENING IN SPECIFIC APPLICATION AREAS?
5. EXPERT SYSTEMS
6. DESK TOP PUBLISHING
7. GRAPHICS PACKAGES
8. INTEGRATED SOFTWARE
9. A PROFILE OF A MAJOR US-BASED PACKAGED SOFTWARE VENDOR

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With the emergence of a global financial market, the major challenge facing banks today has become one of strategy. How should banks position themselves? Which geographical and product markets should they attack? How can they equip themselves financially and technologically to meet the competition? The next few years should increasingly separate those banks with global aspirations from those with a more specialist approach. There will be articles on:

The Global Market  
Regulation  
Third World Debt  
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International Financial Institutions  
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**Part II Banking Services**

The services offered by banking groups constantly grow in range and complexity and offer the principal means whereby banks can differentiate themselves in an increasingly competitive market. This section looks at key segments of the banking market and developments such as technology which are shaping them. There will be articles on:

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## MANAGEMENT: Marketing and Advertising

IKEA, the Swedish furniture chain, broke new ground 18 months ago by moving its 100,000 square foot store in Edmonton, Alberta, into a covered shopping mall.

IKEA normally prefers its large outlets to stand alone. But the site of its new Edmonton branch is no ordinary shopping centre.

Spread over 24 blocks of a city on the northern edge of the Canadian prairies, the West Edmonton mall is the world's largest agglomeration of shops — 517 in all. It is also a breathtaking blend of shopping mall, indoor entertainment centre and hotel — not forgetting 20,000 parking spaces. Built in three stages, it was finally completed last autumn after six years of construction.

Nader Ghermezian, one of four hard-driving, Iranian-born brothers whose family company owns the mall, says that the concept of West Edmonton "is to combine shopping with recreation and tourism."

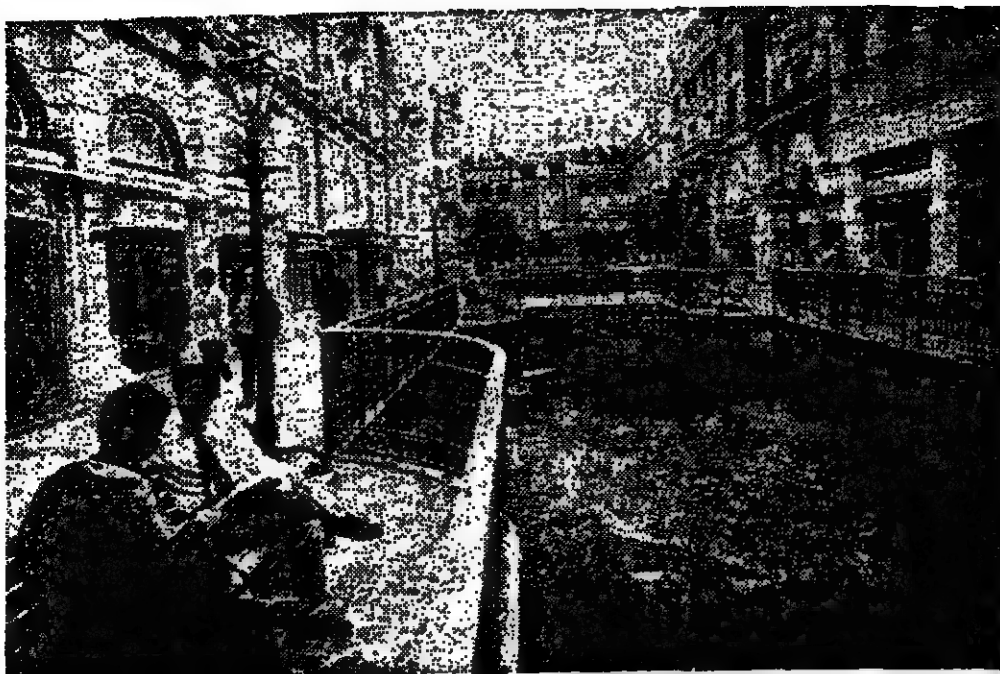
The family's faith in the concept is borne out by the fact that construction is due to begin within the next two months of a similar US\$500m to \$600m project in the US town of Bloomington, Minnesota, just outside Minneapolis. According to Ghermezian, preliminary talks are under way to put up West Edmonton-type mega-malls in several European countries, which he declines to name.

However, the Ghermezian's boundless energy and enthusiasm marks the controversy which their ambitious concept has stirred up among retailers, shopping centre designers and property developers.

Indeed, investor hesitancy led the Ghermezian's company, Triple Five Corp, to shelve plans in January for a \$480m privately-placed mortgage secured by the mall. In a sign that one investor's meat may be another's poison, the Safeway food chain moved a large supermarket out of West Edmonton shortly after IKEA moved in. A key factor that tenants must contend with is that West Edmonton is as much a tourist attraction as a shopping centre, and rents charged there are at the sort of level usually charged in much bigger markets than Edmonton, a city with 500,000 inhabitants.

The Edmonton Convention and Tourist Authority estimates that 80 per cent of all visitors to the city find their way to the mall. The big question is whether they are merely sightseeing tourists or serious shoppers.

The mall's credentials as a tourist attraction are beyond dispute. While outside temperatures often drop below



Fashion shops and a mini-golf course at West Edmonton mall; less well proven for shopping than leisure

## A shopping mall - or a tourist attraction?

Bernard Simon reports on the controversy surrounding the world's largest retailing and entertainment complex in Edmonton, Canada

minus 20 deg C, West Edmonton's Five Acre Water Park offers a warm, palm-lined beach (the sand is rubberised plastic) and machine-made waves. There is a choice of 22 waterslides, three whirlpools and a volleyball court.

The indoor amusement park has 47 rides, including four submarines and one of the world's longest roller-coasters. There is a pet zoo and displays of exotic animals, like tigers and snakes. The Edmonton Oilers, one of North America's leading ice hockey teams, practice regularly on the mall's tournament-size ice rink.

The Fantasyland Hotel in the northwest corner of the mall is well worth a visit, if not a stay. A third of its 360 rooms have such eye-catching themes as Arabian harems, Polynesian islands and Victorian coach houses. "Truck stop" rooms on one floor come complete with flashing traffic lights, reconditioned petrol pumps and a life-size model policeman watching over the Jacuzzi. The bed is mounted on the back of

a real Ford pickup. Although such exotica may not be everyone's idea of good taste, the hotel has had an 85 per cent occupancy rate since it opened last October.

As a shopping mecca, West Edmonton is less well proven — though its performance needs to be seen in the context of the deep recession which has hit oil-producing Alberta in the past year. Ghermezian says that, despite the recession, mall retail sales rose by 20 per cent last year to a December peak of \$485 per sq ft, the highest in Canada. But a senior Triple Five employee contradicts him, saying that sales have dropped in the past year from \$420 per sq ft to around \$320.

Tenants' views are equally divergent. Don Berg, of Val Berg's menswear, says that while his West Edmonton mall shop pays 25 per cent more than a branch in another Edmonton shopping centre, sales at the mall are 25 per cent lower.

Berg blames the third phase

of the Ghermezian project, which doubled the number of shops to over 800. "They've split the pie in half and we're not getting our share," he complains.

Similarly Marks and Spencer's regional manager in Alberta, Tom Kelly, says that despite an 8 per cent rise in sales last year, M & S's outlet at West Edmonton "is not performing the way we expected." While praising the mall's promotion efforts, he complains that there are "more tourists than shoppers."

On the other hand, IKEA is pleased that it made the change. Anders Berglund, president of the chain's Canadian subsidiary, says that "what I like is that there are a lot of people coming here. The standard of the mall is comparable with where we want to be."

IKEA's sales are 50 per cent higher than at its previous site. Mail order business is especially strong, indicating a high proportion of customers from outside Edmonton.

Zellers, a nationwide budget

department store chain, says that sales in its mall branch jumped by a double-digit figure last year. Although the store manager declines to specify the increase, he says that "we're doing well." He estimates that half the store's customers are from out-of-town.

Despite these apparently contradictory experiences, some general patterns have begun to emerge. Safeway's decision to move out last year reflects a consensus that a mall the size of West Edmonton is not suited to supermarket shopping.

Lincoln North, a Toronto real estate appraiser who worked as a consultant on Triple Five's aborted mortgage offering, says that "people who go on a major food shopping expedition are not inclined to tack on other goods and services on the same trip."

He predicts that "ten years from now, we're going to see very few major food stores within a shopping centre." Only one supermarket remains at West Edmonton, and even that is part of a department store.

More than a third of the shops in the West Edmonton mall are fashion-oriented. The busiest is a beauty products store with monthly sales of around \$800 per sq ft.

Safeway is being replaced by an up-market clothing store (at a higher rent). A 40,000 sq ft hardware store has given way to a pricey china and tableware outlet.

The new mall at Bloomington, to be known as Fashion Mall of America, will have an even higher fashion content, probably around 50 per cent. Triple Five hopes to persuade leading European chains to sign up as tenants.

The big influx of out-of-towners to West Edmonton has muted earlier criticism that a mall of its size is suited only to a major metropolitan area. Currently, it receives 15,000 visitors a day. Indeed, a city like Edmonton, which services a wide swathe of the prairies and northern Canada, may be the best possible site for a combination of recreation and shopping on such a vast scale.

About a quarter of the mall's traffic consists of visitors from outlying communities up to 400 miles away who combine shopping and entertainment on a weekend trip.

According to North, "the West Edmonton mall has created a market by having the pull to get people back a third, a fourth and a fifth time. It has enough of an infrastructure that it can work." A similar project in a larger city would have to compete not only with other big shopping malls, but also with innumerable other tourist attractions.

### Direct marketing

## Segmentation as a fine art

BY FEONA McEWAN

DIRECT marketing is still the unsung hero of the marketing armoury. For all its phenomenal growth and its increasing agility in pinpointing customers and prospects, few yet grasp its full potential.

Recently published is a book which will stimulate new thinking on the subject. Written by two of America's leading practitioners, Stan Rapp and Thomas Collins, founders of the worldwide agency that bears their name, *MaxiMarketing* offers a thought-provoking debate on the shape of communications to come.

Radical changes in the marketing landscape, largely the result of computer technology, are revolutionising marketing techniques and practices, they say.

The mass marketing of the 1950s and 1960s has given way to segmentation of defined consumer groups in the 1970s which continue to be refined by the niche marketing of the 1980s.

One of these was the *Chair* for the thirty, *Chair* hair dye for colouring treatment and one type of *Holiday Inn* for travellers.

By the mid-1980s *Robitussin* was offering four kinds of medicine in the US for four kinds of cough. Bristol-Myers was selling eight kinds of *Clair* in lotion, gel, mousse etc and *Holiday Inns* and *Hilton* both offered choice of luxury or budget accommodation. *Coke* is now available in many forms, *Chewy Coke*, *Coke-Cola Classic*, *Fraser*, *Tub*, *Coffee-Free Coke* and who knows what more.

The future, according to Rapp and Collins, is a technology-literate 1990s (and here's the crux of their thesis) where the individual consumer is king and one-to-one marketing disciplines will replace the mass-marketing mentality of the past.

"In this new land, you will

know the name and address of the end-user of your product, regardless of where or how the purchase is made. Your advertising will be linked directly to measurable sales. You will hunt down users of competing brands and lure them away with a dazzling array of value-added services."

The key to this new marketing dawn, as the writers see it, is customer databases, which are getting more detailed by the day. And as the cost of accumulating and accessing information drops, so the ability to talk directly (by mail and phone, for instance) to customers and respond to their needs increases. It is segmentation taken to a very fine art.

From selling virtually everyone the same thing a generation ago, marketers will be fulfilling individual needs and tastes by supplying customised products and services. Companies will shift their emphasis from getting "a sale at any cost" to getting "a sale at the right cost" for the right customer, whose changing needs and wants are catered for.

The upshot of these know-all customer databases, is that businessmen of all persuasions, in products or services, retail or manufacture, selling by direct mail, in store or through sales forces, will have to re-examine advertising, promotion and marketing assumptions that seemed to work so well a decade ago, and test them against the new realities.

Changing lifestyles and households, too, demand new approaches. "How can we sell door-to-door when in seven out of 10 homes no one is at home during the day and people are afraid to open their doors at night?" goes the thinking and so on. Avon salespersons, who once

sold door-to-door have drifted into offices, schools and nurseries because that is where their customers are. And with single and two-person households accounting for some 55 per cent of US population (1980 census figures) the traditional "family" target market (accounting for only 7 per cent of the total US population of 225m) can no longer be the rule of thumb.

And with television losing its potency, a number of top advertisers are reconsidering their media budgets. A number, the authors say, are already considering other support marketing, not least direct marketing to back up their traditional above-the-line marketing effort.

The authors' answer is what they call *MaxiMarketing*, which basically means exploiting to the fullest every potential of an existing customer, in a way that builds up a detailed business database.

This is achieved by "saying the names and addresses of inquirers, warranty card returners, rebate applicants, coupon redeemers, sample requesters, charge account and credit customers, etc, and using the latest tools of targeting and segmentation to add other identifiable characteristics to each name and address."

Rapp and Collins outline the basic steps to *MaxiMarketing*, which takes a company from the process of "reaching a prospect" to "making a sale" to "developing the customer relationship." Companies are no longer in the business of making and selling widgets, the authors remind their readers, they are in the business of "customer development."

*MaxiMarketing*, by Stan Rapp and Thomas Collins, \$17.95, McGraw-Hill.

### Marketing abstracts

The interfaces of strategic and marketing plans. G. E. Greenlay in *Journal of General Management* (UK), Autumn 86 (8) pages

Contents that strategic plans provide a framework for preparing marketing plans at each stage of the planning process; finds though that in practice the

majority of companies do not do this, and that inputs from marketing plans are not made for strategic modification. This results in a lack of long-range orientation, and a functional rather than corporate view of the business.

Low-cost business-to-business direct marketing. J. Morris in

Direct Marketing (US), September 1986 (3 pages)

Outlines the use of three direct mail techniques for the business-to-business sector: direct response cards (the sort

that come in clear-wrapped packs), self-mailers, and newsletters. Finds that though they are unpopular with marketers and advertising agencies, DRCs "provide the greatest number of inquiries at the lowest cost," and that one newsletter campaign drew a 26 per cent response.

These abstracts are condensed from the corresponding journals published by *Financial Times*. Full text of the original articles may be obtained at a cost of 50 pence (including VAT and postage) from the *Financial Times* Marketing Unit, 100, Brook Street, W1P 1UA.



**National Westminster Bank PLC**

NatWest announces that with effect from Thursday, 19th March, 1987, its Base Rate is decreased from 10.50% to 10.00% per annum.

All facilities (including regulated consumer credit agreements) with a rate of interest linked to NatWest Base Rate will be varied accordingly.

41 Lothbury London EC2P 2BP

## GULF COOPERATION COUNCIL

Thursday 14 May 1987

Approaching the sixth Anniversary of its formation, GCC is gaining a political and economic weight which few would have believed possible in such a young organisation. Its six member states are working together in a variety of economic fields and the existence of the Council has undoubtedly helped them to strengthen their collective security at a time of turbulence in the Gulf region. This survey will examine the organisation's achievements and its goals for the future as well as covering the following topics.

Foreign Relations  
Defence  
History & Structure of the GCC  
Regional Economy  
Financial Markets

Industries  
Economic Integration  
Education  
The Labour Market

For an editorial synopsis and advertising information, please contact:  
Hugh Sutton or Laurette Lecumbe-Peacock  
on 01-248 8006, ext 3238/3515

The content, size and publication dates of surveys in the *Financial Times* are subject to change at the discretion of the Editor.

## NEW INTEREST RATES

### Base Rate

Reduced by 0.5% to 10.0% per annum with effect from 19 March, 1987.

### Deposit Accounts

Interest on Deposit Accounts will reduce by 0.5% to 4.0% net per annum with effect from 19 March, 1987. For those customers who receive interest gross the rate will be reduced to 5.35% per annum.

### Save and Borrow Accounts

Interest on credit balances will be reduced to the above Deposit Rate with effect from 16 April, 1987.



**Midland Bank**  
Midland Bank plc, 27 Poultry, London EC2P 2BX.



**Clydesdale Bank PLC**

## BASE RATE CHANGE

**Clydesdale Bank PLC announces**

that with effect from 19th March 1987, its BASE RATE for lending is being reduced from 10½% to 10% per annum

## FINANCIAL ANALYST

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## The camera focused on the Crown

**'Bernarda Alba'**  
extended  
The House of Bernarda Alba, starring Glenda Jackson, Joan Plowright and Patricia Hayes, has had its run at the Globe Theatre extended for six weeks and will now end on May 30.



## FINANCIAL TIMES

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 Telephone: 01-248 8000

Thursday March 19 1987

# The dilemmas of success

THE CHANCELLOR'S declared preference for a cautious approach to interest rates which resulted in a cut of only half a point in base rates yesterday, clearly disappointed the market a little, but it seems to have worked quite well initially.

Mr Lawson and his officials have been criticised several times in recent months for responding reluctantly to messages from the market, but in fact they have had the last laugh more often than not. The strategy of monetary management gets harder and harder to discern as the Medium Term Financial Strategy goes through its successive metamorphoses, but the tactics appear highly acute.

There are limits to muddling through, though, even when it is done by a virtuoso, and Mr Lawson's present caution reflects a clear dilemma. The excellent prospects which he described on Tuesday have resulted largely from the fall in the effective rates of sterling over the previous months; its recent recovery is already carrying it into a zone where those prospects might be in danger. More important, uncertainty about the future level of sterling is almost certainly already inhibiting expansion and investment in the manufacturing industry. All this suggests a sharp cut in rates, even if it is achieved step by cautious steps.

## Real doubts

The domestic scene, on the other hand, has for some time been worrying market analysts of the more monetarist school, and some monetary officials too. The rapid growth of private credit, which is for the first time given a part of its own in the official Budget Red Book, is attracting comparisons with the Barber boom.

If this dilemma simply reflected the fact that one instrument cannot be expected to achieve two policy objectives, it would scarcely be worth discussing editorially; the subject has been down to death. However, the dilemma gets more complicated when there are very real doubts about how far the chosen instrument achieves enough to meet the objective. The current private credit boom can hardly be blamed on low real interest rates, as it could

under Mr Barber; indeed, the clearing seems almost entirely insensitive to the price. Equally, the German and Japanese central banks have a sad tale to tell of the use of low interest rates to discourage inflows.

How legitimate are the worries on either score? It is conventional to compare private borrowing growth with growth in previous cycles, or as in the Red Book diagram to chart it against the fall in public sector borrowing. This suggests that all borrowing has much the same long-term implications, which was indeed the thought behind the now-discarded targets for broad money growth. However, personal borrowers are making nearly all the running in the current credit boom, and they have one characteristic which is quite unlike official or corporate borrowers: they intend, with almost no exceptions, to repay their debts. This means that a boom in personal borrowing tends naturally to peter out in the end.

## Competitive advantage

The exchange rate is a more complex problem. Interest rates clearly have some influence, even if it is not decisive; and the experience of the EMS and of the Plaza and Paris agreements suggest that markets at the moment are prepared to respect a determination to defend credible rates with intervention. The Chancellor's studied cynicism about his own objectives may in fact make market management a little more difficult.

Fundamentally, though, sterling is strong simply because the markets now perceive the competitive advantage which has been opened up, and that perception attracts both real and portfolio investment. In other words, if prospects are anywhere near as good as the Chancellor claims, the currency may prove obstinately strong for a long time to come. That has been the experience of other dynamic economies, and it has helped to keep them sharp, to check inflation, and to spread the rewards of productivity growth throughout the economy. The problem is not to hold sterling down, but to keep this helpful strength within bounds.

# Small earthquake in Finland

THE ADVANCE of the Conservatives in the Finnish parliamentary elections almost to a landslide by Finnish standards, but the effects will be cushioned by the traditional and institutional facts of the country's politics. Whichever coalition emerges after the customary haggling will not upset the consensual system of that small democracy on the borders of the Soviet Union. Yet in the longer run the election draws attention to shifts both within Finland and in its external environment.

The foreign policy consensus, which is accepted almost without exception across the political spectrum, demands that Finland must maintain good, even close relations with its Soviet neighbour — not at the cost of its democratic institutions and relations with the West, but to safeguard them.

Finnish membership in bodies such as the Organisation for Economic Co-operation and Development (OECD) or the European Free Trade Association (EFTA), not to mention the democratic nature of the election held on Sunday and Monday, testify to the success of that policy. The patronising tone with which some critics speak of "Finlandisation" — implying subservience to Moscow — is a slur on the authority in Helsinki since the war.

## Cancelled out

Consensus about internal matters is imposed both by the habitual near-balance between Left and Right and by a constitutional peculiarity. Many kinds of fundamental legislation, budgets included, require two-thirds majorities in the parliament. As a result Left and Right have tended to cancel each other out and the effect has been enhanced by rivalries and divisions in both camps. Consensus has to be found at the centre.

Machinery for finding it often bypasses the parliament. The key to the process is a highly centralised biennial wage round involving more than merely management and labour. The Government often buys union moderation by offering inducements in the form of tax and social benefit changes. Special interests outside industry are also consulted. The outcome is then endorsed by the parliament taking whatever legislative decisions are required.

The system has worked well. Unruly labour relations were

common in the 1950s and 1960s; they have calmed down. The standard of living is high, inflation has been kept within bounds, the current external deficit is manageable, and the national debt is small by international standards. Economic policy under a government led by the Social Democrats has been conservative and a policy of frequent devaluations has been abandoned.

But the left may not last forever. Last year's wage round was stickier than usual. The decline of the Communists, if continued, and the advance of the Conservatives could eventually reduce the consensual effect. Finland may also face dangers known in other consensual societies: growing support for non-establishment groups, though the Greens performed less well than expected, falling electoral turnout. The 75 per cent recorded may look good by comparison with Swiss standards but not with those of Finland's Scandinavian neighbours.

## Soviet trade

On the international plane, Finland has made its good working relationship with Moscow into a main plank of its foreign trade. Trade agreement with Moscow, based upon equal flows each way and a limited swing or margin for surplus and deficit has given Finnish industry certain access to a useful market. The Russians showed how they value that relationship when they agreed to mitigate the effects of last year's falling oil prices upon mutual exchanges. Oil and raw materials being the main Soviet exports to Finland, Soviet purchases in Finland none the less had to fall if the principle of balanced exchanges was to be preserved.

Perhaps more fundamentally than fluctuating oil prices, the Gorbachev reforms in the Soviet Union could eventually undermine Finnish exporters' safety of access to Soviet markets. Taken to their logical conclusion these reforms would give Soviet enterprises greater latitude in their business relations abroad. Though Moscow is unlikely to relinquish overall control, the Finns will find competition stiffening for Soviet orders. In due course others who have profited from politically-motivated Soviet ordering practices may have the same experience.

## ALASKAN ARCTIC

# The oilmen's last frontier

By William Hall

SOME CAME by snowmobile, others flew in from surrounding communities like Deadhorse, Fort Yukon, Arctic Village and Old Crow. They talked, mostly in the local Inupiat Eskimo dialect, about everything from the future of the local porcupine caribou herd to the problems of drug abuse among the 4,000 or so Eskimo inhabitants of Alaska's hostile north slope, where the sun never rises for months on end and temperatures of 30 degrees below zero Fahrenheit are considered "normal."

Few people have heard of the town of Kaktovik, population 210, which lies 250 miles north of the Arctic Circle and hosted the recent meeting between the US Government and Alaska's environmental lobby, argues that ANWR is "more important to this planet" than Yellowstone National Park or the Grand Canyon. The US Government would not think of damming the Grand Canyon or harnessing hydroelectric power or tapping the thermal power of Yellowstone's Old Faithful, so why permit oil drilling on the ANWR coastal plain, he asks.

The oil companies see things differently — and not just because many regard the area as having the greatest unexplored oil potential in North America. They have spent millions of

Porcupine river, from which the herd gets its name.

While the delicate Arctic desert supports polar and grizzly bears, moose, caribou, Arctic foxes, and teams with wildlife during the brief Arctic summer, it is the caribou, roaming across 96,000 square miles of Alaska and Canada, which have captured the public imagination.

Mr Tim Mahoney, Washington representative of the Sierra Club, an environmental lobby, argues that ANWR is "more important to this planet" than Yellowstone National Park or the Grand Canyon. The US Government would not think of damming the Grand Canyon or harnessing hydroelectric power or tapping the thermal power of Yellowstone's Old Faithful, so why permit oil drilling on the ANWR coastal plain, he asks.

The oil companies see things differently — and not just because many regard the area as having the greatest unexplored oil potential in North America. They have spent millions of

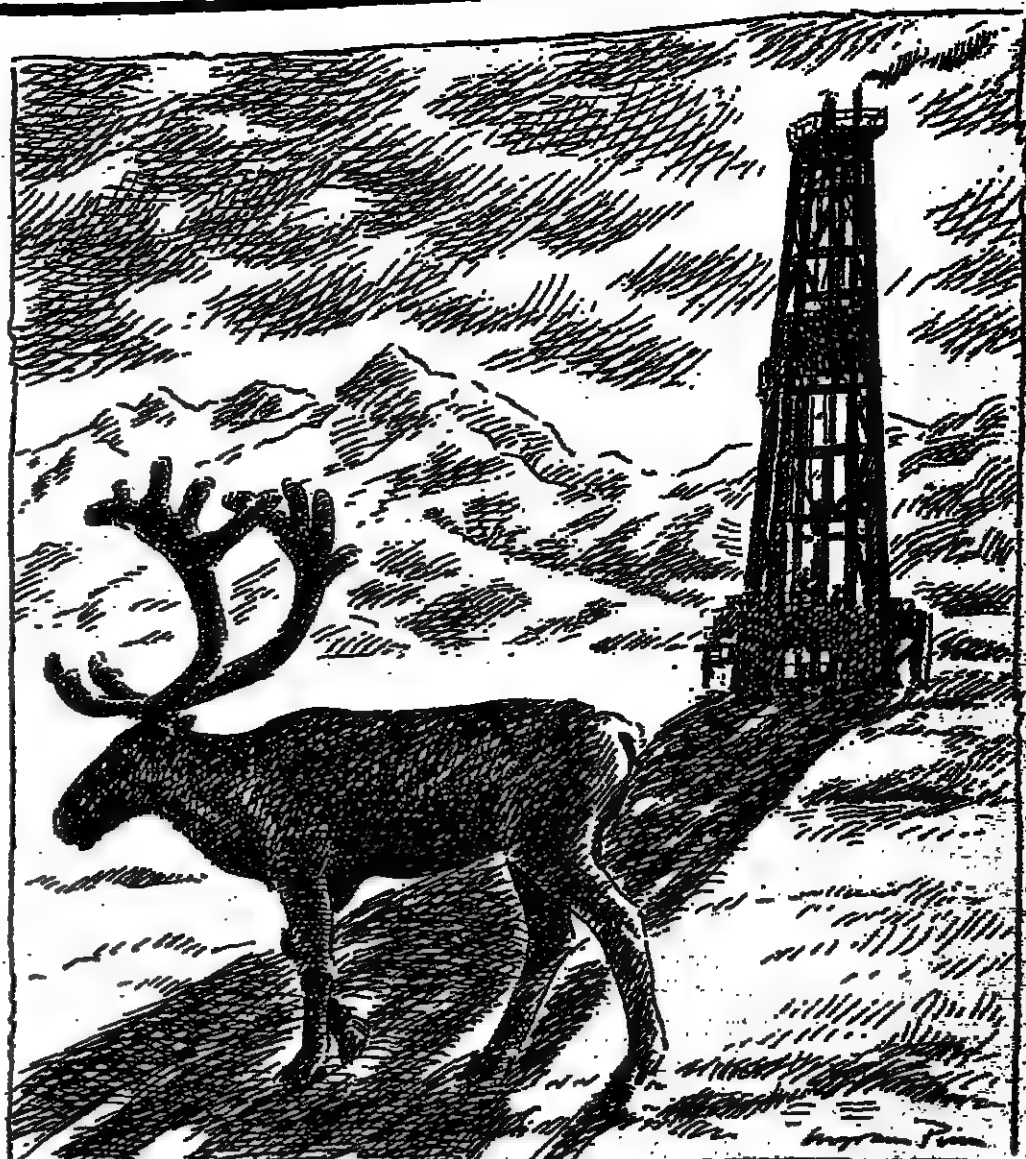
covered almost 20 years ago, is now producing at its peak rate of 1,600 barrels a day, but output is expected to start declining after this year. Area, which with Standard's has dominated development of the north slope, brought the 100,000-barrel-a-day Lisburne field into production on December 15 1986. Standard expects to start production from its 100,000-barrel-a-day Badcock field — the first offshore field in the Beaufort Sea — by the end of this year. But, after that, the flow of new oil supplies from Alaska's north slope, source of 20 per cent of America's oil, will stop.

The slump in world oil prices over the past year has halted almost all exploratory drilling on the north slope; companies have shelved plans to develop several stable discoveries, such as the Seal Island and Point Thomson prospects. Conoco has underlined the questionable economics of the smaller Alaskan oil fields by shutting down production from Milne Point. Several costly exploratory dry holes, most notably Standard Oil's infamous Mukluk Well in the Beaufort Sea, and disappointments elsewhere in Alaska have punctured early euphoria. Oil companies are now quietly retreating from the north slope, and unemployment is rising in the former boom towns of Anchorage and Fairbanks.

The existing north slope oil fields of Prudhoe Bay, Kuparuk, Milne Point, Lisburne and Endicott will be producing a combined rate of only about 600,000 barrels a day by the year 2000. That is little more than a quarter of current north slope production levels, says Mr George Nelson, president of Standard Alaska Production Company, who estimates that output from all developed US oil fields will drop from almost 9m barrels a day to less than 4m barrels a day by the end of the century.

The lower 48 states of the US have been fully explored for oil and "only an extreme optimist would expect to explore and find 5m barrels a day of new production in the next 13 years — especially at today's crude prices," notes Mr Nelson. In common with the rest of the senior executives in the oil industry, he believes that the best chance of cushioning the decline is by finding a giant oil field. The most obvious place to look is ANWR.

The industry's enthusiasm for the area has been fuelled by a recent draft report of the US Department of the Interior, which recommends opening up the ANWR plain to the oil companies. The 172-page study concludes that it is the most outstanding oil and gas frontier remaining in the US. The department predicts there is a 95 per cent chance that the coastal plain contains more than 4.8bn barrels of oil and 11.5



trillion (million million) cubic feet of gas in place. While these estimates are notoriously unreliable and there is a huge difference between reserves and the amount recoverable, the department believes that there is a 95 per cent chance of recovering 600m barrels of oil. Its average estimate is that ANWR should supply 3.5bn barrels.

To put this in perspective, existing recoverable US oil reserves total about 28bn barrels, equivalent to less than nine years' supply at current production levels. About a third of all US oil reserves are found on the north slope, which supplies about one-fifth of US production. No US oilfield with reserves of more than 1bn barrels has been discovered since 1948.

While the report concludes that development of the coastal plain's oil and gas resources could reduce caribou numbers and bring about widespread changes in the wilderness, it recommends full leasing of the plain to the oil companies. Mr William Horn, an assistant secretary at the Department of Interior who is leading the US Government fight to open up ANWR, cites the national need for domestic sources of oil and gas and the oil industry's "unblemished record" in the Alaskan Arctic as grounds for his decision. A final report will be submitted soon and then it will be up to Congress.

Battle lines are already being drawn and oil industry lobbyists privately admit that the debate over the future of oil development in ANWR could make the long-running environmental struggle over the development of Prudhoe Bay, look like child's play.

The present line-up on ANWR pits the US Government, the oil industry and the state of Alaska, including its Eskimo

population, against a well-financed environmentalist lobby which has considerable political support. The Canadian government, which is mulling over the development of its huge resources in the nearby Mackenzie Delta, is a wild card in the debate. Its concern for the caribou may not be the only reason why it would like to slow the development of ANWR.

While the US Senate has been more sympathetic to the oil companies, the House of Representatives has on two occasions voted overwhelmingly to examine the ANWR coastal plain as wilderness. Representative Morris Udall, chairman of the House Interior Committee, is picking up strong support for a new bill which would keep the plain permanently off limits for oil and gas exploration.

"The oil companies would have us believe that there is no real problem here, that we can have it all. They confidently assure us that oil and gas development will have no serious effect on wildlife. This is, indeed, a very seductive message," says Mr Udall. "But he points that there is a grave risk that ANWR could be developed without serious disruption. 'Once we have undone this great and special place, we can never remake it'."

The environmentalists, who argue that the 100-mile stretch is the only part of Alaska's 1,100-mile Arctic coastline barred to the oil companies, start with a strong hand. "We cannot allow ANWR to be destroyed for a one in five chance of discovering 33 days' supply of oil," says the Wilderness Society. The National Audubon Society says that it is "not in the long-term conservation, economic or national security interests" of the US to

open the coastal plain to the oil companies.

Behind the scenes, the companies are mounting a lobby battle to try to ensure that the most promising oil prospect in North America does not become ensnared in years of bureaucratic infighting. They argue that less than one per cent of the ANWR coastal plain would be affected by exploration and production. After two decades in the Arctic they are confident that they can conduct their business in an "environmentally sound manner" so as not to harm wildlife.

However, the oil industry's main argument — for being allowed to look for oil in ANWR — revolves around questions of national security and the growing dependence on imported oil.

A decade ago, at the height of the so-called energy crisis, the US was importing nearly half of its oil requirements. As conservation measures took hold and domestic production increased, imports slipped to less than a third of US consumption.

However, imports now account for well over a third of consumption and oil industry analysts predict that the US could be importing 60 per cent of its requirements by the year 2000. They argue that, even if ANWR were opened to all exploration tomorrow, it would probably not start flowing until the turn of the century, because of the long lead times involved.

Says Alaska's Republican Senator Ted Stevens, the permanent closure of ANWR "will be a signal to the Organisation of Petroleum Exporting Countries and the rest of the world that the US has abandoned its efforts to prepare for the energy crisis that will inevitably arise during the next decade."

## Sydney fields

### new bank team

Any alliance of the man that made Australian cricket turn blue (and yellow and green) with the man who makes Hill Samuel see red is exciting enough.

Add in the lawyer who helped make Sir Robert Armstrong economical with the truth, the banker son of the Australian federal premier controversially removed from power in 1975, and a former premier of New South Wales, and the mixture is a heady one.

Kerry Packer, Larry Adler, Malcolm Turnbull, Nick Whitlam and Neville Wran, have come together to open an investment bank modelled on the likes of Lazard Freres, and Allen & Co.

An Australian stockbroker, in a typical Melbourne fashion, said that the team behind the new bank was "just the kind of thing you'd expect from Sydney where money is thicker than politics."

However, when Whitlam Turnbull & Co. opens its doors in Sydney in July, funded by Packer and Adler, whose companies will be chipping in A\$55m apiece, it hopes to attract several of the city's entrepreneurs as clients for its deal-making services, and to make profits playing the market in its own right.

Turnbull has shot to fame as Peter Wright's glib lawyer in the MIB case, and has a long-standing relationship with Kerry Packer, acting as both legal adviser and company secretary to the media magnate's Consolidated Press master company. The Packer group recently sold all its television stations for A\$1.1bn to Alan Bond, and Sydney has been rife with speculation over just what Packer will do next.

Nick Whitlam, whose father Gough was turned out of office by the Queen's man Down Under, Governor-General Sir John Kerr, is a highly-regarded Harvard and London-educated merchant banker.

As well as enjoying star status, the team is politically

## Men and Matters



"I wouldn't mind teaching — but it's all that hanging about on street corners holding strike banners."

will be working alongside, the group chief executive Charles Winter, aged 53. Yesterday Sir Michael Herries, Royal Bank's chairman, went to almost excessive lengths to stress that there was no "hair appointment" to Winter whom he hoped would be group chief executive "for many years ahead."

## Flotation

There's nothing like a whiff of sea air to set pulses racing in the City of London.

I hear that broker James Capel is about to become the principal sponsor of the British team which will be competing for the Admiral's Cup this season.

The event has become the top international competition for teams of offshore racing yachts. It is fought out on offshore Channel courses, and inshore courses within reach of the fishpots of Cowes.

James Capel helped sponsor White Crusader, the British challenger for the America's Cup in Fremantle. Guinness Malton arranged a business expansion scheme to support that venture.

Straight sponsorship looks like being the limit of the City's involvement with the Admiral's Cup, however. Yacht design is so much in the melting pot at the moment that most punters with a piece of money to spare would probably prefer to put it on the back of a good horse at Cheltenham.

## Bidding Royally

The table talk was about takeovers at Buckingham Palace one evening this week when Prince Philip hosted a dinner party.

The takeover panel was represented. Other guests included men whose lives have been changed — not necessarily for the better — by takeover adventures.

Among them James Gulliver of Argyle, who was defeated by Guinness in the battle for Distillers, and Raymond Miquel, former chairman of Arthur Bell, the whisky company, also taken over by Guinness. Perhaps the two raised a glass to an absent acquaintance, their old adversary, Ernest Saunders, former chief executive of Guinness.

But they were there primarily to help satisfy a curious Royal interest in takeovers.

Is the House of Windsor in a mood to expand — perhaps to take over some dormant Ruritanian monarchies and inject a more vigorous management style by putting in some of its top trainees?

Or does it fear an unwelcome bid to erode its traditional market independence from an entrepreneur with headquarters at 10 Downing Street?

Observer

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## INTERNATIONAL APPOINTMENTS

هكذا من العمل

### BHP brings in a series of key management moves

BY GORDON CRANE

A SERIES of key management changes at Broken Hill Proprietary (BHP), Australia's largest company, has accompanied the integration of its minerals interests worldwide.

The move ends the separate identity previously preserved for Utah International, the San Francisco-based mining company acquired by BHP more than three years ago. Rationalisation of parallel activities is intended to improve efficiency while retaining "the international expertise of the Utah board," the group says.

As is common to BHP, all appointments have been made internally.

The creation of BHP-Utah Minerals International as a new

operating division will take effect from June 1, and coincides with the retirement as chairman of Utah of Mr Alexander (Bud) Wilson.

The restructured unit will be headed by Mr Jim Curry, currently a Utah vice president. All BHP's oil and gas interests will meanwhile be brought together under BHP Petroleum International, headed by Mr Peter Wilcox. This will include North American operations under Mr Dick Volk.

On the minerals side Mr Rod Harden, general manager of the old BHP Minerals, will be group executive in charge of the Asia-Pacific region for the enlarged division. Other positions have been filled almost entirely by Utah staff.

Mr Keith Wallace becomes

national minerals, while control of global marketing and services will fall to Mr Charles McArthur—both are Utah vice presidents. An Australia coal division has been formed, replacing separately managed operations, and this will be headed by Mr Gavin McDonald. He is president of Utah Development, the Queensland mining arm which has long been part of the California company.

Among those reporting to Mr Harden is Mr Dick Carter, as general manager for non-ferrous metals and business development in the Asia-Pacific. Mr Carter at the same time is executive director of BHP Gold mines, which the group is at present engaged in spinning off to shareholders.

### Brierley in chair at Bank of NZ

By Dal Haywood in Wellington



Mr Ron Brierley, New Zealand financier, now in a major banking seat

MR RON BRIERLEY, the New Zealand financier and head of the Brierley group of companies, with substantial interests inside and outside New Zealand, has been appointed chairman of the Bank of New Zealand, the state-owned, leading commercial bank.

Mr Brierley, 49, who has been a member of the board and deputy chairman, will oversee the sale by the Government of 30 per cent of the bank to private shareholders.

### Change in lead at NL Industries

BY DONALD MACLEAN

MR HAROLD SIMMONS, the US financier, has taken over from Mr Theodore Rogers as chairman and chief executive of NL Industries, the US oil services and chemicals group.

Mr Rogers has resigned both from NL Industries and from NL Chemicals, a subsidiary which may be sold to NL Industries for close to \$1bn.

Mr Simmons last year led a group of investors, now gathered under the name of Valhi Inc into a 51 per cent interest in NL Industries. Valhi has various interests outside NL which include sugar, forest products, fast foods and oil services.

Mr Fred Montanari is to remain executive vice-president of NL Industries and president of NL Chemicals.

Mr Rogers took over as company chief executive in 1983, and as chairman in 1984. He is to remain as a consultant to the company.

USG Corporation, formerly US Gypsum, which has interests in various construction materials, has made a number of changes of responsibility in its senior management.

Mr William J. White, 48, executive vice president of USG Corporation, and formerly president and chief executive of USG Interiors, has become president and chief executive

of United States Gypsum Company.

Mr Eugene E. Connolly, 55, formerly president and chief operating officer, United States Gypsum, has been elected executive vice president, USG Corporation, and president and chief executive of USG Interiors.

Mr Anthony J. Falvo, 56, president and chief executive of Masonite Corporation, has been elected vice president, USG Corporation. Mr Stanton T. Hadley, 50, formerly senior vice president, administration and secretary of USG Corporation, has been elected senior vice president, staff services, of the company.

Mr Edwin L. Wade, 55, formerly corporate counsel, has been elected corporate secretary. Mr Brian W. Burrows, 47, formerly director, research and development, has been elected vice president, research.

NCR Corporation, the information processing concern, based in Dayton, Ohio, has announced the appointment of Mr Frederick Newall as vice president of the Europe group; Mr John L. Quinlan as vice president, marketing, Europe group; Mr John L. Giering as general manager, NCR France; and Mr Roger C. Lintam as corporate controller.

Mr Newall is to succeed Mr Herbert M. Schenck, who has announced his retirement

### Nasdaq takes governor from Jaguar

THE BOARD of Governors of the National Association of Securities Dealers, of the US, has elected Mr Graham W. Whitehead—president of Jaguar Cars Inc, the subsidiary of Jaguar of the UK—as one of its three governors-at-large representing Nasdaq companies.

Jaguar represented the third

Jaguar Cars, based in Leamington, N.J., markets Jaguar vehicles throughout the US. Mr Whitehead is in charge of Jaguar's North American operations, and is a member of the board of Jaguar PLC, the parent company. He is chairman of Jaguar Canada Inc and a director of Jaguar Cars Ltd, the manufacturing/marketing subsidiary of Jaguar PLC.

He is also president of the

British Automobile Manufacturers' Association and past president of the British-American Chamber of Commerce.

Nasdaq is the self-regulatory organisation for the over-the-counter securities market. It owns and operates the Nasdaq system, the communications facility for the Nasdaq market, on which 5,200 stocks are traded.

## Accountancy Appointments

### Finance Director

Bowater Industries plc

Salary c.£75,000 plus benefits

Bowater Industries is a major British public company with extensive UK and overseas operations. The businesses in Packaging and Builders Merchants, and also those in Australia, have recently expanded significantly. All of its traditional paper interests have now been sold and the company will be establishing a new strategic direction under the leadership of Mr. Norman Ireland, formerly the Finance Director of BTR, who becomes Chairman on March 31st, 1987.

The Finance Director of Bowater Industries will play a pivotal role in the planning and implementation of this new corporate strategy. He (or she) is likely to be under 45 years old

and must already have had experience as a successful chief financial officer for a complex and international industrial business. The job demands a strong commercial bent and the ability to spot essentials quickly and decisively. It demands management and communication skills, great energy and the ability to plan and implement change in a highly decentralised organisation. There is a clear opportunity for the right person to move in due course into a general management role.

Please apply in the first instance to J. F. H. Pease-Watkin, Bowater Industries plc, Bowater House, Knightsbridge, London SW1X 7NN. A firm of international management consultants is assisting in this appointment.

**BOWATER**

### Financial Accountant

A high profile role with a European market leader

South Oxfordshire

c.£20,000+Car

Akzo Coatings is one of the most exciting businesses in the UK paint industry. A subsidiary of one of Europe's largest and fastest growing paint manufacturers, it was formed recently and incorporates the brand-leading names of Sandtex, Permoglaze and Sikkens.

The finance function is very proactive, playing a major role in deciding the company's strategic direction and in the overall running of the business. As Financial Accountant, you will be responsible to the Financial Controller for ensuring that the company's financial policies and procedures meet the rapidly changing needs of the business and are efficiently implemented. This will involve constantly reviewing and modifying accounting systems. You will manage a team of over 20, responsible for credit control, purchase ledger, staff expenses, payroll, banking/cash, fixed

assets and data control. Close liaison with commercial departments will be necessary. Probably in your late twenties or early thirties, you must be a qualified accountant, preferably chartered, with commercial/industrial experience. You must have been involved in the development/operation of fully computerised systems. A strong business sense and effective communications skills are essential.

Excellent benefits include generous assistance with relocation costs where appropriate. Please send your full cv to: Martyn Wright, Personnel Manager, Akzo Coatings plc, 99 Station Road, Didcot, Oxon OX11 7NQ.

Alternatively, please ring our 24 hour answering service on Didcot (0235) 819507 for an application form quoting Ref: 77. We are an equal opportunities employer.

**Akzo Coatings**

### ACCOUNTANT

SUPERANNUATION INVESTMENT

Kingston upon Thames £14,838-£17,514

Salary at appointment dependent upon experience and qualifications; progress to grade maximum related to personal development.

Surrey's Superannuation Fund has a market value of £250 million. The portfolio is managed by three firms of investment specialists with a small section set aside for development capital investments. Duties include accounts, advice on investments, strategy, stock lending and appraisal. Surrey County Council provides flexible working hours, staff restaurants, social and sporting facilities and staff car parking. Generous relocation allowances are available in appropriate cases including up to £3,625 for fees and disturbance, in addition to separation and travelling allowances, 100% removal and storage costs and, in certain cases, temporary housing.

The County Treasurer, P.O. Box 5, County Hall, Kingston upon Thames, Surrey, KT1 2EA. Closing date 5 April 1987.

**SURREY COUNTY COUNCIL**

### FINANCIAL DIRECTOR DESIGNATE

Surrey/Hampshire Borders

£25,000 + Car

Young qualified accountant with 3/5 years' PQE required by one of the country's leading companies in the art and stationery industry.

As progression to the Board will be part of the company's build-up to a flotation on the USM, experience with a Big 8 firm is preferable. The successful candidate must be ambitious, highly motivated and should be fully capable of exercising control.

Write with full CV to: R. H. Neville FCA  
Menzies Middleton Hawkins & Co  
Ashby House, 44 High Street  
Walton-on-Thames, Surrey KT12 1BW

Profile Management Search

### FINANCE DIRECTOR

£20,000 neg. + car

Our client, a major capital equipment manufacturer, urgently seeks a younger, qualified, Finance Director who has strong experience of cash management and commercial financing. Since over 50% of production is exported world-wide, export finance experience is essential.

The successful applicant will be based in an attractive part of the East Midlands, although some overseas travel may be necessary. He/she will have responsibility for financial and management accounts, systems development, and treasury functions.

If you can demonstrate success in the function, have the stature to command professional respect and contribute positively at Board level, please send your c.v. and current salary details, to:

David Rols,  
Profile Management Search,  
Tabard Chambers, 53 Northgate Street, Gloucester GL1 2AJ.

### CORPORATE ACCOUNTING OPPORTUNITY

c.£26,000

**BBC**

We are an equal opportunities employer

We seek a qualified accountant who, as our Head of Corporate Accounting Services, will take responsibility for the BBC's budgeting systems, central accounting operation and treasury activities. The successful candidate will contribute to the development of the future financial policy of the BBC and its implementation.

Applicants should have experience of financial and management accounting within a large organisation. In addition to professional skills, the successful person will need the ability to lead and motivate the managers and staff of four departments. We are seeking to recruit someone to this post who has potential for further promotion within the BBC.

Based Central London. Relocation expenses considered.

Contact us immediately for application form (quote ref. 2641/F) BBC Appointments, London W1A 1AA. Tel. 01-827 5739.

### Assistant Company Secretary

Financial Services Sector

c £25,000 + car

London SW1

For a long established international commodity trader which is now part of a major American financial services group. The Company Secretary, who is also a Director of the Company, is responsible for all legal, statutory and administrative matters. His department also deals with the statutory work for the other U.K. subsidiaries of the American parent company.

This senior appointment has been created as a result of an increase in the department's workload. The appointed candidate will assist the Secretary in all aspects of his work and supervise two part qualified assistants who specialise in statutory work and employee benefits. He or she will ensure the smooth running of the department on a day to day basis to enable the Secretary to carry out his broader management responsibilities.

You are a Chartered Secretary, probably aged around thirty, with at least three years post qualification experience. You must have a thorough understanding of Company law and some familiarity with pensions administration. Previous experience in the financial services sector would be an advantage. You are looking for additional responsibility and can demonstrate enthusiasm, commercial awareness and the ability to work on your own initiative.

Salary is for discussion according to experience. Benefits include car, non contributory pension, PPP and a subsidised restaurant. Please write - in confidence - with details of career to date and current salary to Lesley Gifford, ref. B.20247.

MSL Chartered Secretary, 82 Grosvenor Gardens, London SW1W 0AW.

Offices in Europe, the Americas, Australasia and Asia Pacific.

**MSL Chartered Secretary**

### APPOINTMENTS ADVERTISING

£43 PER SINGLE COLUMN CENTIMETRE

Premium positions will be charged £52 per single column centimetre

For further information call:

JANE LIVERSIDGE 01-248 5205  
DANIEL BERRY 01-248 4782 - ENMA COX 01-236 3769



# Accountancy Appointments

## TAXATION MANAGER

Home Counties

c.£30,000 plus Car

We are acting for a large and long established financial institution, a major force in the life assurance and pension sectors of the market. Their recent growth has been rapid and the organisation is now well placed to embark on a programme of further expansion and development.

Some recent restructuring within the finance function has created an outstanding career opportunity for a tax specialist to manage the tax function, with responsibility directly to the Company Secretary. The manager will head a small team of professionals responsible for the tax compliance work of the group, its subsidiaries, unit trusts and other funds and making a

significant contribution to tax planning and advice.

Candidates should ideally be graduate chartered accountants with a strong track record of controlling a small team of tax specialists either within a finance function or with a professional firm. The remuneration package will include the generous range of benefits usually associated with the financial services industry. Career prospects are excellent and personal qualities of a high order are essential.

Please write in confidence with brief career details quoting ref. 33017/L to John W. Hills, Executive Selection Division.

**PEAT MARWICK**

Peat, Marwick, Mitchell & Co.,  
165 Queen Victoria Street, Blackfriars, London EC4V 3PD.

### USA & EUROPE

The Financial Director of a major Scottish group is looking for two assistant managers to investigate, audit and advise on the growing number of subsidiaries in Europe and the USA respectively.

Based in London or Edinburgh with a high percentage of overseas travel, both positions are likely to lead to line management either in the UK or overseas.

A second language is essential for the European position. Salary negotiable to c.£25,000.

For details call: Charles Sutton on 01-353 1244 or send a brief c.v. to him at: ASA International, 187-171 Fleet Street, London EC4A 3AL.

### Appointments Wanted

#### CERTIFIED PUBLIC ACCOUNTANT

British national, American qualified, 30 years exp., fluent French with Swiss, German and Italian. Preference is for international control/audit or opportunity to represent CA/CPA firm in Geneva. Write: Ben Adams, Financial Times, 10 Cannon Street, London EC4A 3DF.

## REUTERS Financial Manager

EDP Audit  
c.£35,000 + benefits  
London

Reuters, the world's leading supplier of news and financial information, is currently experiencing considerable growth and diversification. This has led to the development of many new computer systems worldwide and resulted in the need to establish a comprehensive EDP audit function.

Reporting to the Head of Internal Audit, the EDP Audit Manager will be responsible for the review of Reuters' computer systems and data centres worldwide, excluding the USA. As such, he or she will be responsible for managing a team of up to six EDP auditors, developing and implementing comprehensive EDP audit standards and procedures and promoting Reuters' security and control

standards throughout all its operations. Considerable travel to Europe, Asia, the Middle East and South America will also be involved.

Candidates, ideally aged in their late twenties to early thirties, should be qualified accountants with at least five years EDP audit experience.

Big 8 and managerial experience, together with a good knowledge of IBM hardware and operating environments is vital. Although not essential, a degree and direct DP experience would be an added advantage.

On a personal level, candidates must have well developed communication skills, be able to influence and persuade others and be prepared to

take responsibility for the effectiveness of their department.

The remuneration package is attractive, including a salary of up to £35,000, a car, pension, BUPA and excellent holiday entitlements. Prospects are unlimited for the right person in this dynamic and expanding organisation.

If you would like to be considered for this position please send a full CV quoting your current salary and reference number MCS/5079, in confidence, to: Barrie Whitaker, Executive Selection Division, Price Waterhouse Management Consultants, No.1 London Bridge, London SE1 9QL.

Price Waterhouse

## Group Finance Director (Designate)

Cumbria

c.£35,000 + car

Our client is Carr's Milling Industries PLC which has 13 subsidiaries engaged in flour milling, baking, agriculture and engineering.

Due to retirement they wish to appoint a Finance Director (Designate) who will assume total responsibility for the finance, data-processing and company secretarial functions within the Group. Key areas of involvement will include development and enhancement of the internal business controls, development of corporate/financial planning and liaison with the City. The successful applicant will be closely involved in business

development and acquisitions.

Candidates, aged 35-45, should be qualified accountants, with a strong background in accounting and systems development, a strong personal presence and commercial awareness. Full relocation facilities will be provided and an excellent pension scheme is offered.

Interested applicants should write to Alan Dickinson, ACMA, quoting ref. 7082, at Michael Page Partnership, Clarendon House, 51 Mosley Street, Manchester M2 3LQ. Tel: 061-228 0396.

Michael Page Partnership

International Recruitment Consultants

London Windsor Bristol Birmingham Nottingham Manchester Leeds Glasgow & Worldwide  
A member of Addison Consultancy Group PLC

## Financial Director

£30,000  
plus share  
options

for Ramco Oil Services plc, one of the most vigorous young service companies in the North Sea. Significant growth took the company to a U.S.M. listing in six years and it is poised now for the next phase of its expansion.

This new appointment will strengthen the top management team and will encompass all aspects of financial direction and management. Emphasis initially is on ensuring improved financial controls and there will be an important policy contribution at board level.

The requirement is for a qualified accountant with a record of successful financial

management, at or near board level, in a public company. A background in contracting based industry would be most appropriate and experience of acquisitions and funding a valuable asset.

Remuneration: Around £30,000 plus benefits, including share options.  
Age: 35-45 Location: Aberdeen  
Please reply in complete confidence to Peter Craigie as adviser to the company.

Arthur Young Corporate Resourcing,  
17 Abercromby Place, Edinburgh EH3 6LZ.

Arthur Young Corporate Resourcing  
A MEMBER OF ARTHUR YOUNG INTERNATIONAL

## Financial Controller/ Financial Director Designate Berkshire

KMG Thomson McLintock

Management Consultants  
15 Pembroke Road, Bristol BS8 3BG

Our client is a main source of technological innovation as a result of its successful record in contract research, development, testing and consultancy. Clients include major corporations in the U.K. and overseas.

Reporting to the Managing Director you will lead a small department and be responsible for all aspects of the company's accounting and reporting requirements and for developing computerised financial information systems. As a member of the senior management team you will provide the financial input to Board decisions, be involved in contract negotiation and help plan and implement strategies for future development.

You should be a dynamic qualified accountant in your early thirties with well developed management and communication skills. Experience of company secretarial duties and taxation will be an advantage, a record of achievement is essential. Prospects are limited only by ability.

Remuneration up to £25,000 plus a Car and other benefits.

Please reply in confidence to John Walker (ref. 136)

## MANAGER GROUP ACCOUNTING

London

£25,000 plus car

Our client is a substantial fully-quoted company, manufacturing, retailing and wholesaling ranges of consumer items which are brand leaders in their fields.

The vacancy arises following the promotion of the present incumbent. The Manager, Group Accounting, who will report to the Group Financial Controller, will join at a time when new and increasingly sophisticated systems are being installed. A wide variety of duties will be undertaken, including the preparation of consolidated annual accounts and monthly management accounts, managing the Group's treasury function and assisting in the general direction and control of operating units.

Candidates must be graduate chartered accountants, aged late 20's and with around three years broadly based post-qualification experience. The ability to handle a wide range of financial and accounting work is essential.

This post is a stepping-stone for career advancement within the Group.

Please write, in confidence, to Michael Ping enclosing a curriculum vitae and quoting reference F427F, at Ernst & Whinney Management Consultants, Becket House, 1 Lambeth Palace Road, London SE1 7EU.

EW Ernst & Whinney

## CHIEF ACCOUNTANT

Slough

£25,000 + car

Age: 27 - 35

A Chief Accountant is required by the subsidiary of a US company engaged in importing, marketing and selling a range of computer software and equipment. The turnover is approaching US \$10 million.

Reporting to the UK Regional Manager, the Chief Accountant will be responsible for the efficient running of the accounts department, the design and installation of systems, cash flow, credit control, budgetary control systems, the production of monthly management information and annual accounts.

Applicants, preferably in the age range 27 - 35, must be qualified accountants, with several years commercial experience and have sound computer knowledge.

Salary is negotiable up to £25,000 and there are attractive fringe benefits including a car.

Please send a comprehensive career résumé, including salary history and day-time telephone number, quoting ref. 2766 to W. L. Tait, Executive Selection Division.

Touche Ross  
The Business Partners

Thames Inn House, 34 Holborn Circus, London EC1N 2BB. Telephone: 01-353 7361

**CENTRAL BLOOD LABORATORIES AUTHORITY  
DIRECTOR FINANCE AND ADMINISTRATION  
(ELSTREE, HERTS)**  
c. £30,000

Applications are invited for a new post with this Special Health Authority. The Central Blood Laboratories Authority (CBLA) was established in 1982 to oversee the manufacture of blood products and associated reagents and to carry out related marketing and research. The CBLA primarily supplies the National Health Service, but expansion into wider fields is envisaged.

Some 400 staff are employed and revenue is planned to reach £50 million p.a. in the near term. The organisation has reached a milestone in its commercial development with the impending commissioning of an advanced production unit. The Authority now seeks a former Director of Finance and Administration who will be responsible to the Chief Executive for financial and administrative affairs including strategic planning.

Candidates must be qualified accountants with relevant commercial experience and be capable of effecting change and improving performance. The preferred age range is 30-40.

The appointment will be made on a fixed term renewable contract subject to negotiation. Please send full personal and career details in confidence to the Chief Executive, Central Blood Laboratories Authority, The Crest, Dagger Lane, Elstree, Herts WD6 3AU.



# Accountancy Appointments

هكنا من الاجل

## SENIOR FINANCIAL MANAGERS

c£33,000pa + car + valuable benefits

Following the "Big Bang" and the establishment of the electronic market place, The International Stock Exchange (ISE) is now poised to build on the advantages of this and the merger of The London Stock Exchange and The International Securities Regulatory Organisation (ISRO).

A substantial strategic investment programme has been planned and the ISE now needs two key financial managers, reporting to the Chief Accountant, to manage and monitor this programme, in addition to building a financial management service for the future.

### HEAD OF MANAGEMENT ACCOUNTING

Heading up a team of 20 professionals, the manager will be responsible for the provision of a management decision support service incorporating prompt management accounts, variance analysis, budgeting, policy, pricing and control.

The individual must be a technically sound accountant and able to put systems to practical effective use. He or she must be an excellent communicator, able to control creatively, resilient and with a sense of humour.

Both positions represent considerable career opportunities for experienced qualified accountants which have arisen due to expansion and promotion. Salaries are negotiable and the benefits include a fully expensed quality car and a non-contributory pension scheme.

### HEAD OF FINANCIAL ACCOUNTING

Heading up a team of 30 accountants and support staff, the manager will be responsible for the provision of a financial accounting function incorporating the management of statutory accounts, credit control, capital, contract and payroll accounting.

The individual must be able to manage, motivate and develop this key function for current and future requirements. He or she will be a good technical accountant, preferably with systems management experience.

Please write with full curriculum vitae to: R. N. Orr, Roland Orr and Partners, 12 New Burlington Street, London W1X 1PZ, stating if the application is in confidence. Alternatively, telephone 01-439 6891 for a form or further information.



THE STOCK EXCHANGE

A market in progress

## Financial Controller Merchant Banking

c£35,000+ Bonus + Profit Share + Car

Our client is a leading UK Merchant Bank and a member of the Accepting Houses Committee.

The Financial Controller will take responsibility for the management of 30 finance staff in the production of management and financial accounts, budgets, regulatory returns, taxation computations and all the other reporting and advisory requirements of a busy finance function.

More importantly, the Financial Controller will play a key role in the planning and implementing of change to

systems and procedures so that the bank's financial management is of the highest professional standard.

Candidates will be graduates qualified accountants, aged 32-40, with strong professional and management skills and relevant experience in financial services, ideally within the banking sector. Please write, quoting reference 390 enclosing a comprehensive cv and day-time telephone number, to Philip Rice, M.A. ACMA, Executive Division at 39-41 Parker Street, London WC2B 5LE.



Michael Page Partnership

International Recruitment Consultants

London Windsor Bristol Birmingham Nottingham Manchester Leeds Glasgow & Worldwide

A member of Addison Consultancy Group PLC

### Appointments Wanted

#### COMPANY SECRETARY ACCOUNTANT

Age 37, experienced in management & financial accounts, computing/secretarial, seeks dynamic and challenging position. Please write to Box 4049 Financial Times, 20 Cannon Street London EC4A 3DF.

## Accounting for Financial Services in a Major Banking Group

East Sussex Coast

c£17k Pkg + reloc.

Our client is a subsidiary of a highly respected and well established blue chip banking group. Its principal activities include finance of international trade, factoring, leasing and discounting.

Continued expansion has created an exceptional opportunity within the finance function for a young accountant to join as Assistant to the Finance Director. Supervising a small team, the role will encompass statutory accounts, budgets, treasury and tax, with a major emphasis on the development of computerised management information and accounting systems. The position offers excellent

experience together with good career prospects.

Applicants should be Chartered Accountants, aged under 30, ideally recently qualified with experience of computerised accounting systems. In addition to an attractive salary and generous relocation expenses the company offers banking benefits including profit share and subsidised mortgage after a qualifying period.

Interested applicants should telephone Chris Sale on 01-831 2000 (evenings and weekends 01-622 5321) or write to Michael Page Partnership, 39-41 Parker Street, London WC2B 5LE.



Michael Page Partnership

International Recruitment Consultants

London Windsor Bristol Birmingham Nottingham Manchester Leeds Glasgow & Worldwide

A member of Addison Consultancy Group PLC

## Personal Assistant to Partner

### Personal International Taxation

The Senior Partner in our expanding Guernsey Office requires a Personal Assistant with an outgoing personality and the ability to make a significant contribution to the future development of the practice.

The person appointed is likely to have had experience of personal tax consultancy with exposure to the international aspects and be interested in applying this knowledge in both advisory and practical situations.

The position offers a competitive salary and possible partnership prospects. Please apply in writing with full details to:

Clive Nicholson, Saffery Champness, P.O. Box 141, Granary House, The Grange, St Peter Port, Guernsey.

Saffery Champness



UNITED MEDICAL & DENTAL SCHOOLS  
OF  
GUY'S & ST THOMAS'S HOSPITALS  
(University of London)

## FINANCE OFFICER

The United Medical and Dental Schools is a major School of the University of London; it currently employs some 1,500 staff on three sites and the annual expenditure is approximately £30 million.

We are looking for an experienced manager with relevant professional qualifications to take charge of the full range of financial services within the School. The successful applicant will have extensive accountancy experience, knowledge of computerised accounting systems and, above all, strong management skills.

The post is based on the Guy's Campus at London Bridge. Minimum salary £22,050 per annum plus £1,393 per annum London Weighting Allowance.

Further details from the Staffing Officer, United Medical & Dental Schools, St Thomas's Campus, Lambeth Palace Road, London SE1 7EH, tel: 01-928 9292, extension 3209, to whom applications in the form of a curriculum vitae and the names and addresses of three referees should be sent by 10 April 1987.

### APPOINTMENTS ADVERTISING

£43 per single column centimetre  
Premium positions will be charged  
£52 per single column centimetre

For further information call:

Jane Liveridge 01-248 5205  
Daniel Berry 01-248 4782  
Emma Cox 01-248 5769



## Accountancy Personnel

Placing Accountants First



## ONE IN A MILLION!

East Midlands

£25,000+

Our client, an accomplished sole practitioner provides a comprehensive and sophisticated financial advisory service to an already significant and rapidly expanding clientele of proprietary businesses.

The likely future growth of the practice is such that a capable young chartered accountant will shortly be offered the chance of a lifetime - an opportunity to become a full equity partner during 1987!

Applications are, therefore, invited from young ACA's who are ATE qualified and can offer considerable experience of dealing personally with proprietary clients. The ideal candidate will be aged 28/29 - a firm indication of the academic pedigree we seek.

A generous benefits package, including relocation assistance will be provided and the successful applicant should be in a financial position to accept this partnership offer within the envisaged timescale.

To apply please write, enclosing a full C.V. to ALAN MORRIS at the address below.

Your application will be treated in the strictest confidence and no communication will be made with our clients without your prior consent.

Accountancy Personnel,  
2/4 Listergate,  
Nottingham NG1 7DD.  
Telephone: 0602 582639

## CHIEF ACCOUNTANT

c£18,000 + CAR



Pritchard Services Ltd.  
A Member of the Hawley Group

The continued growth of Pritchard Services Limited - part of the highly successful Hawley Group - has created this vacancy for a Chief Accountant.

Ensuring both personally and through subordinates that the Accounting function runs smoothly and that proper controls throughout the Company are implemented and maintained, you will have a wide variety of responsibilities. Making sure management accounts are produced accurately and promptly will be essential, as will be assisting the Financial Director in preparing the annual budgets and financial accounts.

To carry out these functions successfully, you will need a professional qualification and the determination to make your mark in an often hectic environment.

As well as excellent rewards and benefits, we offer you the chance to broaden your experience and to advance your career.

If you think you're perfect for Pritchard, write enclosing a full CV to David Westcott, Personnel Manager, Pritchard Services Group, PO Box 278, Millersburg, London E14 9TD.

## Investing in London

The Greater London Enterprise Board Ltd is an investment agency which aims to invest in long term commercial, technological and social development of local companies. We are unique because we try to balance the commercial and social benefits of our investments.

We wish to appoint a number of high calibre professional staff to assist in the financial control, development and management of GLEB's portfolio into the 1990's. We are looking for experienced and energetic people who are seeking a challenge not a soft option.

### Finance Division

Following the appointment of our new Finance Director the Finance Division has been restructured to improve financial control and to provide a firm base from which GLEB can expand with confidence into Fund Management. Applications are invited for the following posts:

### Financial Analysts

Up to £20,000 p.a.

You will be responsible for the provision of financial monitoring information on investments to the Finance Manager and Project Executives. You will be expected to have direct involvement in investments and be able to assist in the financial aspects of project development and control. You should have a minimum of three years' accountancy experience with at least one year in a manufacturing environment. Ref: F015.

### Financial Accountant

Up to £20,000 p.a.

You will be responsible to the Chief Accountant and assist in the proper administration of the financial records of the Company involving cash management and bank reconciliations, loans, mortgages and interest schedules, outstanding debts, budgets, forecasts and variance reports. You should have a minimum of five years' commercial experience including the completion of accounts and credit control. Ref: F016.

GLEB is an equal opportunities employer and considers all job applicants strictly on their merits. In addition, we positively welcome applications from women, black people and disabled people where they are under-represented in particular jobs. GLEB's premises are disabled accessible, all its posts are open for job sharing, and it provides childcare assistance.

All these positions require a commitment to the development of equal opportunities and social responsibility within a commercial framework.

Job descriptions and application forms may be obtained from Vanessa Moody on 01-403 0300 at the Greater London Enterprise Board Ltd, 63-67 Newington Causeway, London SE1 6BD, completed forms to be returned by Friday, 3 April 1987.

Greater London Enterprise Board



# Accountancy Appointments

## Major Advertising Agency

### Financial Director

London Early 30's to £40,000

Our Client is one of Britain's largest and best known Advertising Agencies. They are part of a major world-wide grouping. One of the most established names in advertising, they have an enviable profit record and a senior management team mainly aged in their thirties. They currently seek an outstanding Financial Manager with a background in control and systems to head up their finance team. The successful candidate, male or female, can expect to be part of the inner management team of the Company.

Candidates will need to be experienced Accountants aged 30-38 with a background which will probably include work with a major professional practice, some systems consultancy and definitive evidence of success at senior level in a company known for

financial objectivity. Experience of advertising would be an advantage but is by no means pre-requisite. Personality and communication skills are, however, key in this field at this level.

In addition to a generous salary there is a management bonus, Company car and other benefits.

Please write in confidence, to Colin Barry, Senior Partner, Overton Shirley & Barry, Prince Rupert House, 64 Queen Street, London EC4R 1AD. Telephone (01) 248 0355.

**Overton Shirley & Barry**

INTERNATIONAL SEARCH AND SELECTION CONSULTANTS

## Financial Controller

North Manchester

£25,000 + Bonus + Car

As a result of continuing growth, a leading and highly successful furniture manufacturer with current turnover of c. \$40 million requires a chartered accountant aged around 35 to take up the new position of financial controller.

Reporting to the finance director and working with an established team, you will take over responsibility for day to day management of all aspects of the finance function, including the preparation of management and statutory accounts. In addition, as a key senior executive, you will be involved in forward financial and strategic planning.

To meet this challenge, we are looking for candidates with a successful record of relevant industrial experience, who must also be able to demonstrate that they have the exceptional levels of flair, determination and enthusiasm which we require to support planned future expansion.

In addition to the remuneration package above and an attractive pension and life assurance scheme, the position offers outstanding future prospects.

Please write with full career and personal details to:

A. W. Leitch, Finance Director, Cyril Bernstein Limited  
P.O. Box 33, Manchester Old Road, Middleton, Manchester M24 1AR.

**AIR PRODUCTS**

**ACAs**

## European Travel Outstanding Prospects Walton-on-Thames £ Excellent Package

Our client is a major US multi-national company, principally engaged in the production and marketing of gases and chemicals worldwide for use in a diverse range of industrial applications including those at the frontiers of technology. The business is a capital intensive, high technology industry supported by a high calibre, well-qualified workforce.

Based at the European Head Office, the operational audit function is a small, multi-disciplinary team comprised of both qualified accountants and non-financial personnel. Project orientated assignments are concerned with in-depth appraisal of business efficiency, profitability, acquisitions and financial control. Travel content is c30% covering the entire European operation. Career prospects are outstanding: the position is viewed

as an excellent training ground for future senior management and the company will not recruit an individual without the potential to achieve early promotion.

Suitable candidates will be Chartered Accountants, ideally having recently qualified with a major firm. A working knowledge of French, German or Dutch would be useful, while good interpersonal skills are essential. In addition to an excellent salary and benefits package relocation assistance is available where appropriate.

Interested applicants should telephone Chris Sale on 01-831 2000 (evenings and weekends 01-622 5321) or write to Michael Page Partnership, 39-41 Fackes Street, London WC2B 5LH.

**MP**

**Michael Page Partnership**

International Recruitment Consultants

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Member of Addison Consultancy Group PLC

## Finance Director (Designate)

Tyneside

to £22,000 + Car + Bonus

Our client is a highly profitable, autonomous, consumer goods manufacturing subsidiary of a rapidly expanding, medium sized UK PLC.

They seek to recruit a Financial Controller who, reporting to the Managing Director on-site and functionally to the Group Finance Director, will be completely responsible for the finance and data processing functions. The initial brief will include the further development of the company's management information, financial accounting and costing systems using sophisticated computer techniques.

Candidates will be qualified accountants

(CA, CACA, CIMA), aged 30-45, who, in addition to a high degree of technical competence, will possess well developed inter-personal skills in order to make a positive contribution to the continued success of the company. A medium term Board appointment is envisaged.

Comprehensive relocation facilities are available where appropriate. Interested applicants should write to Angela McDermott or Stephen Broadhurst, quoting reference 18311, at Michael Page Partnership, Leigh House, 28-32 St. Paul's Street, Leeds LS1 2PX. (Tel: 0532 450212).

**MP**

**Michael Page Partnership**

International Recruitment Consultants

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Member of Addison Consultancy Group PLC

## Finance Director

Financial Services c£35k + benefits

Progressive growth by acquisition has been pursued successfully by our client to create a world-wide Group specialising in money broking, securities, financial futures and related services. Further rapid organic growth is envisaged from the four main divisions currently in operation.

Reporting to the Group Finance Director as the Finance Director of a major subsidiary this opportunity, based in London, has been created for an individual to manage key changes which will consolidate the present operation and plan future growth as the Group's international product range increases in sophistication.

We would therefore like to hear from bright and resourceful qualified accountants who feel confident of their fast-track ability to survive in this very demanding environment, and who can contribute substantially to the development of this entrepreneurial business.

Please write in confidence to Peter Willingham quoting reference LM 714 explaining why we should meet to discuss this appointment. Please enclose your detailed CV, current salary package and day time telephone number, to Spicer and Pegler Associates, International Executive Selection, Friary Court, 65 Crutched Friars, London EC3N 2NE.



**Spicer and Pegler Associates**  
Management Services

## Financial controller

E. Home Counties, c£28,000



It is not often that we can say that a company combines genuine entrepreneurial flair with highly professional management, but our client does just that. With strong R&D access to leading edge technologies in the USA and Japan, and with turnover now of £20m+, it has established an excellent range of products and a sound market reputation in a comparatively short period.

Reporting to the FD, in a new post you will be responsible initially for all financial and management accounting with the prospect of wider responsibility before long. You will take over a well trained and motivated team of about 20 staff regularly meeting tight reporting deadlines. This is not a back room job. Your close involvement out and about with other group functions, be they manufacturing, marketing or services, is as inevitable as it is essential.

Qualified, a good team player and a genuine need to identify totally with the aims of the group, are the essential requirements. Prospects are excellent.

Please forward a resume, including a daytime telephone number, to John Sanderson Watts, Ref. SW661.

**Coopers & Lybrand  
Executive  
Selection**

Coopers & Lybrand  
Executive Selection Limited  
Shelley House 3 Noble Street  
London EC2V 7DQ  
01-606 1975

## Corporate Accountant financial services group

West End

c£24,000

The European headquarters of a well known multi-national group with interests in banking, leasing and shipping finance offers an unusual role to a Chartered Accountant aged 24-28.

Working as part of a small central finance team you will report to the UK Controller and have specific responsibilities for the shipping finance division as well as being involved in systems development and group reporting.

It is essential that you possess a flexible approach, can work to tight deadlines and have the potential to take on a wider role in the near future. Previous

experience should include practical use of PCs and spreadsheet packages.

There will be regular contact within an informal environment with non financial management and the opportunity to be totally involved in the varied operations of this international company. Career prospects are therefore realistic and the fringe benefits will be commensurate with other major groups.

Please write enclosing a career/salary history and daytime telephone number to John P. Seigh FCCA quoting reference J573/GF.

**Lloyd Management**

125 High Holborn London WC1V 6QA Selection Consultants 01-405 3499

## PRINCIPAL AUDITOR

Development opportunity for an ambitious Qualified Accountant in Manchester

Salary £21,536-£24,701 & benefits

Norweb Electricity is a highly successful, progressive business in the North West of England, with a consistent turnover from electricity sales, appliances and installation work of almost £1 billion p.a. We now require a highly competent, commercially minded Principal Auditor to lead jointly our Internal Audit Section.

Holbe will be responsible for general audit teams, computer audit, special investigations and security, together with developing new techniques for audit use. The post holder will discuss audit findings with Chief Officers and Area Managers of Norweb and report the outcome of all discussions to Norweb's Deputy Financial Director. This is a genuine opportunity for long term career development. Previous experience of working in a large organisation would be an advantage.

The highly competitive remuneration package includes an attractive salary, contributory pension scheme, 25 days + statutory days annual holiday. Relocation assistance may be available. A car hire scheme is in operation.

Telephone Mr. M. Wood on 061-634 0141 (ext 78) for an application form. Completed form and CV should be returned to: The Secretary, Norweb, Chestwood Road, Manchester M16 8BA by 3rd April, 1987.

Equal consideration will be given to all applicants irrespective of sex, race, creed or disability.

**norweb**

## RECENTLY QUALIFIED ACCOUNTANT

Negotiable Package including Substantial Bonus Benefits

A leading merchant bank urgently requires a recently qualified accountant to join their specialist management accounting team. Reporting to the management accountant, the successful candidate will take over responsibility for collating costing information from which the bank's management accounts, budgets, financial accounts and tax computations are produced. Other aspects of the position include the day to day monitoring of departmental reporting requirements, continual assessment and development of computerised accounting systems, cost analysis and control, provision of various ad hoc management information.

Successful applicants are envisaged to be 25-28 years old, graduate Chartered or Cost and Management Accountants with practical experience in micro based spreadsheets and proven ability to communicate at management level. Being one of London's major merchant banks and a member of the clearing houses committee, our client can offer an established career and training programme which will set you firmly on the road to a senior management position if you have the necessary drive and commitment. To apply, please write with a copy of your curriculum vitae to Antony Dunlop.



**ANTONY DUNLOP**

AN ACCOUNTANCY RECRUITMENT CONSULTANT  
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Jane Liveridge 01-248 5286  
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## Internal Auditors

North Africa: Excellent tax protected salaries

Jawaby Oil Service has been established by the Libyan Oil and Petrochemical industry to provide a wide range of services, including total recruitment, for individual operating companies and service organisations.

Our client, Zueitina Oil Company, a leader among the major oil companies in Libya is now looking for Internal Auditors to perform a variety of functions relating to Company's internal audit function, both financial and operational.

Applicants should have a degree in Accounting/ Business Studies and ideally hold a professional

accountancy qualification. At least 5 years' experience of diversified accounting and auditing experience is essential.

Excellent benefits include:

- \* Tax protected salaries
- \* Generous leave including free air fares
- \* Free medical care
- \* Free board and accommodation

Please apply to the Recruitment Co-ordinator, quoting ref. ZTN/7, Umm Al-Jawaby Oil Service Co. Ltd., 33 Cavendish Square, London W1M 0HF.



**JAWABY OIL SERVICE**

مكازم التوظيف



# Accountancy Appointments

**We don't expect a flood of applications for these jobs.**  
**There aren't that many people good enough for them.**

Spicer and Pegler is a leading and rapidly expanding accountancy firm with a client base very strongly orientated to growth industries.

To manage this rapid expansion we are taking the unusual step of recruiting senior staff in various departments.

These openings provide competitive salaries and excellent opportunities for exceptional people to develop their careers within a successful and dynamic professional firm.

## COMPUTER AUDIT MANAGER

ACA or equivalent 27+

Computer Audit is one of our most dynamic departments. To keep pace with our City clients' heavy investment in computer technology the department has nearly doubled in size over the last eighteen months.

In order to achieve our plans for the future, we need to recruit an additional computer audit manager with a minimum of two years' varied experience gained within a specialist computer audit department. Hands-on experience of software development, and exposure to a wide range of hardware from mainframes to micros, are essential, as is the ability to manage staff effectively.

In return we can offer a diverse and interesting client portfolio and opportunities for career progression both within computer audit and within the firm.

## INVESTIGATIONS DEPARTMENT SENIOR MANAGER

ACA 27+

Our Investigations Department requires a versatile specialist to manage a wide variety of investigations including work on:

Prospectuses, takeovers, acquisitions, mergers, management buy-outs, fraud and share valuations.

Candidates must have a good academic and professional background, with two to three years specialist

investigations experience, as well as a flexible, common sense approach to dealing with people and pressure at high level.

In return, we offer rapid career advancement in a hard working but friendly environment.

## SECURITIES INDUSTRY

TAX MANAGER TAX SENIORS  
ACA/ATII 28+ ACA 25+

With our prestigious range of clients in Banking and the International Capital and Securities Markets, we now seek to recruit tax specialists to work in the Financial and Securities Industry sector.

These are exceptional opportunities to join a high-powered team of specialists who combine a detailed financial sector knowledge with UK and international tax expertise.

We require a Tax Manager ideally with 1-2 years' experience of the Financial and Securities Industry sector, specifically banking, broking, and market making. Candidates for this senior position should have at least 3-4 years' post qualification experience in UK Corporate Tax.

Candidates for the position of Tax Senior should have at least 1-2 years' post qualification experience of UK Corporate Tax and an ability to understand the commercial aspects of the financial markets.

A combination of initiative, first class communications skills and willingness to develop new skills fast will secure a rapid career advancement and high rewards in what is a professional yet friendly working environment.

To apply for any of the positions detailed above, please write enclosing full CV to Jean Brittain at Spicer and Pegler, Friary Court, 65 Crutched Friars, London EC3N 2NP.



**Spicer and Pegler**  
Chartered Accountants



Shell

# BUSINESS CONSULTANTS

**If you have exceptional all round talent consider a fast moving career with Shell**

Shell are looking for exceptionally talented young men and women to join their internal consultancy team in London. This multi-disciplinary team provides consultancy help to Shell Service Companies and Operating Companies throughout the world. Success in this demanding environment provides a springboard from which to launch a career into Marketing Oil, Natural Gas or Chemicals - International Oil Trading, or other areas of the company's business.

Applications are invited from graduates in their late 20s/early 30s who have:

- A good honours degree in a numerate discipline, and perhaps a post-graduate qualification.
- At least 3 years' practice in the commercial/industrial area of O.R. or consultancy - or relevant line management experience.
- Entrepreneurial ability and evidence of commercial skills.

If you can make an immediate contribution within this Consultancy Unit and have the ability to take the fast track through to senior commercial management positions, then write to Trevor Atkinson, FCA, enclosing a detailed CV and quoting reference 7446.

MANAGEMENT CONSULTANCY RECRUITMENT DIVISION

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DOUGLAS LLAMBIAS ASSOCIATES LIMITED, 410 STRAND, LONDON WC2R 0NS  
TELEPHONE: 01-636 9501

## Financial Controller

£20,000 plus Car

**KMG Thomson McLintock**  
Management Consultants  
70 Finsbury Pavement London EC2A 1SX

Our client is a small, fast-growing group of companies which operates in the property development and building industry. It is based in the northern Home Counties and its activities include construction, development, component manufacture and installation. A recent acquisition and plans for further expansion have led to the need for a financial controller.

Working closely with the board, the role will involve the development of systems and procedures to improve financial control and management information. Planning, budgeting and project work will also be key elements of this position, which in due course could expand to include other general management tasks.

Candidates should be qualified accountants with several years' experience in an industrial or commercial organisation. They should have the enthusiasm and communication skills to make an effective contribution to the management of the group and to command respect within the organisation. A knowledge of the construction industry or contract accounting would be an advantage.

Please write in confidence to Jane Woodward (ref 8124).

## Divisional Financial Controller

London

c£27,000 + Car

We are acting for a major Division of a large public group with worldwide interests in advertising and media communications.

Substantial acquisition-led growth in recent years, coupled with their plans for further significant expansion and market penetration has resulted in our client seeking a highly motivated and ambitious finance manager to join a small divisional head office team.

This role, reporting to and deputising for the Divisional Finance Director, encompasses involvement with all subsidiary companies within the division covering financial reporting, planning and forecasting together

with analysis and special project work associated with both current and future business development.

The successful candidate will probably be a qualified chartered accountant aged 28-35, with a successful and progressive career to date in a service-related industry. Personal qualities should include considerable initiative and energy coupled with the ability to communicate effectively at all levels. Career prospects within the Group are very good.

Interested applicants should write to Barry Ollier ACA, Executive Division, enclosing a comprehensive CV and daytime telephone number at 39-41 Parker Street, London WC2B 5LH, quoting ref 391.



**Michael Page Partnership**

International Recruitment Consultants  
London Windsor Bristol Birmingham Manchester Leeds Glasgow & Worldwide  
A member of Addison Consultancy Group PLC

## EXPANDING PUBLIC COMPANY REQUIRES ACQUISITION ACCOUNTANT

BASED C. 25K  
HERTFORDSHIRE + CAR + BENEFITS

Responsibilities: Working in conjunction with main Board Directors in identifying and acquiring potential acquisitions.

The successful candidate will have investigation and acquisition experience at a senior level and will have the ability to work on their own initiative.

Future career prospects within this profitable and expanding Group are excellent.

Please send full career and personal details to Box AD451, Financial Times, 10 Cannon Street, London, EC4P 4BY.

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Jane Liveridge 01-248 5205/Daniel Berry 01-248 4782  
Emma Cox 01-236 3767

## Finance Manager

mid/late 20's

W. London

to £22,000 + car

This is an unusual opportunity for a recently qualified accountant to acquire managerial experience, heading up the accounting function within an independently run sector of a leading international airline. He/she will be responsible for providing a full accounting service to management with a staff of 14 operating modern computerised systems. The job will provide interesting opportunities for experience in cash flow projections, short-term cash management and systems development. Success in this role will lead to opportunities elsewhere in the group in 2-3 years time. Applicants should be Chartered or Certified accountants with the technical skills and personal self-confidence to provide effective leadership of an experienced team. An attractive range of benefits includes a fully expensed car, substantial travel concessions, and a generous relocation package if appropriate.  
Ref. 1659/FT. Send c.v. (with telephone numbers) or write or phone for an application form to R.A. Phillips, ACIS, FCIL, 2-5 Old Bond Street, London W1X 3TB. Tel: 01-493 0156 (24 hours).

**Phillips & Carpenter**  
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## EXECUTIVE JOBS

IF YOU EARN OVER £25,000 PA AND ARE SEEKING A NEW OR BETTER JOB

In the accountancy or financial field our team of consultants, all of whom have had managing director level experience, can help you. Our successful Executive Action Plan helps you find appointments quickly and discreetly, particularly in the undervalued vacancy area. Contact us for an exploratory meeting without obligation. If you are currently abroad ask for our Executive Expert Service. 32 Savile Row, London W1 Tel: 01-734 3879 (24 hours)

Connaught

## Investment Accountant US Financial Services Group

City Package c£23,000 + Car

Our client is the rapidly expanding investment division of a major US Financial Services Group. The UK branch currently manages funds in excess of \$2BN invested in securities markets worldwide. This newly created position will report to the Financial Controller and will entail control of assets under management, production of management information, development of the use of computer systems and client reporting. Applications are invited from recently qualified accountants currently in practice or with relevant investment experience. The package embodies salary, bonus and mortgage support. Other benefits include car, non contributory pension scheme, health care and luncheon allowance.  
Applications to: E. J. Welsh.



**Reginald Welsh & Partners Ltd**

ACCOUNTANCY & EXECUTIVE RECRUITMENT CONSULTANTS  
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# Accountancy Appointments

## Hoggett Bowers

Executive Search and Selection Consultants  
BIRMINGHAM, BRISTOL, CARDIFF, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, SHEFFIELD and WINDSOR

### Divisional Financial Director

Engineering  
West Yorkshire, To £30,000, Car, Benefits

With a turnover of £20m per annum, this is a major division of a well known UK engineering group. This opportunity has resulted from significant advances in the business, including a recent major overseas acquisition. Aged 35-45, you will be a qualified accountant, having held senior responsibility ideally in an engineering manufacturing environment. In addition to running the divisional UK financial function with a reporting staff of 18, you will play a key role in the profitable monitoring of large, medium to long term contracts, which are fundamental to the company's continuing prosperity and growth. The remuneration package includes a substantial basic salary, with an excellent bonus performance related scheme and a full range of benefits. J.A. Thomas, Hoggett Bowers plc, 7 Lisbon Square, LEEDS, LS1 4LZ. 0532 448661. Ref: L13007/FT

### Newly Qualified Accountant With General Management Potential

Manufacturing  
West Yorkshire, £19,000, Car, Benefits

This is a position for a bright and accomplished graduate ACA, trained by a major practice, ideally aged about 26 and recent graduate within industry. The organisation, engaged in high volume manufacturing, has a turnover in excess of £50m per annum and is part of an international group operating to the highest standards of financial control and accountability. Your role will be to assist the Divisional Financial Director in providing the necessary financial management and support to a number of autonomous operating units within the division. It is essential that you have a high level of self confidence and maturity. Above all you must have a detailed and expert knowledge of data processing particularly with regard to micro computers and their relationship to main and mainframe systems. The remuneration package consists of a substantial salary, excellent performance related bonus and range of benefits. There are real prospects for advancement into senior general management. J.A. Thomas, Hoggett Bowers plc, 7 Lisbon Square, LEEDS, LS1 4LZ. 0532 448661. Ref: L13006/FT

### Financial Controller (Designate)

Luxury Retail

Central London, To £18,000, Bonus, Excellent Benefits

This prestigious store is the UK subsidiary of a major international luxury retailer, which specialises in selling top brand name and designer merchandise as well as traditional and modern giftware from around the world. Management restructuring has created this vacancy for an experienced accountant to take control of a small department responsible for the financial, management and ledger accounts of the four business areas, including a restaurant and an interior design consultancy. Applicants, aged 27+, will preferably be qualified accountants (ACMA/ACA) with several years' commercial accounting experience, ideally in a retail environment and including statutory year end work, budgets and forecasting, cash flow, management/sales statistics and VAT/export procedure. Experience of managing a small team and hands-on application of a computerised accounts system are essential requirements. The salary and attractive performance related bonus package is complemented by excellent benefits and there are good prospects of promotion to full controller status in the near future. S.J.A. Nicholson, Hoggett Bowers plc, 1/2 Hanover Street, LONDON, W1R 9WS, 01-734 6852. Ref: H18001/FT

These positions are open to male or female candidates. Please telephone for a Personal History Form to the relevant office, quoting the appropriate reference.

## Director of Finance Financial Services

London Negotiable from £35,000

This is a new, top level appointment with a major firm of chartered accountants and management consultants. Rapid growth throughout their nationwide network of offices and the increasing range of services they offer have increased the complexity of the business and highlighted the need for a high calibre Director of Finance with commercial experience.

The firm's policy is to make the local offices responsible for their own accounting, but corporate financial management and reporting is the responsibility of a small headquarters team based in London. You will lead that team.

Reporting to a National Executive Partner your responsibilities will include strategic financial planning, arranging finance and cash management, corporate financial control and management reporting. In addition you will be responsible for the financial management control of the large London practice.

This key new appointment calls for a highly skilled financial manager aged 35-45. You will be an FCA or similarly qualified with several years' experience at the headquarters of a progressive and well managed group. Experience of computer-based systems is essential. Salary and benefits will be commensurate with the importance of the position.

Candidates of outstanding ability looking for a challenging and rewarding opportunity should apply in strict confidence giving personal, career and salary details, and advising separately any firm to whom you do not wish your application to be sent, to Melvyn Gadsdon, quoting ref. LAS/5167.

**IAS**

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## CHIEF INTERNAL AUDITOR

Up to £28,530

The Chief Internal Auditor is responsible for the management of the department's internal audit division (some 70 staff). The postholder is required to give independent advice to top management on the effectiveness of the department's systems of internal control. This is a challenging and wide-ranging responsibility in a department which employs some 70,000 staff, has a budget of around £1 billion and is responsible for collecting over £50 billion tax.

Wide experience of internal audit management and of the systems-based approach to audit, with a successful track record, is essential. ACCA recognised accountancy qualification or membership of the ICA is desirable, as is some experience of computer audit.

Salary £25,195-£28,530 according to qualifications and experience.

Relocation expenses may be available.

For further details and an application form (to be returned by 8 April 1987) write to Civil Service Commission, Alencon Link, Basingstoke, Hants RG21 1JB, or telephone Basingstoke (0256) 466561 (answering service operates outside office hours). Please quote ref. 9/7776.

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## Finance Director

£30,000 + bonus

A subsidiary of a US Group employs over 1,000 in the UK, manufacturing and servicing capital equipment sold to the construction industry. The organisation is highly successful and intends to expand further organically and by acquisition.

It seeks an energetic, commercially astute, qualified accountant preferably aged between 33 and 43 to take responsibility for finance, contracts and data processing at Head Office in the City of London.

Key attributes will be the maturity and interpersonal skills to represent the

company at senior level. Candidates must have managed a substantial department and implemented accounting and support systems.

Please apply in confidence to Malcolm Campbell, CSR Recruitment Consultants, 14 Bolton Street, London W1Y 8JL. Telephone number 01-493 1811 or 01-493 2283 (24 hours).



## FINANCE DIRECTOR

Gloucestershire

c. £25,000 + Car + Benefits

Our client is a privately owned company involved in the Food Industry, based in Gloucestershire.

A Finance Director with a demonstrable track record of success to date is sought to further strengthen the Board. This represents a demanding and rewarding career opportunity, which will allow the successful candidate to develop into more general management and to take a full involvement in the commercial activities of the business.

Other duties will include management of the accounts

function; development of the Company's systems; identification of potential acquisitions; and the overall monitoring of the Company's financial performance.

The selected candidate will be a qualified accountant, with a minimum of five years experience gained in a commercial environment. Applicants must possess drive, ambition and strong communication skills.

Please apply in writing with full career and salary history details, quoting reference S035004 to Louisa Jones, Executive Selection Division.



Peat, Marwick, Mitchell & Co.,  
Peat House, 45 Church Street, Birmingham, B3 2DL

A current salary of around £50K  
is an essential qualification  
for this post.

## Finance Director

International I.T. company South of England

The company is a major force in the world of Information Technology.

As a key member of the Senior Executive team you will play a major role in coordinating and controlling business strategies and activities to achieve continuing growth.

You will be a qualified accountant with experience in the electronics manufacturing industry, either at Financial Director or Controller level. You will already

be earning around £50K and are unlikely to be under the age of 40.

In the first instance, please write in complete confidence, quoting Ref. 234/JF/87 to: John Faith, Senior Consultant, Austin Knight Selection, 17 St. Helen's Place, London EC3A 6AS, tel. 01-628 5021.

**Austin  
Knight  
Selection**

## CHIEF ACCOUNTANT DESIGNATE

City of London

Age: 27+

circa £25,000+ plus car

The Yasuda Fire and Marine Insurance Co of Europe Ltd wishes to appoint a Chief Accountant Designate for their London office.

The successful candidate will assist the Chief Accountant in all aspects of the accounting function including insurance company reporting, financial and management reporting and a wide range of other duties and will take full control at the end of 1988 when the Chief Accountant retires.

Candidates should be Chartered Accountants, aged 27 or over and preferably have a knowledge of non tariff insurance company reporting requirements gained either by working in this sector or by auditing clients within it. Knowledge of computerised systems is required. Prospects are excellent.

Salary is negotiable circa £25,000 and there are attractive fringe benefits and a car.

Please send a comprehensive career résumé, including salary history and day-time telephone number, quoting ref: 2765 to W. L. Tait, Executive Selection Division.



Thames Inn House, 3/4 Holborn Circus, London EC1N 2HB. Telephone: 01-353 7361

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01-236 8708

## FINANCIAL ACCOUNTANT - PERSONAL BANKING

Salary c.£19,000 pa plus benefits

Hill Samuel Personal Finance is a wholly-owned subsidiary within the Hill Samuel Group. The Company is a Licensed Deposit Taker responsible for the Group's mortgage lending and a range of other personal credit and banking services. The post arises as one of a number of senior appointments due to the rapid expansion of these services.

The work carries primary responsibility for the development and control of the Company's computerised accounting systems which support a wide range of sophisticated financial products and an expanding customer base. An immediate opportunity exists for participation in the financial management of off-balance sheet arrangements to support the Company's mortgage originations. This post is at senior level in a dynamic Company and will report directly to the Financial Director. Candidates should be graduate Chartered Accountants aged 25-35 interested in making a management career in the banking and personal finance field.

Please apply in writing with a full curriculum vitae to:  
Mr. J.M. Johnstone, Senior Personnel Officer,  
Hill Samuel & Co. Limited, 100 Wood Street,  
London EC2P 2AJ



## 6 tracto FINANCIAL ACCOUNTANT

Central London c.£15,000-£18,000  
+ competitive benefits

An excellent opportunity to become a key contributor to a fast developing transportation company. If you are:

\* aged 25-30 \* qualified ACCA/ACA \* and have proven financial skills

then join TRACTO as part of a young established team. Reporting to the Managing Director you will be fully responsible for the financial accounts of the Company, which will involve monthly financial reports, cash flow management and the administration of company accounts. You will need a knowledge of computerised accounting systems and procedures and good communication and management skills.

Please send a detailed c.v. together with salary history to: L. W. Thorne, Personnel Manager, Tracto Limited, c/o Cananda Maritime House, Station Road, Horley, Surrey RH6 9HL.

## FROM AUDIT TO BANKING

Excellent salary package

We are currently recruiting on behalf of a leading International Investment Bank, which has a reputation for an innovative and creative approach to its clients' financial needs.

The bank offers career development within its financing areas for both newly qualified and more experienced graduate ACAs who are enthusiastic self-starters hungry for a new challenge. This is an ideal opportunity for the highly motivated professional to become a proactive Banker.

For further information please call Sara Bonsey. All applications are treated in strict confidence.

18, Eldon Street, Moorgate, London EC2M 7LA. Tel: 01-588 4224

**CAPITAL FUTURES**  
RECRUITMENT CONSULTANTS



## Accountancy Appointments

## Chief Accountant

London SE5  
£18,000 pa + Car

The Fund is Britain's largest international children's organisation working in 50 countries including the UK and with an income of £35 million in 1986/7.

Reporting to the Deputy Director General/Financial Controller, the Chief Accountant will be responsible for the overall operation and internal control of the Fund's financial affairs and dealings. (S)He will also be responsible for the management of a department of 30 staff; the provision of financial and management information and the preparation of published accounts.

Applicants must be qualified Accountants with extensive accountancy experience including expertise in computerised accounting systems. Strong management skills will also be essential.

SCF's system of pay is currently undergoing a major review. As travel throughout the UK will be necessary a Fund car will be provided.

For further details and application form please contact Leonie Linton, Personnel Officer, SCF, 17 Grove Lane, Camberwell, London SE5 8RD. Tel: 01 703 5400.

Closing date for applications is 27th March 1987.



**Save the Children**  
aims to be an equal opportunities employer

## Accountancy Personnel

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### MANAGEMENT ACCOUNTANT

Dunstable up to £20,000

ABC is the foremost publisher of information for the travel industry. It's printed publications dominate worldwide markets and it is fast developing a series of electronic database information products.

Reporting to the Finance Director, you will manage a small team and have been qualified for several years. You should be able to demonstrate initiative and good communication skills, plus the personality and professionalism necessary to be readily accepted by commercial management.

This is a challenging role encompassing management accounting and the development of management information systems relevant to ABC's growing business. As part of Reed International PLC, future career opportunities are excellent.

For further details, please contact:  
Accountancy Personnel,  
Addison House,  
489 Silbury Boulevard,  
Milton Keynes MK9 2AH.  
Telephone: 0508 661707

### Northern Foods

### MANAGEMENT AUDIT

£13,500 + car

Northern Food is the country's foremost quality food manufacturer. Sales last year were £1.5 billion, and more than 24,000 people are employed at over 100 locations throughout the UK.

Management Audit is an important entry point for talented young accountants, with appointment to a substantial line accounting role within 2 years.

Openings are available for young graduate level qualified accountants with above average ability.

For further details, please contact:  
Accountancy Personnel,  
244 Listergate,  
Nottingham NG1 7DD.  
Telephone: 0602 552339

### CONFIDENTIAL

### RECENTLY QUALIFIED

West Yorkshire

To £15,000

This major concern, currently entering an exciting new phase of development, is actively seeking to recruit a high calibre recently qualified to strengthen its existing accounts team. In addition to the preparation of financial and management information utilising a sophisticated computerised system, you will also be involved on numerous projects currently underway including an extensive acquisition programme. There are excellent career prospects together with all the benefits associated with a major group.

For further details, please contact:  
Accountancy Personnel,  
Manor Buildings,  
2 Manor Row,  
Bradford BD1 4NL.  
Telephone: 0274 731886

## "INNOVATION... TECHNOLOGY... GROWTH..."

Our client is a recognised market leader in retail credit finance and as a subsidiary of a major banking group forms part of one of the largest financial organisations in the world.

In 1986 pretax profits increased by 52%, the number of retail outlets using its credit facilities rose to over 25,000 and record advances were made to customers. Expansion into major retail markets in the U.K. and Europe continues.

High standards of financial control and management information are needed in order to sustain these levels of success. Accordingly two qualified accountants are required for the Company's Head Office, based in North London.

Attractive remuneration packages are offered, including a subsidised mortgage, bonus, non-contributory pension and a quality company car.

### GROUP CHIEF ACCOUNTANT

£25-27,000 + Car + Bank Benefits

Reporting to the Finance Director, key responsibilities will be for financial control, managing the staff and activities of a large accounts department, as well as systems review and implementation.

Suitable candidates aged 25-40, will be qualified accountants with a record of career success and experience of managing a large accounts department. Ideally you will have experience of implementing computerised systems and have worked within financial services. In addition to excellent staff management and communication skills, you should be able to manage change and make a significant contribution to further expansion.

### FINANCIAL PLANNING EXECUTIVES

£19-22,000 + Car + Bank Benefits

Working within a small professional team you will be jointly responsible for the provision of management information relating to profitability and costs. This will involve long and short term plans, capital expenditure forecasts and appraisals, profitability reports and internal costings.

In addition you will be required to review procedure in mainline departments, develop departmental forecasts and work on major financial projects affecting the future growth and profitability of the group.

Suitable candidates will be qualified accountants aged 25-35 ideally experienced in financial and business analysis with some experience in the financial services sector. Hands on PC experience and an ability to manage a small team is necessary.

Please apply directly to Suzanne Wood at Robert Half Personnel, Mountbatten House, Victoria Street, Windsor, Berks SL4 1HK. Telephone 0753 857181, evenings 01-478 5408.

**ROBERT HALF**

# GLYNWED management success ~ breeds success



To direct and produce the next chapter of our success story we require additional successful managers to join our winning team

Few British Companies can match the outstanding financial performance of Glynwed International plc where profit growth has exceeded 20% for each of the last 5 years.

Even fewer British engineering and manufacturing businesses can match Glynwed's consistent ability to produce consumer products that continue to dominate their markets at the same time as maintaining realistic profit margins.

A successful Division within Glynwed is Consumer and Building Products, whose own high performance mirrors that of the Group. The Division is now poised to expand its business activities which includes famous household names such as - Flavel, Leisure, Aga, Rayburn, Glynwed Foundries and Falcon Catering Equipment.

As part of our expansion programme we are now seeking to add successful business managers to our established senior management team. Senior Managers who can immediately contribute to our forward thinking policies and business targets as well as play an important role in the future direction and production of the next chapter of our success story.

Our Kitchen/Consumer orientated businesses are located in various areas of the UK so that those appointed could operate from a choice of locations in the Midlands.

### MANAGING DIRECTOR

**Consumer Products**  
This is a Divisional board appointment with responsibility for the Chairmanship of the management boards of Flavel-Leisure, Aga-Rayburn & Leisure, which collectively have a turnover in excess of £50m p.a., and 1,500 employees at three locations.

The setting and achievement of an agreed business plan for each of the businesses is a key element of the job as is the increased penetration of established and new markets by organic growth and/or acquisition. Also the development of new products and the introduction of improved manufacturing technology.

Candidates must have successful general management experience of a £30m + operation, extensive experience in the finished goods sector and a good product, process and market development record.

### DEVELOPMENT DIRECTOR

**Consumer Products**  
To be responsible for our major RD centre in Solihull, West Midlands and, in conjunction with the Managing Directors and Senior Management of the operating businesses, all on-site product and process development facilities.

The overriding priorities are ensuring a

constant flow of new products of the highest design standard to meet the demands of the consumer market. Also that the most cost effective and efficient production processes are employed and maintained in all areas of manufacturing.

The successful candidate will be supported by an experienced team of CAD/CAM, computer, quality and development managers, a staff of 80 and control a budget in excess of £2 m p.a.

Applicants, ideally in the 40+ age range must have been responsible for an RD budget exceeding £1m p.a., a proven record in product and process development and relevant experience in the domestic appliance industry. Ref. 1

### MARKETING DIRECTOR

**Consumer Products**  
This is a new key post carrying responsibility for developing and implementing a comprehensive marketing strategy for the three consumer durable orientated businesses within the Division: Flavel-Leisure, Aga-Rayburn and Leisure.

Operating in conjunction with the Consumer Products Development Department and the individual business' sales, marketing and manufacturing functions, the person appointed will be expected to make a significant impact on, and contribution to, overall growth and profitability.

Candidates should have extensive product development experience gained in the consumer durables market and have made a substantial personal contribution at strategic level. Ref. 3

There are also opportunities in two of our other businesses.

### MANAGING DIRECTOR

**Glynwed Foundries**  
To lead a multi-site operation based at Kestley, Shropshire producing cast iron drainage materials and municipal casings. Prime duties will involve increasing market share, enhancing product image and completing important investment programmes. Applicants should have general management experience gained within a £20m+ business in or related to the cast iron foundry sector plus substantial product, process and marketing knowledge. Ref. 4

### MANAGING DIRECTOR

**Falcon Catering Equipment - Scotland**  
To expand the business, based near Falkirk, by organic growth/acquisition etc., whilst maintaining current profitability. Also to ensure product design/development meets market demands. Applicants with general management experience gained in a £5m+ company must possess extensive knowledge of limited engineered/metal goods and a relevant record in business development. Ref. 5

Remuneration and benefits package is designed to attract, motivate and retain those with ability and commitment. Those joining us in senior positions will find that their rewards, which can be substantial, are geared to performance and will increase considerably as the business they manage continues to grow successfully.

To apply - We appreciate that as a busy manager your time is limited, we have therefore prepared this 'quick response facility'.

We also realise that to consider a move at this important stage of your career you would require by return, comprehensive details about the Company, the products and our management team.

Apply in the strictest confidence to Engh McCordie on 021-742 2366, or complete the 'quick response facility' and send to Glynwed Group Services Ltd., Headland House, New Coventry Road, Birmingham B26 3AZ. Post open to men or women.

### QUICK RESPONSE FACILITY

Please send me comprehensive appointment details and application pack.

Ref. 1 ☐ Ref. 2 ☐ Ref. 3 ☐ Ref. 4 ☐ Ref. 5 ☐

(Please tick appropriate box(es))

Name

Address



**Glynwed Consumer & Building Products Ltd**



## Accountancy Appointments

### N. M. Rothschild International Asset Management Limited

## Finance and Operations Director

N. M. Rothschild International Asset Management Limited is seeking a Finance and Operations Director. Duties will involve responsibility for the Company's finances and accounts, its Board meetings and papers, implementation of a major computer project, and overall supervision of the Company's day-to-day administration.

The successful candidate will need to be a qualified Chartered Accountant and should be able to grasp quickly the US, Japanese and UK investment industry regulations under which the Company operates.

The post offers an attractive salary. Besides normal banking benefits, the remuneration package will include a Company profit sharing scheme.

Please send a full curriculum vitae to:

The Personnel Director,  
(Ref. N73/41/RAJM),  
N. M. Rothschild International Asset Management Limited,  
PO Box 185, New Court,  
St Swithun's Lane, London, EC4P 4DU.



## EUROPEAN FINANCIAL DIRECTOR

EUROPEAN FINANCIAL DIRECTOR required for major successful international public group involved in the supply and financing of computer systems and other high-technology equipment. This is an exceptional opportunity for an ambitious and self-motivated individual with high-level experience in international technology-related fiscal areas including rental/lease accounting. He/she will take complete responsibility for the finance function of the Group's Continental European operation currently generating turnover in excess of £140m, including financial reporting, treasury systems development, planning and strategy. The European Finance Director will be based both in London and in the European headquarters in The Netherlands, supporting all the European offices and be responsible for integrating further strategic acquisitions as they occur. He/she will report to the European managing director and functionally to the divisional finance director of the UK public company. The remuneration package includes all the normal fringe benefits associated with such a senior position and levels of remuneration will not prove a problem for the right candidate.

Applications in writing please with full c.v. to:

Box A0447, Financial Times  
10 Cannon Street, London EC4P 4BY

## COMMERCIAL & FINANCE MANAGER

Cheshire/Merseyside border c £20,000 + Car

Our client is engaged in the chemical processing industry with a turnover approaching £10m. With a relatively small number of employees, it is very capital intensive, boasting one of the most modern plants of its kind in Europe. In 1984 it was acquired by a major International Group and since that time has been transformed into a profitable and dynamic operation with a defined strategy to increase production and dramatically grow in size within the next few years.

In order to achieve this ambitious plan, the M.D. has recognised the need to strengthen his management team by creating the position of Commercial and Finance Manager. The new jobholder will not only oversee the preparation of management and financial information to strict deadlines, provide a complete accounting service, develop computer systems and control a small staff, he/she will also work closely with the M.D. in matters relating to purchasing, currency transactions and negotiation of commercial contracts. In brief, the appointee will play a leading role in utilising the company's resources to optimise growth and profitability. International liaison is another important feature of the job, and there exists a very active interface with the European headquarters.

Candidates will need to be qualified accountants, probably with a degree, who have a strong personality, good communication skills and broad technical ability. Commercial astuteness and proven success in negotiating situations will be valued highly. For the future, the company's anticipated expansion will create excellent opportunities for increasing responsibility and reward.

Please contact Lawrence Barnett in our Manchester office or Melinda Hughes in our Liverpool office quoting ref. no. L244

Trident House,  
31-33 Dale Street,  
Liverpool L2 2HF  
Tel: 051-236 9373

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64 Cross Street,  
Manchester M2 4JQ  
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## DUTTON-FORSHAW MOTOR GROUP

FINANCIAL CONTROLLER SOUTH EAST c £25,000 + CAR

Dutton-Forsshaw, a Division of Lomto, are one of the largest motor vehicle retailing and distribution groups in the UK with a turnover of over £200 million through 20 locations encompassing 10 major quality and volume franchises.

The company is split into operating divisions for management purposes and we are looking for a Financial Controller to work closely with the operating Director. The individual will be based in the south-east and will be responsible for all accounting and computer operations in a number of locations.

The management style of the Group is changing and we are looking for an accountant who believes very much that he or she can make a significant contribution to profitability. Being a good accountant will not be enough. Commercial awareness, and an ability to run with energetic and ambitious young managers will be at least as important.

Applicants should be qualified accountants, ideally in their late twenties or early thirties, who like to get out of their offices and get things done. Motor trade or industry experience would be an advantage.

The Group, after a period of rationalisation is now driving forward and the position offers exciting opportunities.

In addition to the salary and our normal large company benefits are included in the remuneration package. Relocation assistance will be provided in appropriate cases.

In the first instance please forward a detailed curriculum vitae to:

C. J. Bosley, Commercial Director  
The Dutton-Forsshaw Motor Group Limited  
Printing House Lane, Hayes, Middlesex UB8 3TH

People with Drive



## FUTURE PARTNER?

£22,000 + CAR + BUPA

We have been retained by the Central London Office of a well established, young and progressive firm of Chartered Accountants to recruit a Senior Manager, to help complement the next phase of their development plan. Their unusually diverse client base requires a commercial aptitude coupled with technical expertise.

Proven ability in audit, investigations and training is essential and familiarity with Searc-up/USM listing situations an advantage. Such skills will probably have been gained from a mix of large and small firm exposure.

The successful candidate is likely to be an ACA, aged 28-35, with the drive and initiative to achieve partnership in the medium term.

For further details and a confidential discussion call:

SHARON BROWN, LLS MECI  
01-920 9512

**TREVOR JAMES & PARTNERS**  
62-64 Moorgate London EC2R 6EL  
Tel: 01-920 9512



## FINANCE DIRECTOR

West Midlands £25,000 + Bonus + Car

An expanding and highly profitable private house building and development Group with turnover in excess of £25m requires a Director to control accounting functions and manage funding operations.

Candidates should be qualified accountants, aged 35-45, with a strong management and financial accounting background. Experience of development funding operations and negotiations would be a valuable asset. This is a career opportunity in an exciting environment. Excellent remuneration package negotiable. Please write in complete confidence with full c.v. and current salary, to:

PROFILE MANAGEMENT SEARCH  
Tabard Chambers, 53 Northgate Street,  
Gloucester GL1 2AJ.



## Director of Finance

£30,000 p.a.

Central London

Our client, a major international hotel group, is currently establishing a new base in the UK with the aim of opening an exclusive luxury hotel in London within the next 2-3 years.

We now wish to recruit an outstanding individual to fill this key position. Reporting to the MD and Board of Directors you will quickly assume responsibility for a broad range of accounting and operational functions.

Ideally aged 35+, you will be a qualified accountant with a knowledge of computerised systems and a thorough experience of all aspects of the international luxury hotel industry. Your brief will include the preparation of financial statements, tax returns, annual budgets, long range plans and hotel feasibility studies as well as responsibility for negotiation with a wide range of people including government authorities in the UK and overseas. It goes without saying that, because you will be closely involved with the establishment of this new operation, you must be completely trustworthy and you must maintain the confidential nature of our client's business. Hotel operational experience in the USA, Asia and Europe is desirable as you may be required to work on a temporary basis as Acting Hotel General Manager.

In return our client offers a salary and benefits package, commensurate with a position of this importance working in a prestigious environment. Please write with full cv to Richard Miller, PER, Rex House, 4-12 Regent Street, London SW1Y 4PP.

PER

Britain's Largest Executive Recruitment Consultancy

## International Appointments

## FINANCIAL MANAGER LATIN AMERICA

Holland Chemical International, Ltd., is a privately-owned company operating in Europe, North, Central and South America.

We are looking for an experienced accountant, probably in the 30-45 age bracket, to head up the finance and administration function in one of our major subsidiaries in South America (US\$20m p.a.) engaged in the shipping, storage and distribution of industrial chemicals.

Responsibilities in this senior management position will range from monthly management reports to currency exposure control, budgetary control to negotiating with local banks. He will work closely with local commercial management as well as with head office financial management, and it is essential that he is profit orientated.

Candidates should be qualified accountants with a minimum of 5 years' post qualification experience and be able to speak Spanish.

Benefits will include a house, car, annual paid home leave, bonus and the possibility of equity participation.

CVs including a handwritten letter should be sent to:

The Controller  
P.O. Box 12810  
1100 AX Amsterdam  
The Netherlands

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To be capable of taking charge of major audit assignments. A premium will be paid for command and fluency in French and/or the Arabic languages.

Current vacancies for the above are in SAUDI ARABIA, QATAR, SAUDI ARABIA and CYPRUS with our client Saba and Nagle, a member firm of Touche Ross International and the largest and oldest established national accounting firm in the area.

Permanent appointments of term contracts • secure with high travel and 'vacation' allowances • regular training courses • free accommodation • transportation • family leave • non-contributory insurance.

Partners from Headquarters and country offices will visit London for final interviews.

Please telephone or write with current details to W. Martin Dyer, Saba and Nagle International, 23 Fenchurch Square, London EC3R 4DR. Telephone 01-221 2994.

## SABA AND NAGLE INTERNATIONAL

## TANZANIA

The Commonwealth Development Corporation (CDC) is a statutory body concerned with investment in and the promotion, operation and management of commercial enterprises including agricultural projects in the developing world. It operates through 18 overseas offices, in 50 countries, with investments and commitments exceeding £300 million.

We have currently two vacancies for accountants to be based initially in Tanzania but which offer the wider prospect of overseas employment on a worldwide basis.

For the more senior post of Financial Controller with the East Usambara Tea Company Limited, a joint venture between CDC and the Tanzania Tea Authority and located about three hours drive from Zanzibar, we would like to hear from qualified accountants - aged 40

to 55 - with 5 to 10 years previous overseas experience which should include staff

management as well as a broad financial and management accounting background. The second vacancy, which is based in our office in Dar es Salaam, will appeal to a newly qualified accountant who wishes to obtain overseas experience after a short familiarization period in our London Office.

Our range of benefits for senior overseas is competitive and includes subsidised accommodation, annual home leave, free medical cover and a non-contributory pension scheme or gratuity for those on contract terms.

Applications, with full curriculum vitae including current salary package, should be sent to M. B. Knott, Senior Personnel Executive, Commonwealth Development Corporation, 33 Hill Street, London W1A 3AF, quoting Serial No. 2208.



Commonwealth  
Development Corporation

## INTERNATIONAL PUBLISHING GROUP FINANCIAL CONTROLLER

An opportunity occurs in a privately owned and expanding London based company for a young qualified accountant with commercial experience. The successful candidate will be prepared to divide his or her time between London and the Continent. Languages an advantage but not essential. Salary £25,000+ according to experience. Seat on the board within 6 months. Usual fringe benefits.

Write Box A0454, Financial Times, 10 Cannon Street, London EC4P 4BY



**IMI**

for building products, heat exchange, drinks dispensers, fluid power, special-purpose valves, general engineering, refined and wrought metals. IMI plc, Birmingham, England

# SECTION II - COMPANIES AND MARKETS

## FINANCIAL TIMES

Thursday March 19 1987

Corporate Advisory Partnership

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### Modo hit by fall in pulp operations

By Kevin Done, Nordic Correspondent, in Stockholm

MODO, one of the leading Swedish pulp and paper groups, saw operating profits fall 7.3 per cent last year chiefly because of a steep fall in the earnings at its pulp operations.

Group profits after financial items declined sharply by 37.7 per cent to SKr 345m (\$58.5m) from SKr 551m a year earlier, due to a drop in exchange gains on foreign loans to SKr 50m from SKr 290m in 1985.

The group made extraordinary gains of SKr 240m. This was chiefly due to the disposal by Modo's affiliate, Iggesund, of its Eka Chemicals subsidiary to Nobel Industries - which helped boost Modo profits before allocations and tax to SKr 663m from SKr 291m in 1985.

The group is increasing its dividend to SKr 6 a share from SKr 4.94 in 1985.

Modo forecast higher profits for 1987 based on strong current demand for both its main products, fine paper and market pulp.

Pulp prices are due to be raised again in April. However, Modo warned that a further fall in the US dollar could have a serious impact on Scandinavian pulp producers' competitiveness.

Modo group turnover rose slightly in 1986 to SKr 7.38bn from SKr 7.004bn a year earlier.

The low level of pulp prices and the first half of 1986 and a need to reduce production during this period depressed operating earnings of Modo's pulp mills to only SKr 31m from SKr 150m in 1985.

Earnings of the group's fine paper operations jumped to SKr 323m from SKr 253m a year earlier, thanks to strong demand from west Europe.

Igesund, the pulp and board producer which is 49 per cent owned by Modo, increased its profits (after financial items) by 85 per cent in 1986 to SKr 232m from SKr 125m a year earlier thanks to strong demand and a 15 per cent increase in the volume of paperboard production.

### Degussa rises despite lower turnover

By Our Frankfurt Staff

DEGUSSA, the West German precious metals and chemicals group, suffered a 7.3 per cent fall in group turnover to DM 10.87bn (\$5.9bn) in the year ending September 30 1986.

However, the group's DM 115m after-tax profit was up DM 3m against the previous year, in line with expectations.

Profits at Degussa's West German operations were also flat at DM 76.8m on turnover which was 3.4 per cent lower at DM 8.55bn. The company is paying an unchanged dividend of 20 per cent of its issued capital of DM 24m.

Lower turnover in metals accounted for the bulk of the decline in Degussa's worldwide sales. Group turnover fell by 9.4 per cent in metals and by about 4 per cent in chemicals. However, pharmaceutical sales were 1.3 per cent higher.

Degussa's group foreign operations in Belgium and Brazil once again recorded "very gratifying results" while the US subsidiary, Degussa Corporation, returned to profit after a considerable deficit the previous year.

Meanwhile, Degussa Bank "exceeded the very good performance of the previous year."

The group's capital requirements increased by 10.5 per cent to DM 502.6m, with research spending rising to DM 233m from DM 190m.

The company says demand for its products has remained high in the 1986-87 business year.

### Air Canada to buy Gelco unit

By Bernard Simon in Toronto

AIR CANADA is to expand into the surface courier business by buying Gelco Express, the Canadian subsidiary of Gelco Corp of Minneapolis, for US\$54m.

Gelco Express is the second-largest courier service in Canada. The deal will give the state-owned airline control of a door-to-door delivery service, using its existing air freight division. Air Canada operates eight DC-8 freighters.

Courier services have become increasingly popular in Canada as postal service efficiency has declined.

Gelco, whose other interests include vehicle leasing and travel, said the sale was part of a restructuring plan aimed at reducing its debt and staunching recent losses. The sale is expected to be finalised in May.

Stefan Wagstyl looks at the challenges facing the man soon to become head of a hard-pressed Canadian nickel group

## The daunting task of healing Inco's scars



Mr Charles Baird, left, Inco's chairman, will retire this year after spending the past seven years grappling with the harshest nickel recession in memory. His successor, Mr Donald Phillips, right, is aware that he faces a daunting challenge. Reducing costs will continue to be a top priority, he says, although there will be no change in management style, reflecting the similarities in approach between him and Mr Baird.



Inco's technical and organisational achievements, particularly at Sudbury, are the envy of many mining groups. Unfortunately for Mr Phillips too many nickel suppliers, including the Soviet Union, are willing to continue supplying the market at current prices.

Producers are still paying the price for the extravagant increases in capacity installed when nickel prices boomed in the 1970s. Inco says in its 1986 annual report that its average selling price last year was the lowest since 1974 and the lowest in real terms since the early 1950s.

Unlike some mining groups, Inco has remained largely dependent on one metal, and its by-products. In addition to producing primary nickel, the company is the world's biggest producer of high-nickel alloys and a leading manufacturer of alloy-containing components.

The products are sold for their resistance to heat and corrosion to such customers as the aerospace, marine and chemical industries. As in mining, Inco's technical skills are undoubted - but, as Mr Phillips says, the markets are extremely competitive. The emphasis continues to be on cost-cutting.

Inco has been slower than most groups to invest in gold exploration in the 1980s - the obvious diversification for a mining company when base metal prices are depressed. It does have three good prospects - at Casa Barral in Quebec, Crisnas in Brazil, and Jardine, Montana. Mr Phillips estimates that Inco could have an equity interest in more than 100,000 ounces of gold a year - but not until the early 1990s.

To be fair, the pressing needs of rationalising nickel production, not to mention the group's heavy debts, did not give Mr Baird much room for manoeuvre.

However, the result is that Inco's future is almost as closely tied as it ever was to nickel. Mr Phillips hopes for at least a modest improvement in prices this year, resulting from further cuts in supply by other producers.

Beyond that it is a matter of wait and see. Mr Phillips says: "The change I would like to see (following my appointment) would be to be chief executive officer in a period of growth." This ambition could only be fulfilled with the kind of sustained price increase that few independent market analysts are able to predict.

## GenCorp faces surprise \$2.2bn takeover bid

By James Buchanan in New York

THE HIGHLY leveraged takeover returned yesterday to Wall Street with a \$2.2bn bid for GenCorp, the Ohio conglomerate formerly known as General Tire & Rubber which has been severely hampered by legal problems in its broadcasting subsidiary.

The unexpected tender offer of \$100 a share, announced yesterday by a partnership of Californian and Texan investors, immediately drove up GenCorp's share price \$164 to \$107.

Analysts said "arbitrageurs" or professional takeover speculators, who have been subdued in recent weeks as the RKO insider-trading scandal embroiled several senior members of their profession, piled into the stock yesterday morning in expectation of higher offers from elsewhere.

GenCorp, which diversified from its tyre business into aerospace,

plastics, entertainment and bottling, has had to fight costly legal battles to retain television and radio licences operated by its RKO subsidiary.

Analysts say challenges to the licence, which stem from allegations about questionable business practices by GenCorp in the past, have depressed GenCorp's share price well below its break-up value.

Because of the need to satisfy litigants, RKO's "gross market value was not realistic or would take years to realise," said Mr Don De Sica, an analyst at Nomura Securities in New York.

The tender offer is being made by a partnership consisting of ARF, a California glass maker, and Wagner & Brown, a closely held Texas oil and gas partnership which has taken part in bids made by the celebrated Texan raider, Mr T. Boone Pickens.

The two groups last year teamed up to make a \$1.44bn takeover bid for Lear Siegler, a California conglomerate, but withdrew shortly after the eruption of the RKO insider-trading scandal damaged confidence in highly leveraged financing.

The partnership said yesterday that it would put up \$250m in equity capital and had negotiated a \$1.25bn bridge loan with Shearson Lehman, the Wall Street investment firm, and a \$1bn margin credit facility with Wells Fargo.

GenCorp, which for years was controlled by the O'Neill family, last year earned \$130m, or \$5.23 a share, on sales of \$3.1bn.

Under Mr William Reynolds, who took over as chairman this year, the group has been concentrating on its profitable Aerojet General and plastics subsidiaries and attempting to resolve the challenges to RKO's television and radio licences.

### AT&T to buy back shares

By Our Financial Staff

AT&T, the US long-distance telephone company, is to spend up to \$900m in buying back two batches of preferred shares from the public in a move which, it says, will save about \$50m a year in dividend outlay.

The issues have a stated value of \$50 a share and pay respective annual dividends of \$3.94 and \$3.74. They will be redeemed for cash on May 1 after payment of the next dividend.

Last year AT&T reduced outstanding debt and preferred stock by some \$1.6bn, reducing fixed charges by nearly \$200m.

## Fairchild unveils buyout plan

By Louise Kehoe in San Francisco

MR DONALD BROOKS, president of Fairchild Semiconductor, the US semiconductor manufacturer, yesterday announced plans which could lead to a management buyout of the company following the cancellation of merger proposals by Fujitsu.

Mr Brooks said various proposals had been put to the Fairchild management, which would select a financial partner and make a proposal to Schlumberger, the parent company.

"We are not interested in an investor that wants to downsize the company. This will not be a leveraged buyout. We need financing for

growth." Mr Brooks added that he expected Fairchild eventually to make a public offering.

He said Fujitsu and Fairchild would go ahead with plans for a close and co-operative relationship. Agreements between the two companies cover technology exchange, joint manufacturing in the US and Japan, and second sourcing of each other's products.

"I expect that our competitors will again raise protectionist objections to our relationship with Fujitsu, but our agreements with Fujitsu are much like those between Motorola and Toshiba, and Advanced Micro Devices and Sony. There is

no reason why there should be any government objection."

"I believe our relationship with Fujitsu will significantly enhance Fairchild's future position. I am confident in Fairchild's future. The company aimed to regain profitability by the end of this year."

Commenting on reports of US government opposition to the proposed Fujitsu-Fairchild merger, Mr Brooks said he believed only a few administration officials had been opposed to the deal.

He was not aware of any direct US government intervention to prevent the merger.

## Toys 'R' Us scores year-end record

By William Hall in New York

TOYS "R" US, which describes itself as the world's largest and fastest-growing specialty toy retailer, has notched up another record year increasing its net income in the 12 months to February 1987 by 27 per cent to \$152.2m, or \$1.17 a share.

Mr Charles Lazarus, the 63-year-old founder and chief executive, said 1986 was an "excellent year" for the company in terms of sales, earnings and market share expansion.

The group opened 36 toy stores in the US. Full-year sales, boosted by new store openings, rose by 23.7 per cent to \$2.44bn and comparable US toy store sales rose by 8.5 per cent.

Toys "R" Us also opened 11 toy stores overseas and moved into the Montreal and Hong Kong markets for the first time. It also opened 30 Kids "R" Us children's clothing

stores, including an initial store in Chicago. The company says its overseas operations and Kids "R" Us contributed to earnings in 1986.

The company, which went public in 1978 when it was earning \$17m a year, has been a major Wall Street success story and shareholders have seen the value of their investment rise by more than 40-fold in less than a decade.

The company's shares rose by \$1 to \$38.98 yesterday, and Mr Norman Ricken, the president and chief operating officer, forecast that 1987 would be another record year.

"We plan to open 45 stores in the US, 13 toy stores internationally and 30 Kids "R" Us stores. The company currently operates 271 toy stores in the US, 24 toy stores overseas, 53 Kids "R" Us stores and four department stores.

## Audi expects sharp fall at year-end

By Helg Simonian in Frankfurt

PROFITS at Audi, the West German car producer which is part of the Volkswagen group, are likely to be roughly halved for 1986, according to Mr Wolfgang Habel, Audi chief executive.

One third of the fall is due to adverse currency movements, according to the company. The remainder is largely attributable to start-up costs for the new Audi 80 model and lower sales in some markets.

Audi took pains to point out that the drop had nothing to do with the alleged foreign-exchange fraud at present besetting its parent.

The company's production of 383,000 vehicles in 1986 was down from the previous year's record 392,000. However, turnover actually rose in 1986 to DM 9.9bn (\$5.3m) against DM 9.6bn in 1985, according to Mr Habel, thanks to a larger share of higher-value models.

The effect of currency factors was most evident in Audi's sales to the USA, which declined to 50,800 cars against 74,061 in 1985. In the first two months of 1987, sales to the US fell to 7,000 from 10,000 in 1986.

Audi's export sales overall in 1986 fell by 10.5 per cent to 210,000 vehicles, against 233,861 in 1985. However, the company sold 154,000 cars in its home market against 137,187 in 1985.

Mr Habel said Audi hoped to produce more than 400,000 cars this year and increase its turnover to more than DM 10bn.

## Babcock seeks DM 330m

By David Marsh in Oberhausen

DEUTSCHE BABCOCK, the leading West German engineering group, yesterday set the terms of a DM 330m (\$179m) rights issue designed to strengthen the company's capital base.

The two-for-five issue of 2m nominal DM 50 ordinary shares will be made at a price of DM 165, a substantial discount from the latest price on the Frankfurt bourse of just above DM 220.

The company said the larger-than-usual discount was intended to compensate shareholders for the low yield on Babcock shares in recent years. Shareholders will be able to take up their rights over the offer period which begins on March 26 and ends on April 8.

The operation follows closely on the heels of the Iron Government's disposal last month of its 25.2 per cent stake in Deutsche Babcock

## Ferruzzi in acquisition move

By Alan Friedman in Milan

FERRUZZI, the Ravenna-based food and agriculture group whose hopes of acquiring British Sugar

were dashed recently by the UK Monopolies Commission, said yesterday it was in an advanced stage of negotiations to acquire "a major European agro-industrial concern."

The Italian group declined to name the company, but said it had more than £400m (\$640m) of liquidity available for a purchase. This liquidity, raised in various share and

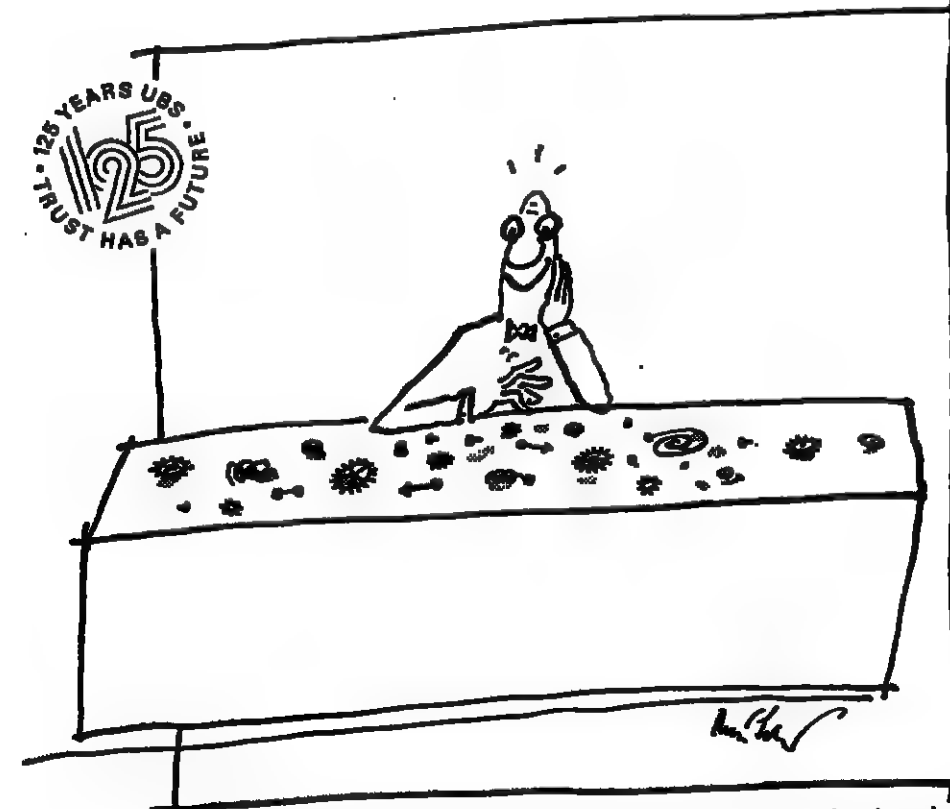
bond issues over the past few months, would have been used for the acquisition of British Sugar.

Ferruzzi also said the company which is negotiating to acquire "is not in Britain." Ferruzzi said the concern would fit into its strategy of controlling agro-industrial businesses which process grains and other agricultural products for food on the one hand and industrial applications on the other.

It had held talks with CFC Inter-

national, the large US food processor, about possibly acquiring the US group's European operations (which include the Swiss-based Knorr soup division) but that CFC was not the company now under consideration.

The negotiations for the unnamed company, while at an advanced stage, could take another couple of months to conclude, Ferruzzi added.



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## A FINANCIAL TIMES SURVEY INTERNATIONAL CAPITAL MARKETS

The Financial Times proposes to publish its Annual Survey on The International Capital Markets on Monday April 13 1987.

Subjects under review include:

1. US Government Securities Market
2. Eurobond Market
3. Investment Patterns
4. Individual Sectors: Eurodollar, Yen, D-Mark, ECUs, Swiss Franc, etc.
5. Euro-equity Market
6. International Equity Trading
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## CENTRAL BANK OF INDIA

AND

## BANK OF INDIA

US\$ Floating Rate Certificates of Deposit 1988 issued by Central Bank of India, London Branch (business and subject to limited exceptions) assets of the London Branch of Central Bank of India at Park House, 16 Finsbury Circus, London EC2M 7D, have, pursuant to a transfer agreement dated 26 December 1986 as subsequently amended been transferred to the London Branch of Bank of India, a Government of India undertaking (and subject to limited exceptions) Bank of India has assumed responsibility for the liabilities of Central Bank of India, London Branch including the liability in respect of the above Certificates of Deposit.

The transfer agreement which is governed by Indian law, is part of a reorganization of the existing UK branches of Indian banks with a view to consolidating and rationalising the operations of the branches of Indian banks in the United Kingdom. The above mentioned Certificates of Deposit should on the relevant interest Payment Dates and the Maturity Date (or on early repayment thereof in accordance with the Conditions) be presented for payment either to Bank of India, Kent House, 11-16 Telegraph Street, London EC2R 7AS or to the Agent Bank Dresdner (South East Asia) Limited of 20 Collyer Quay #22-00 Tung Centre, Singapore 0104 for payment thereof to be made in accordance with the Conditions endorsed on the reverse of the Certificates of Deposit.

Enquiries arising in relation to the Certificates of Deposit should be addressed in the first instance to:  
 Mr J. K. Dighe  
 BANK OF INDIA  
 Kent House, 11-16 Telegraph Street, London EC2R 7AS  
 Telephone: 01-428 3165 - Telex: 885925  
 Dated 20th February 1987, Central Bank of India, Bank of India

## U.S. \$200,000,000 J.P. Morgan & Co. Incorporated Floating Rate Subordinated Capital Notes Due December 1997

Notice is hereby given that the Rate of Interest has been fixed at 6.55% p.a. and that the interest payable on the relevant interest Payment Date, June 19, 1987, against Coupon No. 6 in respect of U.S.\$10,000 nominal of the Notes will be U.S.\$167.39 and in respect of U.S.\$250,000 nominal of the Notes will be U.S.\$418.72.

March 19, 1987, London  
 By: Citibank, N.A. (CSI) (Agent), Agent Bank

CITIBANK

This announcement appears as a matter of record only.

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## To the Shareholders of

## COPENHAGEN HANDELSBANK A/S (Aktieselskabst Kjøbenhavn Handelsbank)

Against surrender of Coupon No. 21, payment will be made of a dividend of 15 per cent (less 30 per cent dividend tax) for the year 1986. We draw your attention to our folder on the taxation rules applying to residents of the U.K. and Ireland, which is available from our London Branch, 18 Cannon Street, London EC4M 6GB, and from N.M. Rothschild & Sons Ltd., P.O. Box 185, New Court, St. Swithin's Lane, London EC4P 4DU. Payment will take place at our Head Office, 2, Holmens Kanal, DK-1091 Copenhagen, Denmark, at our London Branch, or through N.M. Rothschild & Sons Ltd.

Copenhagen, March 18, 1987

## COPENHAGEN HANDELSBANK A/S (Aktieselskabst Kjøbenhavn Handelsbank)

## Weekly net asset value



Tokyo Pacific Holdings (Seaboard) N.V.  
 on 16.3.87 U.S. \$140.91  
 Listed on the Amsterdam Stock Exchange

Information: Pierson, Hidding & Pierson N.V.,  
 Herengracht 214, 1016 BZ Amsterdam.

	AIBD BOND INDICES			
	Weekly Eurobond Guide March 13, 1987	12 Months	12 Months	
	Redemption	Change	High	Low
US Dollar	8.544	0.305	9.619	8.440
Australian Dollar	14.695	0.170	14.735	12.830
Canadian Dollar	9.618	-0.476	11.218	9.618
Eurodollar	6.136	0.541	6.314	5.804
Euro Currency Unit	8.568	-0.430	9.182	8.164
Yen	5.784	-2.481	6.702	5.218
Sterling	9.993	-1.196	11.609	9.751
Deutsche Mark	6.088	-0.490	6.652	6.071
Bank & Vontobel & Co Ltd, Zurich				

## INTL. COMPANIES AND FINANCE

### Montedison plans pharmaceutical move

BY ALAN FRIEDMAN IN MILAN

MONTEDISON, the Italian chemicals, health care and energy group, is planning the eventual merger of part of its bulk pharmaceuticals division with Antibiotics, the Spanish pharmaceuticals concern which it is acquiring for Pta 57.2bn (\$450m).

The Spanish Government has given its approval to the Montedison takeover of Antibiotics, a company with 2,000 employees, seven factories in Spain and 1986 sales of about Pta 28bn.

With the acquisition of Antibiotics,

one of the largest-ever foreign takeovers by an Italian company, Montedison is set to overtake Gist Brocades of the Netherlands as the group with the largest single share of the European "free market" (involving the sale of antibiotic intermediates to third parties) in bulk antibiotics. Gist Brocades is believed to have about 15 per cent of the European market while the Antibiotics deal should give Montedison around 17 per cent, according to analysts.

It is understood that Montedison

plans to invite key management from Antibiotics to help run a merged antibiotics division, combining part of the Farmitalia Carlo Erba business (where intermediate sales are worth about L1,650m of annual sales) with the Spanish company.

Some analysts feel that Montedison is paying a premium price for Antibiotics although they say the deal represents a significant acquisition of market share in the sector. The Antibiotics purchase is a partial substitute for Montedison's at-

tempted takeover last year of Sirel-

en's Fermenta Group. The price being paid for Antibiotics is about 20 times the company's 1986 earnings, or 15 times prospective current year earnings, according to executives involved in the deal.

● Butoni, the Italian foods concern controlled by the De Benedetti group, made a L18.5bn net profit in 1986, against a nominal profit the year before. The profit was struck on consolidated group sales of L1,800bn.

### Superfos turns to loss

BY HILARY BARNES IN COPENHAGEN

SUPERFOS, the Danish fertiliser, agro-industrial and packaging group, made a net loss of Dkr 366m (\$44.3m) last year compared with a profit of Dkr 11m in 1985.

Only the sale to Finland's Kemira in December of 65 per cent of the group's Danish fertiliser business for Dkr 600m kept the group afloat following its disastrous 1985 acquisition of Royster, the US fertiliser group.

Superfos is now negotiating for the sale of Royster to a US company, yesterday's preliminary statement said.

A Dkr 375m loss provision for the Royster divestment has been made against equity capital. The purchase price of Royster was Dkr 1.2bn.

A positive group result is forecast for 1987 following the sale to Kemira. The result will be significantly improved if the Royster sale also goes through, the statement says.

Group sales were down from Dkr 11,270m to Dkr 9,550m. The group reported a Dkr 12m loss after depreciation, which widened after net financial costs to Dkr 310m.

### Alfa-Laval ahead 12%

BY SARA WEBB IN STOCKHOLM

ALFA-LAVAL, the Swedish dairy equipment and process engineering group, reported profits (after financial items) of SKr 796.6m (\$114m) in 1986, an increase of 12 per cent on the previous year's figure of SKr 692.6m.

Involved sales inched up 1 per cent to SKr 10,160m. Alfa-Laval expects similar profits in 1987 but says involved sales should increase at least SKr 1.5bn as a result of acquisitions during 1986.

Profits from these acquisitions are expected to show up in 1988 after consolidation and restructuring

measures. The group says it faces uncertainty in the agricultural and food engineering divisions because of the introduction of new regulations.

Alfa-Laval has made a SKr 150m one-off write-down of goodwill in connection with its acquisitions.

The food engineering division suffered from a fall in orders because of a slackening in the dairy market. Order bookings for the marine and power divisions were hit by the further deterioration in the shipbuilding industry.

## NEW ISSUE

This announcement appears as a matter of record only.

March, 1987

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The interest payment date will be 18th June, 1987. Coupon No. 8 will therefore be payable on 18th June, 1987 at £1,252.40 per coupon from Notes of £250,000 nominal and £125.24 per coupon from Notes of £25,000 nominal.

J. Henry Schroder Wagg & Co. Limited  
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## Financière CSFB N.V.

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Interest Rate 6 3/8% per annum

Interest Period 18th March 1987

18th June 1987

Interest Amount due 18th June 1987

per U.S. \$ 5,000 Note U.S. \$ 84.65

per U.S. \$100,000 Note U.S. \$1,693.06

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INTERNATIONAL CAPITAL MARKETS and COMPANIES

Haig Simonian explains the delays facing huge German share placings  
VW casts shadow over Veba float

"WE'LL BUY IT if they give it away," says one London-based European fund manager about the flotation of the West German Government's remaining 28.55 per cent stake in Veba, the energy and chemicals conglomerate, which has been scheduled for the second half of this month but may now be delayed.

Embarrassing though it may be for the Government and for Deutsche Bank, which is leading managing the placing, a postponement may now be the only option. Last week's hammer blow news about an alleged DM 480m (\$261m) currency fraud at Volkswagen in which the Government was also hoping to sell its remaining 16 per cent stake this year—has raised further doubts for international investors about an already unexciting equity market.

West German share prices have recovered somewhat since the VW news, but the market remains shaky and unable to stage any consistent rally at a time when neighbouring European markets—let alone Wall Street and Tokyo—are at or near fresh peaks.

One reason for West Germany's underperformance has been the sudden rush of placings of large blocks of equity in leading companies. Two weeks ago it was Hoechst, the construction group. Last week came Deutsche Babcock, the heavy engineering company. Veba may now be temporarily in doubt, but a large rights issue for Aachen and Muenchener, the insurance group, is not far behind.

Volkswagen was due to follow later in the year, along with two smaller partial privatisations. DSL Bank and Deutsche Pfandbriefanstalt, a specialist financial institution. However, Mr Gerhard Stoltenberg, West Germany's Finance Minister, has already acknowledged that it may not now be possible for the Government to sell off its remaining VW stake this year.

Hoechst hit the news when the older generation of the Munich-based Finke family, which owned 25 per cent of the shares, decided to dispose of its holding for tax reasons. The Finke, one of Germany's wealthiest families, own the country's third largest private bank as well as a substantial portfolio of corporate investments.

Deutsche Bank bought the Finke's stake in Hoechst, worth around DM 780m (\$408m), before placing at least part of it through an international

banking consortium at a 15 per cent discount, according to fund managers.

Last week's DM 280m-odd placing of 1.2m shares in Deutsche Babcock had a more exotic ring. Yet the Iranian Government had for some time been considering the sale of its 25.2 per cent stake. The company was due to make a DM 400m-500m rights issue next month and the shares had been outperforming the market.

March 9, Aachen and Muenchener is issuing 1.76m new shares at a deep discount of DM 760 each. A further DM 44m of authorised capital will be allotted for eventual placing of bearer shares, mainly to be sold abroad.

Institutional buyers have mixed feelings about the attractiveness of some of the shares recently on offer and those to come. West German equities have already been pounded badly this year. The weakness

of these subsidiaries have become quite "interesting" in themselves of late, thanks to restructuring.

Veba has traditionally been bought as a yield stock. Some fund managers are disappointed that the group is not increasing its 1986 dividend beyond the DM 10 a share paid a year ago, in view of the forthcoming sale. However, even as matters stand, Veba offers an appreciably higher dividend yield than the 2.5 per cent norm for West German companies.

The VW news could not have come at a worst time for the Government's Veba placing. Postponing the deal would leave egg on some faces, especially after Deutsche Bank's series of international roadshows last week. On the other hand, selling the Veba stake off cheap would be an embarrassment too.

"They could still do it," says one analyst. "It's just a question of how long they are to do so." "It's all a question of price and timing," says another.

Aachen and Muenchener may be the trickiest of all. The sector has performed extremely well in the past, and many international investors have been taking their profits. Moreover, the company has its hands full with BfG. The bank's business has been severely strained by the repercussions of the Neue Heimat scandal.

Profitability at all the German banks will be under pressure this year, with interest margins slipping. Commission income on securities, which buoyed up the banks' results in 1986, is also likely to be appreciably lower this time round.

At least the Government is not depending on the privatisation proceeds for budgetary purposes. Its estimate of DM 8.5bn for all this year's planned sell-offs is extremely conservative.

Acquiring BfG could be an astute long-term move by the Aachen-based insurer. Cross-marketing opportunities exist, and are likely to grow as the country's insurance companies try to find ways to persuade life clients to keep the proceeds of their maturing life policies within the insurance system.

However, it will be some time before the fruits of these links come through. In the meantime, Aachen and Muenchener could have a hard job convincing fund managers of the benefits.

CSFB chief protests at lack of regulation

By William Duffell in Geneva

A SHOUT of warning that financial markets may be dangerously out of control has come from one of the most facile exploiters of deregulated markets.

The "element of fear" among bankers was enormous because they had not intellectually "mastered" the new financial instruments, Mr Hans-Juerg Radloff told a meeting of the Swiss Bankers' Association in Geneva.

Mr Radloff is general manager of Credit Suisse, Zurich, and deputy chairman of Credit Suisse First Boston, London, the Eurobond market's top local manager.

Extremes were being going into financial arbitrage to make up for sluggish profit performance, taking up-front earnings against unmeasured future liabilities, he said.

Bank managers had no idea of the liabilities they were incurring. A single bond transaction could have up to 12 components, one of which going wrong could put the whole operation in jeopardy.

Regulators were being left far behind by the development of increasingly sophisticated financial instruments and by the globalisation of markets. "We are moving faster than any regulator," Mr Radloff said.

In retrospect the pace of deregulation, "virtually in 18 months," had been "unconsidered." Bank supervisors had now seen the need for action but there was no way in which the imposition of domestic regulations could influence global markets.

International co-ordination was needed to establish some basic standards to govern the new financial instruments. In the meantime, the answer had to be self-regulation by investors and bankers and the most effective use of the new instruments.

The dangers had recently been signalled, Mr Radloff said, by the Volkswagen currency fraud, the City of Stockholm's problems and the collapse of the perpetual risk pool based market.

Reaction among Swiss bankers to his off-the-cuff remarks was muted. Some admitted to being scared by the pace of globalisation and the difficulty in assessing risks. Others felt that Mr Radloff should not have blown the whistle so loudly.

Mr Radloff stressed yesterday that he was not seeking the reintroduction of tightly regulated regimes. But the very strict old order had been destroyed, he had "a state of anarchy in many ways" now and a new order had not yet been created.

Prospectus move for Swiss notes

By John Wells in Zurich

PUBLICLY offered Swiss franc notes are likely to need full prospectus backing in the near future. Negotiations between the Swiss Bankers' Association and the country's Banking Commission, said to be at an "advanced stage", are expected to result in a formal agreement before the year-end.

Unlike bond issues, medium-term notes are not listed on Swiss stock exchanges and their issue has never required publication of a detailed prospectus. Underwriting banks are therefore not subject to the same prospectus liability as in the case of bonds.

Last June, however, the National Bank lifted a number of restrictions on medium-term notes, putting bonds and notes on much the same footing. Bonds and "published notes" are now a single statistical entry on the National Bank's statistics.

Cuts in UK interest rates open Eurosterling window

BY CLARE PEARSON

TWO UK property companies, Land Securities and British Land, issued £100m of debt into the Eurosterling market yesterday. They were encouraged by the strength of the currency and the gilt markets, which held firm on hopes of even lower interest rates after the 1 per cent point cut in UK bank base lending rates during the overnight.

Both issues met reasonably firm responses from the market, although neither proved as popular with European investors as some other deals for better-known UK companies have done in recent weeks.

The efficient mood of the gilt market drove up an issue window for Land Securities of issue a £100m deal with an unusually long 20-year maturity. Bonds of this length of life are rare occurrences in the Eurosterling market, although ICI also issued an 18-year Eurosterling bond in 1986.

Land Securities is less familiar to foreign investors than ICI and yesterday's issue was principally aimed at UK domestic institutional investors, lead manager J. Henry Schroder Wagg said. The issue may be traded interchangeably with an earlier issue which matures in 2007, launched last year.

The 9 1/2 per cent issue, priced at 95 1/2, traded at a bid price of about 98 1/2, within its 2 1/2 per cent issue.

Meanwhile, Credit Suisse First Boston launched a £80m 15-year convertible issue for British Land. The lead manager said it was channelling most of the paper abroad, creating a security in London. Part of the deal traded at a bid price of 101 1/2, point below its issue price, rather than shooting to an immediate premium as some other convertibles for UK companies have done recently.

Even at this level the deal was trading well within its 2 1/2 per cent fees. It was priced with an indicated conversion premium of 25 per cent. There was no put option for the investor, but British Land can call the deal at 105, and later at declining premiums.

The Canadian dollar market

continued firm, and Wood Gundy led a C\$75m 10-year deal for triple-A rated Toronto, a popular name in the market. The 8 1/2 per cent issue was priced at 101 1/2.

Orion Royal Bank led a C\$75m six-year issue, for Chrysler Canada, guaranteed by Chrysler Financial Corporation. Although the borrower is currently on credit watch with the US rating agencies, this deal met a fairly positive response from the market.

Dealers ascribed this to its attractive terms, adding that the market's view of Chrysler has improved since the announcement earlier this month that it is acquiring a majority stake in the US car company. The 9 1/2 per cent deal was priced at 101 1/2.

One new deal emerged in the Eurodollar market, which continued to trade very thinly yesterday. The \$100m seven-

year issue was for New Zealand Dairy Board, guaranteed by New Zealand Dairy Board.

Dealers said this was not the type of name to excite the market on a dull day, even though the issue was to give an initial yield of 10 1/2 per cent over US Treasury bonds. The 8 per cent bond, priced at 100 1/2, was quoted at levels close to the 1 1/2 per cent.

Three issues surfaced in the Euroyen market, where prices rose again yesterday. Two of them were targeted at specific pockets of demand, and did not trade widely.

The first was a ¥150m five-year 7 1/2 per cent issue for Christiania Bank, priced at 101 1/2. Its redemption amount is related by a formula to the yen/dollar exchange rate, such that the amount rises as the yen strengthens.

The second was a ¥150m five-year zero coupon issue for Credit Lyonnais, priced at 81 1/2. The third was a ¥150m five-year zero coupon issue for Credit Lyonnais, priced at 81 1/2.

INTERNATIONAL BONDS

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Three issues surfaced in the Euroyen market, where prices rose again yesterday. Two of them were targeted at specific pockets of demand, and did not trade widely.

The first was a ¥150m five-year 7 1/2 per cent issue for Christiania Bank, priced at 101 1/2. Its redemption amount is related by a formula to the yen/dollar exchange rate, such that the amount rises as the yen strengthens.

The second was a ¥150m five-year zero coupon issue for Credit Lyonnais, priced at 81 1/2. The third was a ¥150m five-year zero coupon issue for Credit Lyonnais, priced at 81 1/2.

third deal—a ¥150m five-year 5 per cent issue for Associated Corporation of North America, the financing company which is owned by Associated First Financial Corporation, part of Gulf & Western, the US services conglomerate.

The issue, which is priced at 102 1/2, met an enthusiastic response from the market although it was supported by the lead manager.

In Australian dollars, Hambros Bank announced late in the day an A\$150m (sterling) five-year zero coupon bond for the World Bank, priced at 101 per cent. It was quoted at 50 1/2, against 1 1/2 per cent fees.

Credit Suisse First Boston earlier announced an A\$150m 14 1/2 per cent issue for Austria. The deal was expected to have a strong appeal for Swiss investors. It has a five-year life and 10 1/2 issue price. It traded well within 2 per cent fees at 100 1/2.

Orion Royal Bank led an A\$150m three-year 10 1/2 per cent issue for National Australia Bank, priced at 101 1/2.

In French francs, Societe Generale led a FF300m issue for Midland Bank International, guaranteed by Midland Bank, guaranteed by Midland Bank.

The per cent issue was priced at 102 1/2, against 1 1/2 per cent fees. The issue is callable after the first year.

It carries 80,000 warrants priced at FF220 each, exercisable for five years into an 8 1/2 per cent 10-year convertible bond. The issue is callable after the first year.

In the D-Mark market, prices improved by up to 1/2 points. Dealers said some investors were expecting the D-Mark to appreciate against the dollar.

In Switzerland, some selective buying interest was seen, although prices were mostly unchanged at the close.

Swiss Bank Corporation led a two-tranche Sfr 100m deal for Toyota Corporation. The Japanese spinning company is offering a 10 per cent coupon, is priced at 100 1/2. The 6 1/2 per cent zero coupon tranche is priced at 100 1/2.

Both tranches incorporate call options.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

Closing prices on March 19, 1987

This advertisement complies with the requirements of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited.



Imperial Chemical Industries PLC

(Incorporated with limited liability in England under the Companies Acts, 1908 to 1917, registered number 218019)

£100,000,000

9 3/4 per cent Bonds 2005

The Issue Price of the Bonds is 101 1/4 per cent of their principal amount, payable as to 30 per cent on 15th April, 1987 and as to 71 1/4 per cent on 15th July, 1987.

The following have agreed to subscribe or procure subscribers for the Bonds—

S. G. Warburg Securities	Morgan Grenfell & Co. Limited
J. Henry Schroder Wagg & Co. Limited	Banque Bruxelles Lambert S.A.
Banque Paribas Capital Markets Limited	Barclays de Zoete Wadd Limited
Baring Brothers & Co., Limited	County NatWest Capital Markets Limited
Credit Suisse First Boston Limited	Deutsche Bank Capital Markets Limited
Goldman Sachs International Corp.	Kansallis-Osake-Pankki
Lloyds Merchant Bank Limited	Samuel Montagu & Co. Limited
Morgan Guaranty Ltd	Nomura International Limited
Swiss Bank Corporation International Limited	Union Bank of Switzerland (Securities) Limited

Application has been made to The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited for the Bonds (in the denominations of £1,000 and \$10,000) to be admitted to the Official List. Interest is payable annually in arrears on 15th April, the first such payment being due on 15th April, 1988.

The Bonds referred to above have not been registered under the United States Securities Act of 1933 and may not be offered, sold or delivered in the United States of America, its territories or its possessions or to United States persons.

Particulars of the Bonds are available in the Extel Statistical Services. Copies of the Listing Particulars may be obtained during normal business hours on any weekday up to and including 23rd March, 1987 from the Company Announcements Office of The Stock Exchange and up to and including 2nd April, 1987 from—

S. G. Warburg Securities, 1 Finsbury Avenue, London EC2M 2PA.	Imperial Chemical Industries PLC, Imperial Chemical House, Millbank, London SW1P 3JF.	Hoare Govett Limited, 4 Broadgate, London EC2M 7LR.
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19th March, 1987



## Strong yen hits Sony earnings

By Yoko Shibata in Tokyo

SONY, the Japanese electronics group, remained severely hampered by the strong yen in its first quarter to January, reporting consolidated net profits of ¥1,580m (\$24.2m), down 93.2 per cent, on sales 6.3 per cent lower at ¥343,980m.

Sony is to change its year-end from October to March, and the current five-month period will finish in 12 days' time.

During the first three months, Sony and its group companies showed a moderate growth of 3.6 per cent in domestic sales, thanks to a solid performance by compact disc players and other audio equipment.

But the negative impact of the yen eroded gains in dollar-based sales in the US by about ¥400m. US sales thus fell 11 per cent, and overseas sales were down 18.4 per cent to account for 68.2 per cent of the total.

By product, audio equipment showed healthy demand, but video equipment, excluding the new 8mm format camcorders, managed only slower growth.

Declining profits from exports resulted in a 35.1 per cent fall in operating profits to ¥170m. Net earnings per share declined to ¥33 from ¥51.

For the five months to March, consolidated net profit is projected at around ¥180m, down 65.9 per cent from the comparable period of the previous year, on sales of about ¥350m, down 4.6 per cent.

## Cheaper fuel boosts Cathay Pacific

BY DAVID DODWELL IN HONG KONG

CATHAY PACIFIC AIRWAYS, the Hong Kong-based airline controlled by Britain's Swire group, yesterday reported attributable profits for 1986—its first year as a public company—of HK\$1,230m (US\$157.7m). This marks a 59 per cent increase on HK\$777m earned in 1985.

The rise in profits, on turnover up 20 per cent to just under HK\$2.1bn, was largely due to lower fuel prices, as well as strong earnings in Japanese yen and European currencies at a time when the Hong Kong dollar, linked to the US unit, has been weak. The profit would have been even greater if not for a tax bill up

from HK\$111m to HK\$297m. The group noted that passenger traffic, as measured by revenue passenger kilometres, rose 11.6 per cent and passenger revenues by more than 18 per cent. A 21 per cent surge in air cargo traffic—synonymous of Hong Kong's strong trading performance in 1986—boosted cargo revenues by 38 per cent to HK\$1.2bn.

Cathay's fleet grew to 21 at the end of the year with the addition of two new Boeing 747-300 extended upper deck aircraft. Seven new destinations were added, including Paris and Rome. A month ago, the airline took delivery of a further Boeing 747-300, with another due for delivery in the

autumn, along with a Boeing 747 freighter. Also keeping the company busy over 1986 has been a steady battle with Hong Kong Dragon Airlines to protect its regional route network. Perhaps most important was the group's success in blocking Dragonair's bid to serve Peking and Shanghai in mainland China.

While making no specific reference yesterday to Dragonair, Cathay emphasised its credentials as a local Hong Kong airline by noting it had 27,000 shareholders on its register at the end of the year. The public flotation in Hong Kong of 25 per cent of its shares last April was seen as a

move to underscore Cathay's status as a Hong Kong, rather than a British, airline ahead of 1987 when sovereignty of the territory is transferred to China.

Another important strategic move to cement Cathay's post-1987 status as Hong Kong's de facto flag carrier was the sale in February of a 12.5 per cent stake in the airline to China International Trust and Investment Corporation (Citic), one of Peking's most powerful overseas investment arms. Citic paid HK\$1.44bn for its holding.

The Cathay board is to recommend a final dividend of 14 cents a share, making a total for the year of 20 cents.

## Further recovery in Sun Hung Kai profits

BY OUR HONG KONG CORRESPONDENT

SUN HUNG KAI and Co, the Hong Kong-based financial services group that recently dissolved a five-year link with Merrill Lynch of the US yesterday reported consolidated profits for 1986 of HK\$121.4m (US\$15.6m), an increase of 80 per cent.

The group also disclosed an extraordinary gain for the year of HK\$72m, from the transfer of loans linked with the sale of Sun Hung Kai Bank to Arab Banking Corporation of Bahrain in 1985.

The withdrawal from Sun Hung Kai of Merrill Lynch, which had taken a 25 per cent holding in 1982, marks the final stage in a slow recovery of a group founded in 1978 by Mr Fung Ping-Fan, and headed since Mr Fung's death in 1980 by his son, Mr Tony Fung.

Difficulties encountered in the early 1980s almost led to the Fung family losing control of the group. Substantial holdings were sold to Banque Paribas of France and to Merrill in SEI's efforts to stay afloat. The col-

lapse of the Hong Kong stock market in 1982 and the slow recovery of the market since then, has dampened the group's progress, but the last two years have seen profits recover from a bare HK\$14m in 1984.

Paribas sold its holding in 1985, but Merrill, which acquired its holding at a much higher price, has only recently been in a position to withdraw without incurring substantial book losses on its investment. The withdrawal of Merrill Lynch also marks a recognition

by both groups that Sun Hung Kai's plans to expand in the US are being hampered by Merrill's competing interests there, while Merrill itself had been committed under its original purchase agreement not to compete with Sun Hung Kai in Hong Kong.

The group is recommending a final dividend of 6 cents, and a special cash bonus of 4 cents, making a total dividend for the year of 10 cents. A 5.5 cent total was paid the previous year.

## United Plantations omits final payout

UNITED PLANTATIONS, a major Malaysian palm oil producer is to omit its final dividend following a 48 per cent fall in net profits to 9.1m ringgit (US\$3.6m) last year, Wong Sulong reports from Kuala Lumpur.

The company, will however, capitalise 25m ringgit from unappropriated profits to make a one-for-five scrip issue to increase its paid-up capital to

150m ringgit. UP decided to pass the final dividend (10 cents a share previously) because of the need to finance the rapid development of 25,000 acres of jungle. This has so far cost the company 75m ringgit, but once the acreage is developed, by next year, it will have more than 55,000 acres of high-yield palm oil and coconut estates, all within a 30-mile radius in Lower Perak state.

Turnover rose by 43 per cent to 132m ringgit, but profits were affected by palm oil prices well below the cost of production for most of the year.

However, the depressed prices helped reduce the Malaysian palm oil stock level from a record 950,000 tonnes in February last year to 400,000 tonnes, and prices have been restored to a profitable 750 ringgit per tonne.

## Henderson lifts stakes in ferry and gas groups

HENDERSON LAND, the Hong Kong property group controlled by Mr Lee Shau-Ke, revealed yesterday that since June last year it has spent more than HK\$10m (US\$1.28m) building up what amounts to controlling stakes in Hongkong and China Gas and in Hong Kong Yau-mat Ferries, two substantial companies quoted on the Hong Kong stock exchange, writes David Dodwell in Hong Kong.

A Henderson official said the group now held a 25 per cent stake in the utility that supplies town gas throughout the territory, and a 33 per cent stake in the group headed by Mr Edmund Lau that runs ferries both around Hong Kong and between Hong Kong and destinations in mainland China.

The group also reported net profits for the six months to December of HK\$211m, up 82 per cent.

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Convertible into  
U.S. \$200,000,000 Floating Rate Notes Due 1991  
All unconditionally guaranteed by  
Thomson S.A.

For the three months 17th March, 1987 to 17th June, 1987 the Notes will carry an interest rate of 6 1/4% per annum with an interest amount of U.S. \$167.71 per U.S. \$100,000 Note payable on 17th June, 1987.

Listed on the Luxembourg Stock Exchange

Bankers Trust  
Company, London

Agent Bank

U.S. \$250,000,000 GUARANTEED FLOATING RATE SUBORDINATED  
CAPITAL NOTES DUE SEPTEMBER 1996

### CITICORP

Notice is hereby given that the Rate of Interest has been fixed at 6 1/4% and that the interest payable on the relevant Interest Payment Date, June 19, 1987, against Coupon No. 11 in respect of US\$50,000 nominal of the Notes will be US\$38.54 and in respect of US\$10,000 nominal of the Notes will be US\$7.71.

March 19, 1987, London  
By: Citibank, N.A. (CSI Dept.), Agent Bank

CITIBANK

## REPUBLIC OF ICELAND

DM 125,000,000  
6 1/2% Bonds due 1997

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BANQUE PARIBAS CAPITAL MARKETS  
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KREDITBANK INTERNATIONAL  
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(DEUTSCHLAND) GMBH

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(DEUTSCHLAND) AG

SUMITOMO FINANCE  
INTERNATIONAL

We are pleased to announce the  
appointment of

John J. O'Connell

as

Director and Manager,  
Eurobond Brokerage Division

Cantor Fitzgerald (N.H.) Limited

16 Finsbury Circus, London EC2M 5AA

February 10, 1987

### The Molson Companies Limited

(Incorporated with limited  
liability under the laws of Canada)

U.S. \$200,000,000 Floating Rate Notes  
Interest date 18th March 1987  
Maturity date 18th March 1990

For the three month interest  
period from 18th March 1987  
to 18th June 1987 the rate  
of interest on the notes will be  
6 3/8% per annum. The interest  
payable on the relevant interest  
payment date will be U.S. \$8,145.83  
per U.S. \$500,000 note.

Morgan Grenfell & Co. Limited  
Reference Agent

### Fleet Financial Group

U.S. \$400,000,000 Floating Rate Subordinated  
Capital Notes Due 1990

For the three months 18th March 1987 to  
18th June 1987 the Notes will carry an  
interest rate of 6 1/8% per annum and interest  
payable on 18th June 1987 will be U.S. \$16,000  
per U.S. \$500,000 Note.

Listed on the Luxembourg Stock Exchange  
Agent Bank

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Talk to Hambros Treasury Services



HAMBROS  
HAMBROS BANK LIMITED  
41 Bishopsgate, London EC2P 2AA.









# Creating billions of moments like these pays handsome dividends.

1986 was an excellent year for United Biscuits: a year in which we worked hard to produce the hundreds of brands of biscuits, snacks and other foods which were enjoyed in their billions.

From McVitie's Hob-nobs, KP Hula Hoops and Wimpy burgers in the UK, to E.L. Fudges and Tato Skins in the US, our products went from strength to strength.

And in delighting consumers we were benefiting our shareholders, too. As our figures show, pre-tax profits went up 23% to a record £125.2 million.

In the US, Keebler's improved trading performance in dollar terms lifted its margins and its profits to \$48.6 million.

Our success has enabled us to increase dividends to shareholders by a very significant 19%, to 9.5p per share.

Creating and building better brands builds stronger and more profitable businesses. And we are committed to a policy of prudent investment to ensure the continued success of our group.

Last year we invested a record £124.7 million and still had a substantial positive cash-flow.

## 1986 Financial Highlights

Sales	£1,932.5m	up 1%
Trading profit	£138.0m	up 12%
Pre-tax profit	£125.2m	up 23%
Earnings per share	20.3p	up 6%
Dividends per share	9.5p	up 19%
Capital expenditure	£124.7m	up 32%
Return on average capital employed increased from 19% to 22%.		

## Outlook for 1987

Looking to the future we are confident that our performance in 1986 has put us in a strong position for further growth.

We have already made an excellent start to 1987 - on both sides of the Atlantic.

And we are determined to make it even more of a vintage year - for consumers as well as

shareholders - by creating many more moments like these.

For more information on how we did in 1986, send for a copy of our Annual Report to be published in April.



## United Biscuits

To Mark Whitfield, United Biscuits (Holdings) plc, Grant House, PO Box 40, Syon Lane, Isleworth, Middlesex TW7 5NN.  
Please send me a copy of your Annual Report when published.

NAME \_\_\_\_\_

ADDRESS \_\_\_\_\_





# DBSBANK

THE DEVELOPMENT BANK OF SINGAPORE LTD  
(Incorporated with Limited Liability in the Republic of Singapore)

To: All Bondholders

**US\$70,000,000 5 1/2%  
Convertible Bonds due 1998**

## SUSPENSION OF BOND CONVERSION

Notice is hereby given that the Bonds will not be convertible during the period 7 May 1987 to 13 May 1987, both dates inclusive, being the period during which the Share Transfer Books and the Register of Members of the Company will be closed for the purpose of determining shareholders' entitlement to the proposed Second and Final Dividend in respect of the financial year ended 31 December 1986.

## BY ORDER OF THE BOARD

SHIRLEY LOO-LIM (MRS)  
SECRETARY  
19 MARCH 1987  
SINGAPORE

**AVAILABILITY OF 1986 ANNUAL REPORT**  
Copies of the 1986 Annual Report of The Development Bank of Singapore Ltd will be available from 8 May 1987 at

- DBS Bank London Branch (Licensed Deposit-taker), 2nd Floor 19/21 Moorgate, London EC2R 6BU.
- Standard Chartered Bank PLC, 73/79 King William Street, London EC4N 7AB; and
- Daiwa Europe Limited, Concor House, 14 St Paul's Churchyard, London EC4M 8BD.



# DBSBANK

THE DEVELOPMENT BANK OF SINGAPORE LTD  
(Incorporated with Limited Liability in the Republic of Singapore)

**US\$75,000,000  
14% Notes due August 12, 1989**

NOTICE IS HEREBY GIVEN to Noteholders that copies of the 1986 Annual Report of The Development Bank of Singapore Ltd will be available from 8 May 1987 at DBS Bank London Branch (Licensed Deposit-taker), 2nd Floor 19/21 Moorgate, London EC2R 6BU.



**U.S. \$30,000,000  
SUNDSVALLBANKEN  
FLOATING RATE CAPITAL NOTES  
DUE 1992**

For the six months  
19th March, 1987 to 21st September, 1987  
In accordance with the provisions of the Notes, notice is hereby given that the rate of interest has been fixed at 5 1/2% per cent and that the interest payable on the relevant interest payment date, 21st September, 1987 will amount to U.S.\$342.29 per U.S.\$10,000 Note.

Agent Bank: Morgan Guaranty Trust Company of New York, London

New Issue  
March 18, 1987

## INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT Washington, D.C.

**U.S.\$ 250,000,000  
7 3/4 % Notes of 1987, due 1997**

Deutsche Bank Capital Markets  
Limited

Credit Suisse First Boston  
Limited

Algemene Bank Nederland N.V.

Banca Commerciale Italiana

Banque Nationale de Paris

Banque Paribas  
Capital Markets Limited

Daiwa Europe Limited

Generale Bank

Goldman Sachs  
International Corp.

Merrill Lynch  
International & Co.

Morgan Guaranty Ltd

Morgan Stanley International

Nomura International Limited

Salomon Brothers  
International Limited

Swiss Bank Corporation  
International Limited

Union Bank of Switzerland  
(Securities) Limited

S.G. Warburg Securities

Wood Gundy Inc.

Mitsubishi Trust International  
Limited

Mitsui Trust International  
Limited

Sumitomo Trust International  
Limited

Toyo Trust International  
Limited

Yasuda Trust Europe  
Limited

## UK COMPANY NEWS

### Charles Fulton helps lift ICH profits to £7.2m

International City Holdings (ICH) financial broker, lifted pre-tax profits from a restated figure of \$6.5m, reflecting the acquisition by merger of Charles Fulton, to \$7.2m in the six months to January 31 1987. Turnover more than doubled from \$37.7m to \$59.5m.

Mr Robin Packshaw, chairman, said that the securities broking division had enjoyed a good first six months and the company was confident of its prospects for the second half. The division included UK Gift Inter-dealer broking, which commenced trading on October 7 1986 and was beginning to repay the heavy investment.

Mr Packshaw said that the results of the money broking division were mixed but the company expected an improved second-half performance. Deposit broking profits were affected by a generally stable market and negotiated commissions which were still working their way through the market. The foreign exchange operations had been enhanced by the

strength of Charles Fulton Asia, which ICH bought for HK\$155m (£14m) in November 1986, and Yamane and Company's investment in broking a major currency, the dollar/yen, had been satisfactory and in line with expectations at this stage.

Mr Packshaw added that the financial futures division continued to improve. The financial and technical services businesses were for the group's longer-term benefit and were making steady progress. Tax charges amounted to \$62,000 (\$54,000) in the UK and \$996,000 (\$576,000) overseas, after which earnings per share worked through at 10.9p (11.7p) and 10.4p (10.6p) fully diluted.

Attributable profit totalled an unchanged \$5.5m and the declared interim is held at 3p. Comment ICH's figures bore a poor comparison with the previous year's and hardly lived up to the chairman's intimation of an "excellent" performance given half-

way through the period. The pre-tax figure was only 11 per cent ahead in spite of a first full contribution from MKI, and after a sharply higher tax charge an 80c dilution from December's equity issue had taken their toll, the earnings per share looked distinctly ragged. Without a divisional breakdown it is unclear just where the profits or problems lie: MKI looks on the fact of it an attractive diversification but ICH's deposit broking business, still the mainstay of the group, must be having to compete for business at ferociously narrow margins. The second half is traditionally stronger than the first but will carry the burden of adverse movements in the dollar/stirling exchange rate and it would be optimistic to look much beyond \$18m for the year. With the shares down 1p at 208p—still only 18p above the flotation price of November 1985—the prospective P/E multiple is around 7, and the main attraction remains the prospective yield of 6.7 per cent.

### Cambrian & General assets rise

Cambrian & General Securities, the investment trust formerly managed by Mr Ivan Boesky, yesterday reported increases in net asset values of its shares, which have been suspended since last November.

At February 27 1987 ordinary shares had a net asset value of 178p, against 158p on December 31 1986, and capital shares 287p (254p). The figures do not take account of contingent liabilities arising from legal claims relating to Mr Boesky's management.

### Pearson subsidiary set to buy US drilling-bit maker

BY MARTIN DICKSON

Cameco, the US-based oil services subsidiary of Pearson, has signed a letter of intent to buy nearly all of Reed Tool, a leading American manufacturer of drilling bits, from Baker International.

The proposed purchase price has not been disclosed. Reed had sales in 1986 of about \$76m (\$47.5m) but has not been profitable recently because of the slump in the US oil industry.

Cameco concentrates, at present on serving the production and of the oil industry and this acquisition will move it upstream into exploration.

Baker is having to dispose of Reed to satisfy US anti-trust objections to its proposed merger with Hughes Tool. Houston-based Reed is the third largest drilling-bit manufacturer in the US, while Hughes is the biggest. The transaction is subject to negotiation of a definitive agreement approved by the US Justice Department.

Cameco is a 65.4 per cent-owned subsidiary of Pearson, which also owns the Financial Times. The proposed acquisition is the latest in a series of deals by Pearson to build up its oil interests at a time of low prices in the expectation of an eventual recovery.

**Notice of Early Redemption to the Noteholders of  
AUTOPISTAS DEL MARE NOSTRUM S.A.  
Concesionaria del Estado ("the Issuer")  
U.S.\$175,000,000  
Guaranteed Floating Rate Notes due 1995**

Notice is hereby given to the holders of the above Notes that, pursuant to the provisions of Condition 7 (ii) of the Notes, the Issuer intends to redeem all of the Notes then outstanding on 7th May, 1987 ("Redemption Date") at a redemption price equal to 100% of the principal amount thereof plus accrued interest of US\$307.95 for each US\$10,000 Note. Payments will be made on or after 7th May, 1987 against presentation and surrender of Notes or coupons at any of the following offices: Manufacturers Hanover Limited, 7 Princess Street, London EC2P 2EN; Manufacturers Hanover Bank Luxembourg S.A., 30, Boulevard Prince Henri, Luxembourg; Manufacturers Hanover Trust Company, Stockenstrasse 33, 8027 Zurich; Union de Banques Suisses (Luxembourg) S.A., 36-38 Grand Rue, L-2011 Luxembourg. Interest will cease to accrue on the said Notes as from 7th May, 1987.

Notes and Coupons will become void unless presented for payment within a period of ten years and five years respectively from the Redemption Date.

**Manufacturers Hanover Limited  
Principal Paying Agent**

18th March, 1987

### Coloroll moves into carpet area with £8.5m deal

BY MIKE SMITH

Coloroll, the wallpaper and home fashion group, is moving into floor coverings. It is buying Walbridge Holdings, a privately-owned manufacturer of tufted carpets, for £8.5m.

The acquisition is Coloroll's second this month. Two weeks ago the group announced it was paying \$14.6m (\$9.35m) for Wallico, a Florida-based manufacturer and distributor of wall coverings.

Previously Coloroll has stayed out of carpet manufacturing because it felt floor coverings were too susceptible to economic cycles and involved tying up large amounts of money in stock.

### Norank doubles profit and sees further growth

Norank Systems reported doubled pre-tax profits for 1986 and with expansion planned for overseas markets and the present buoyant trading is looking to the future with confidence.

The USM-quoted manufacturer saw pre-tax profits of \$208,000 (\$49,000) on turnover up at \$2.45 (\$1.21m). Earnings per share came out at 13.55p (7.6p) and the directors are proposing a final dividend of 2.5p making a total of 4p, against a forecast of 3p when it came to the market in December 1986.

Mr Bob Morton, chairman, said that the move to new premises would have an adverse effect on margins in the present first half. He added that a joint venture had been agreed with D. E. Giles Associates of New York to make and sell the company's systems in the US which should have a significant impact on growth.

**STRONG & FISHER'S** acquisition of Silverline Litton and its proposed acquisitions of W. D. Mark & Sons will not be referred to the Monopolies Commission.

**COUNTRY** and New Town Properties has paid Ffr 31m (£3.25m) for a site in central Paris which it intends to transform into commercial office space. Total value after the two-year transformation will be about Ffr 75m.

**Antler** has been informed by the J. Saville Gordon group that J. Saville Gordon (Commodities) holds 440,000 shares and that Mr J. D. Saville, a director of J. Saville Gordon (Commodities), personally owns 50,000 shares. In total this represents 8.35 per cent of the

**SUMIT**, development and venture capital company, has sold 220,000 shares in Hodgson Holdings, USM-quoted funeral directors, cutting its stake to 4.96 per cent.

**J. ROTHCHILD HOLDINGS** has bought 500,000 of its shares, half at 154.75p and the rest at 155p, for cancellations, leaving issued share capital at 328.27m ordinary shares.

### TSW rises 63% after Exchequer Levy drops

TSW — Television South West Holdings reported interim pre-tax profits up 63.3 per cent to £1.5m, partly due to the full impact of the reduction in the Exchequer Levy.

Turnover rose by 12.9 per cent from £14.68m to £16.56m. Advertising revenue rose from £14.1m to £15m and programme sales from £254,000 to £304,000 while other revenue fell from £398,000 to £247,000. The Exchequer Levy fell from £321,000 to £897,000.

Directors said the company had completed a new drama production for Channel 4, more of the company's programmes were being networked and the new arrangements for international marketing of the company's programmes were beginning to produce encouraging results.

After higher tax of \$795,000 (\$433,000) earnings per share stood at 5.1p (3.99p). Directors declared an interim dividend of 0.83p (0.64p)—last year's final was 1.41p.

### Virgin buys Oxford Street record store

MR RICHARD BRANSON'S Virgin Group has added another record store in London's Oxford Street with the purchase of Southers and Leigh from Insolvency specialists Leonard Curtis and Company. Smithers and Leigh, trading at Marble Arch since September 1985, went into receivership in February. Virgin paid a "very substantial" but undisclosed sum for the 14,200 sq ft shop.

Mr Keith Goodman, partner in Leonard Curtis, said that Virgin saw "the potential of this important site with its unique trading pattern."

However, Mr Eric Kirby, finance director, said yesterday that Walbridge was moved quickly out of stocks. They would fit well into Coloroll's home fashion business.

Walbridge made pre-tax profits of £1m on sales of about £15m in 1986. Net tangible assets as at December 31 were \$1.6m.

The company's main activity is making and distributing tufted carpets. In this sector it claims 2.5 per cent of the UK market.

Some 80 per cent of the consideration for Walbridge is to be paid by the issue of new Coloroll shares. The rest will be paid for in cash.

Mr Kirby said the acquisition did not represent a major push into floor coverings. It was more a way of rounding out the products which the company can offer.

Coloroll now had an annualised turnover of about £200m, Mr Kirby said. Walbridge would provide about 10 per cent of this.

Coloroll also announced yesterday the formation of two new divisions—lighting and furniture—in response to "clear market opportunities." The upholstery, furniture division would be incorporated into the home furnishings arm, based in Boston, Lines. Lighting would be part of the ceramic arm, based in Stoke-on-Trent, Staffs.

Coloroll shares closed up 1p at 316p.

## GEORGE H. SCHOLES PLC

WYLEX WORKS, WYTHENSHAW, MANCHESTER M22 4RA

Manufacturers of Wylex Electrical Products



### INTERIM REPORT

Unaudited results for the half year to 31st December 1986

	1986	1985
Turnover	£1,357	£1,437
Trading profit	2,454	2,114
Income from related companies	63	38
Interest receivable	278	246
Profit on ordinary activities before tax	2,795	2,448
Tax on profit on ordinary activities	1,030	988
Profit on ordinary activities after tax	1,765	1,478
Extraordinary profit after tax	22	—
Profit after tax	1,787	1,478
Dividends	1,207	964
Retained profit	580	514
Earnings per share	13.7p	11.5p

The company has shown a satisfactory increase in turnover in the first six months of the year with a correspondingly better profit margin both before and after tax. The second half of the year has started in an encouraging manner and we would anticipate to continue at an improved level of activity. With this improvement the directors have today declared an interim dividend of 4.5p (1985 restated: 4.0p) per share payable on 12th May 1987 to shareholders on the register of members at the close of business on 2nd April 1987 and represents an increase of 12.5 per cent compared with last year's interim dividend. Earnings per share calculation is based on profit on ordinary activities after tax and the number of ordinary shares in issue after the one for one swap made on 12th November 1986. Last year's published earnings per share have been restated for comparison purposes.

G. R. C. McDowell, Chairman  
18th March 1987



## YUKONG LIMITED

(Incorporated in the Republic of Korea with limited liability)

### Notice to the holders of the outstanding U.S.\$20,000,000 3 per cent. Convertible Bonds due 2001

of Yukong Limited (the "Bonds" and the "Company" respectively). On 28th February, 1987, the general meeting of the shareholders of the Company approved the consolidation of the Company's shares into one new share of W5,000 par value for every ten existing shares of W500 par value. The consolidation will become effective on 6th June, 1987 and holders of shares may surrender their shares for the purpose of exchange for new shares of W5,000 par value as from 6th March, 1987. Pursuant to the provisions of the Trust Deed constituting the Bonds, the conversion price applicable to the Bonds will fall to be adjusted as a result of such consolidation. Notice is accordingly hereby given to the holders of the Bonds that, pursuant to the provisions of the said Trust Deed, the existing conversion price of W5,226 per share will be adjusted with effect from 6th June, 1987 (the date on which the consolidation will become effective) and the new conversion price will then be W52,260 per share. The attention of holders of the Bonds is drawn to these provisions of condition 7(A) (ii) contained in the Bonds, which are applicable in the event of a consolidation of shares and which provide for the payment of a cash sum in respect of any fraction of a share not issued upon conversion of Bonds if such sum exceeds U.S.\$10.

19th March, 1987. Yukong Limited.

## GRANVILLE SPONSORED SECURITIES

High Low	Company	Price	Change	div.(p)	%	P/E
181	118 Am. Brk. Ind. Ord.	180	—	7.5	4.8	5.9
189	121 Am. Brk. Ind. Ord.	189	—	10.0	8.1	—
40	38 Ambridge and Theatres	36	—	4.2	11.7	6.0
80	84 BBE Design Group (USM)	78	—	1.4	1.8	16.1
221	188 Garton Hill Group	221	—	4.8	3.1	26.1
108	88 Ray Technologies	108	+1	4.8	4.0	12.8
138	79 CCL Group Ordinary	132	—	2.9	2.2	8.4
507	88 CCL Group Vpn. Ord.	507	—	18.7	18.8	—
321	176 Carbonium Ord.	328	—	6.1	3.4	12.9
84	90 Carbonium 7.4ps Pl.	84	—	10.7	11.4	—
128	76 George Hail	80	—	3.8	4.2	2.3
118	87 Ind. Precision Castings	118	—	8.7	8.8	10.3
178	118 Isla Group	118	—	18.3	—	—
124	101 Jackson Group	122	—	5.1	5.0	8.3
377	280 James Burrough	367	+1	17.9	4.8	10.9
100	89 James Burrough Sp. Pl.	91	+2	12.9	14.2	—
1085	342 Mulhouse NV (Amst)	760	—	—	—	40.9
380	280 Record Ridgway Ord.	387	+1	—	—	6.4
100	88 Record Ridgway 10ps Pl.	84	+1	14.1	18.8	—
81	87 Robert Jenkins	89	—	—	—	3.8
8	82 Scintex	88	—	—	—	10.8
181	87 Torbay and Carlisle	181	—	8.7	8.8	8.2
340	321 Trevis Holdings	324	—	7.9	3.4	8.7
81	42 Unilook Holdings (SE)	81	—	2.8	3.1	18.8
128	88 Walter Alexander	128	+1	5.0	3.8	12.3
300	180 W. S. Yates	188	—	17.4	9.0	19.3
88	87 West Yorks. Ind. Hoap. (USM)	88	—	5.8	5.7	14.1

Granville & Company Limited  
8 Lower Lane, London EC3R 6BP  
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Member of FIMBRA

Granville Davies Coleman Limited  
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MARKETS ARE STRONG IN BOTH UK AND US

## United Biscuits hits record £125m

BY CLAY HARRIS

United Biscuits lifted pre-tax profits by 23 per cent from £103.2m to a record £125.2m last year, on the strength of increased market shares and trading margins.

The biscuits, snack foods and restaurant group yesterday reported turnover of £1.93bn in the 52 weeks to January 3 against £1.91bn in the previous 52-week period.

Sir Hector Laing, chairman, foresees another strong performance in 1987. "We've had an absolutely cracking start to this year, better than we can remember," he said.

The shares added 1p to 278p. UB consolidated its UK biscuit leadership, raising its share to 43.7 per cent of the shrinking branded market, and to 41.1 per cent of the growing North label sector. The success of new biscuits, such as Hob-nobs, offset lower volumes from established McVitie's and Crawford's brands.

XP Foods met snack-food records, taking 55 per cent of the nuts market and strength-

	Turnover		Trading profit	
	1986	1985	1986	1985
Foods Europe	£m	£m	£m	£m
Restaurants	994.5	926.6	88.7	78.4
Foods US	123.1	104.9	10.3	10.3
Other cos.	778.0	823.5	43.8	39.1
Inter-co sales	107.5	706.8	3.9	3.5
Unallocated costs	60.6	55.7	6.7	8.6
Total	1,932.5	1,907.2	138.0	122.7

ening the top position of Rula Hoops. In January of this year, 1,000 tons of Rula Hoops were sold in the UK.

The cookie also crumbled better in the US where trading margin improved from 4.7 per cent to 5.8 per cent. Manufacture efficiencies enabled Keebler to contribute to this advance, despite lower prices in a competitive market. New brands helped it to raise market share to 16 per cent.

Salty snacks, such as Tato Skins and specialty foods such as olives, salad dressings and

herbs and spices, also contributed to the US advance, which was 15 per cent in dollars and 12 per cent in sterling.

In continental Europe, the Westmex crisps and snack foods company increased trading profit to £4.2m (£1.7m) on sales of £51.7m (£40m). UK frozen foods improved margins from a low level, with profits of £3.9m (£2.4m) on sales of £137.4m (£133.9m).

Stagnant restaurant profits, mainly from Pizzaland and Wimpy, reflected lower net proceeds from property sales, and

poor trading in the first half because of fewer US visitors to the UK.

The company plans shortly to commission a research facility at High Wycombe which will work closely with its counterpart in Chicago to develop new snack food.

After tax of £42.5m (£31.1m) and unchanged minority interests of £100,000, attributable profit was up by 16 per cent to £52.7m (£37.1m). Earnings per share increased by 6 per cent to 20.3p (19.1p).

UB plans a final dividend of 6p (5.15p) to make a total of 8.5p (8p).

Included within an extraordinary charge of £8.8m (£14.3m) was a £4.9m surplus, net of costs, arising from UB's unsuccessful bid for Imperial. This was more than offset, however, by a £5.9m tax charge relating to profits which had not been shown at the trading level since they were spent in underwriting the failed bid.

See Lex

## Second half boosts Rentokil to £31.3m

WITH OVER £4m of the increase coming in the second six months, taxable profits of Rentokil, timber preservation, pest control concern, came through at £31.27m for the 1986 year, compared with £26.04m previously, a 20 per cent rise.

Turnover of this East Grinstead-based company, which is a subsidiary of Sophus Berendsen of Denmark, expanded from £148.25m to £166.9m over the 12 months with the overseas companies showing a bigger improvement with £86.55m (£74.12m) against £80.35m (£74.12m) for the UK.

Profit contribution from the UK grew by 18.5 per cent to £18.6m (£15.93m), while overseas the figure was £12.66m (£10.11m), a 25.2 per cent boost. The directors pointed out that at constant exchange rates, overseas profits would have been £11.66m.

After tax of £12.76m against £10.53m earnings per 10p share were given as 9.8p (7.88p) while the dividend is stepped up to 2.8p compared with 2.44p with a final payment of 1.77p.

Minority interests account for £27,000 (£184,000) and after an extraordinary debit last time

## comment

Rentokil's shares have hovered between the devil and the deep blue sea for some time—dragged down by the MMC report into pest control but bolstered by the 55 per cent stake of Sophus Berendsen. Yesterday, not even profits ahead of brokers' forecasts could prevent a 3p fall to 168p. In the current social climate, there is little chance that demand for hygiene services will decline and in any case, the group is fast expanding into Europe and the rest of the world. The property care division bounced back from a poor first quarter and the timber preserving business took £400,000 of rationalisation costs on the chin in an attempt to improve profitability this year. Mr Thompson also has £16m in cash on the balance sheet, which should give him plenty of scope to buy in extra growth and with the shares on projected profits of £36m and a prospective p/e of 14.5, those prepared to try to gamble on the outcome of the MMC report due early next year, might find them attractive.

Lucy Kellaway on the revival of North Sea and General

## Striking gold in the search for oil

ONE WOULD never have guessed that the pie-chart being exhibited around the City yesterday by the affable Australian entrepreneur depicted North Sea and General (NSG), one of the tinniest of the UK oil independents.

The chart described a diversified and cash-rich resources company, making half its profits from gold, about one-quarter from oil and the rest from interest on its cash pile.

The picture bore little resemblance to NSG as it was in October, when hard hit by the fall in the oil price it was losing money at the rate of £2m a year.

Indeed, since then the company has been transformed.

Yesterday saw the publication of the full details of a complicated transaction that will inject new assets into NSG, supply it with cash, and almost rid it of debt. Control will be passed to Apex, a small Australian holding group built up by the 36-year-old Mr Mark Hohnen, who was in London yesterday, enthusing over the deal.

NSG has been one of the last of the small independent companies to fix itself up with a larger company in order to ensure survival in a market increasingly ill-suited to the smaller independents. But while



Mr Mark Hohnen, chairman of North Sea and General.

51 per cent of the shares, with the option to increase its stake over the next few years.

Shareholders seem pleased overall with the package. Since Apex declared its intention in October, NSG shares have been suspended at 23p. When trading began yesterday, the market judged the shares to be worth twice as much.

While much of the rise reflects the higher oil price, UK investors seem to welcome the package of unfamiliar Australian assets as they have enhanced the size and financial muscle of the company.

The NSG deal seems to resemble the partial takeover of troubled Charterhall last year by another youthful Australian, Mr Russell Goward.

However, according to Mr Hohnen, the two men have quite different plans for their UK vehicles. Under the leadership of Mr Goward, Charterhall companies many of which have nothing to do with oil. Meanwhile, Mr Hohnen insists that NSG has the primary aim of increasing its oil reserves. These, he says, will be added to by exploration, by corporate deals and by buying up oil in the ground.

However, he does not eschew the possibility of diversifying into non-oil businesses. Eventually NSG could resemble

Apex, which Mr Hohnen has built up in two parts over the past 15 years—one of which deals in tourism and wines to provide the cash, while the resources companies are designed to generate the growth.

**Union Discount**

Shareholders of the Union Discount Company of London were told at the AGM that the year had got off to a reasonable start. It was pointed out that the fall in interest rates should have a good impact on earnings, at least in the short term.

## Jones &amp; Shipman profit shows growth to £2.3m

DESPITE a slight interim downturn, pre-tax profits of Jones & Shipman, Leicester-based high precision machine tool maker, emerged ahead from £2.12m to £2.31m for the 1986 year. And the dividend is boosted from 8.8p to 4.11p with a final payment of 3p.

Turnover increased to £21.05m, against £19.92m, from which operating costs took £18.96m (£17.95m) to leave a profit little changed at £2.09m (£2.06m). The pre-tax figure took account of a £90,000

(£40,000 loss) share of a related company's profits and interest receivable of £118,000 (£88,000).

After tax of £619,000, against £282,000, earnings per share were shown as 14.2p, compared with 15.3p.

The directors stated that the value of incoming orders was slightly above that of last year and given a continuation of the favourable international trading conditions, the outlook for the current year was satisfactory.

## Public Works Loan Board rates

Effective March 15		Non-quota loans A* repaid at	
Years	by BPT	by BPT	by BPT
Over 1 up to 2	9 1/2	10 1/2	10 1/2
Over 2 up to 3	9 1/2	10 1/2	10 1/2
Over 3 up to 4	9 1/2	10 1/2	10 1/2
Over 4 up to 5	9 1/2	10 1/2	10 1/2
Over 5 up to 6	9 1/2	10 1/2	10 1/2
Over 6 up to 7	9 1/2	10 1/2	10 1/2
Over 7 up to 8	9 1/2	10 1/2	10 1/2
Over 8 up to 9	9 1/2	10 1/2	10 1/2
Over 9 up to 10	9 1/2	10 1/2	10 1/2
Over 10 up to 15	9 1/2	10 1/2	10 1/2
Over 15 up to 20	9 1/2	10 1/2	10 1/2
Over 20	9 1/2	10 1/2	10 1/2

\* Non-quota loans B are 1 per cent higher in each case than non-quota loans A. † Equal instalments of principal. ‡ Repayment by half-yearly annuity (fixed equal half-yearly payments to include principal and interest). § With half-yearly payments of interest only.

## MORGAN GRENFELL

## GROUP PRELIMINARY RESULTS

	1986	1985
Pre-tax profit	£82.2m	£68.8m
Shareholders' funds	£371m	£228m
Dividends per Ordinary Share	10.5p	8.5p

## ASSET MANAGEMENT

- \* Global funds under management have grown to some £14.5 billion.
- \* Market leadership maintained in managing international portfolios for North American pension and endowment funds.
- \* Domestic fund management company launched in the US.

## DEBT SECURITIES AND BANKING

- \* Launch of the first long-dated Eurosterling issue.
- \* Leading position in sterling interest rate swaps and strong start in sterling commercial paper market.
- \* Financing of £600 million arranged in support of UK exports. Record number of projects financed for 53 local authorities in the UK.

## CORPORATE FINANCE

- \* A record number of mergers and acquisitions in the UK - 111 transactions worth £15.2 billion.
- \* London listings for Exxon, News Corporation, Banco Central S.A. and others.
- \* Private placements and vendor placings again featured strongly, both in the UK and internationally.

## EQUITY SECURITIES

- \* Research and Sales teams now cover most of the major UK market sectors. Market making in over 900 securities.
- \* Acquisition of Cyrus J. Lawrence Inc., a New York research-based equity broker.
- \* Largest ever "portfolio trade" in French equities, and high participation in West German and French primary issues.

## OVERSEAS OPERATIONS

- \* Cross-border transactions for clients in the UK, US, Australia, New Zealand, Hong Kong, France, Germany and The Netherlands.
- \* Record domestic merger and acquisition business in Australia and the US.
- \* Branch securities licence in Tokyo.
- \* Another outstanding year from the offshore group centred on the Channel Islands.
- \* Over 25% of group staff working overseas.

"We have a clear strategy to continue to build a balanced business and to proceed with the development of our international activities"

LORD CATTO, CHAIRMAN

## MORGAN GRENFELL GROUP PLC

23 Great Winchester Street, London EC2P 2AX  
Telephone: 01-588 4545 Telex: 8953511 Fax: 01-588 5598

## UNIVERSAL ARTS CORPORATION

has acquired a 65% interest in



The undersigned acted as financial advisor to Universal Arts Corporation on this transaction

S. J. Conway & Company  
Incorporated

February 1987

\$12,000,000

Restructuring of Bank Credit Facilities for



The undersigned acted as financial advisor to Universal Arts Corporation and The National Video Corporation and assisted in the negotiations

S. J. Conway & Company  
Incorporated

February 1987



## UK COMPANY NEWS

NOTICE TO HOLDERS OF  
Kokusai Kogyo Co., Ltd.U.S.\$30,000,000 7 per cent.  
Guaranteed Bonds due 1990

Warrants to subscribe shares of Common Stock of Kokusai Kogyo Co., Ltd., issued in conjunction with an issue of U.S.\$30,000,000 7 per cent Guaranteed Bonds due 1990. Pursuant to paragraph 3 of the instrument relating to bearer warrants dated 28th September, 1985 under which the above warrants were issued notice is hereby given as follows:

- On 10th March, 1987 the Board of Directors of the Company resolved to make a free distribution of shares of its common stock to shareholders on record as of 31st March 1987, Japan time, at the rate of 0.10 new share for each share held.
- Accordingly, the warrant exercise price of the above warrants will be adjusted effective 1st April 1987, Japan time. The warrant exercise price in effect prior to such adjustment is Yen. 1,924.00 per share of common stock and the adjusted warrant exercise price will be Yen. 1,749.10 per share of common stock.

Warrants to subscribe shares of Common Stock of Kokusai Kogyo Co., Ltd., issued in conjunction with an issue of U.S.\$30,000,000 7 per cent Guaranteed Bonds due 1990. Pursuant to paragraph 3 of the instrument dated 28th September, 1985 under which the above warrants were issued notice is hereby given as follows:

- On 31st March, 1987 the Board of Directors of the Company resolved to make a free distribution of shares of its common stock to shareholders on record as of 31st March 1987, Japan time, at the rate of 0.10 new share for each share held.
- Accordingly, the warrant exercise price of the above warrants will be adjusted effective 1st April 1987, Japan time. The warrant exercise price in effect prior to such adjustment is Yen. 1,924.00 per share of common stock and the adjusted warrant exercise price will be Yen. 1,749.10 per share of common stock.

Dated: 19th March, 1987

Kokusai Kogyo Co., Ltd.

Wedgwood chips in and  
lifts Waterford to £23m

BY ALICE RAWSTHORN

THE Waterford Glass Group yesterday unveiled its first set of financial results since its takeover of the Wedgwood china group.

Pre-tax profits for 1986 rose by 26 per cent to £22.37m (£21.35m), including a contribution of £2.3m from one month of Wedgwood.

Since the acquisition Waterford has begun to co-ordinate the international marketing of both Waterford and Wedgwood products.

It is now in the throes of reviewing Wedgwood's operations. Rationalising the production of both Wedgwood's goods and its established Aynsley china is one option; another is to dispose of some of Wedgwood's loss-making businesses, thereby reducing the borrowings incurred by the takeover.

"We have a magnificent name in Wedgwood," said Mr Paddy Hayes, chairman and chief executive. "And we are looking long and hard at the thing to decide how best to use it."

Waterford also announced yesterday that Mr Patrick Byrne, formerly head of the group's American operations, has become chief executive of Wedgwood.

The established Waterford crystal business experienced difficult trading in 1986, chiefly because of the decline in US tourism to Europe. Nonetheless both it and Aynsley succeeded in improving margins because of greater production efficiency.

Because of the disposal of the motor and retailing interests

turnover for 1986 fell to £130.82m (£255.19m) yet trading profits rose to £22.78m (£21.63m).

Group operating margins doubled from 8.5 to 17.4 per cent. In the core crystal and china businesses margins improved from 16 to 18 per cent because of greater production efficiency.

Although the Wedgwood acquisition has left the company with borrowings of \$97.5m the ADB issue in May eradicated previous borrowings and Waterford gleaned \$485,000 from interest, compared with a debit of \$3.15m.

Tax was reduced to £2.46m (£3.77m). The loss on the sale of the Smith Group motor business was expressed as an extraordinary item of £2.9m (£3.16m).

Earnings per share rose to 8.62p (6.73p) and the board proposes to pay a final dividend of 1.65p (1.49p), making a net total of 2.85p (2.49p) net of Waterford's shares fell by 2½p to 125½.

## ● comment

The timing may have been precipitant, the price extravagant, yet there is a clear industrial logic to Waterford's acquisition of Wedgwood. The short term problem seems simple enough. Borrowings can be whittled away by a third by selling off unwanted portions of Wedgwood, or eradicated entirely if Waterford opts to dispose of all the unprofitable parts. The longer term looks distinctly more daunting. In

Wedgwood the management team confronts many of the same problems — over stocking, lack lustre marketing, inefficient production and erratic exports — that greeted it at Waterford. It argues that having tackled them in the crystal industry, it can do so all over again in china. The omens for tourism are more favourable this year, but the US china market is still lousy. Conning though its hedging plays may be, sooner or later Waterford will have to get to grips with the US dollar and the inclusion of Wedgwood will jolt taxation up from 10 to 25 per cent this year. On projected profits of £98m, earnings per share should be 12.5p at just under 8p. Most analysts seem prepared to hide their time and wait to see what happens with Wedgwood. Investors should do likewise.

## Securiguard Group

Securiguard Group has reported record sales across the whole range of its activities in the first three months of the year, so confirming the directors' confidence. The contribution made by the new businesses, in particular, encouraged optimism.

## Yearlings total £1.25m

Yearling bonds totalling £1.25m at 9½ per cent, redeemable on March 23 1988, have been issued by the following local authorities: Northavon District Council £0.25m; Swansea (City of) £1m.

Manganese  
concert party

TWO shareholders in Manganese Bronze, the London taxi manufacturer in which shares have virtually doubled since December to the current 156p, yesterday declared that they were acting together — creating a total holding of 12.69 per cent.

The first is Edward Le Bas Limited, a privately owned industrial holding company in Ipswich which — together with its pension fund — holds 6.54 per cent.

The second is an individual holding, belonging to Mr Mark Dixon

Castle Communications  
joins USM via placing

BY ALICE RAWSTHORN

Castle Communications, a producer and distributor of videos and records, is joining the Unlisted Securities Market in a placing of shares by the Industrial Finance and Investment Corporation.

Castle has existed as a company since the late 1960s but the business began in its present form in 1983 when the current managing director and finance director, Mr Terry Spand and Mr Cliff Dane, joined and acquired shareholdings.

Before his involvement with Castle, Mr Spand was a director of two companies which went into liquidation during his time on the board and three which went into liquidation after his resignation as a director.

Initially Castle was concerned with video distribution in Finland; it has since diversified into the manufacture and distribution of videos throughout Scandinavia and Britain, and into its own-label records, cassettes and compact discs.

In its last financial year to June 30 Castle produced pre-tax profits of \$276,000 on turnover of \$3.92m. The board anticipates profits of at least \$720,000 in the current year, producing earnings per share of 15.7p and a prospective p/e of 12.7 on the placing price of 200p.

In the placing Castle will issue 875,000 shares or 26.9 per cent of its equity. Just over half of the £1.6m raised by the issue will be ploughed back into the company. Castle intends to expand its record and video catalogues and is assessing the prospects for diversification into cable and satellite television.

## IN BRIEF

TRIMBLE HOLDINGS has acquired substantial freehold premises in Mayfair, London for £1.6m. The acquisition will be financed by existing cash resources and new bank facilities. The redevelopment of the site will incorporate a range of leisure facilities.

HOGG ROBINSON has acquired six estate agency branches of Beckett's, located in the Midlands and south-west Hertfordshire areas. This brings the company's network of estate agents up to 59. The total maximum consideration is £1.59m, which will be satisfied on completion by £228,000 in cash from the existing resources of the company, and £1.07m in redeemable preference shares in the company. Net assets acquired amount to £32,000.

HUGHES Food Group has bought Danepak's 1.5 acre food processing facility in Selby, Yorkshire for an undisclosed sum. It expects that it will create 200 jobs. It has also paid £100,000 cash for a 51 per cent stake in Idwal Fisher the parry potato chip manufacturer in Bradford.

REPUBLIC NEW YORK  
CORPORATION  
U.S.\$150,000,000  
Floating Rate Subordinated  
Capital Notes due 2002

Notice is hereby given that in respect of the interest period from March 19, 1987 to June 19, 1987 the Notes will carry an interest rate of 6 5/8% per annum. The coupon amount payable on June 19, 1987 will be US\$163.51 per US\$10,000 Note.

March 19, 1987  
The Chase Manhattan Bank, N.A.  
London, Agent Bank

George  
Scholes  
advances  
to £2.8m

George H. Scholes, electrical engineer and manufacturer of Wylox electrical products, increased pre-tax profits from £2.43m to £2.75m for the six months ended December 31 1986, from turnover ahead from £14.1m to £15.4m.

After tax of £1.03m (£968,000) stated earnings were 12.7p, compared with 11.5p, while the interim dividend is, in effect, lifted to 4.5p (4p scrip adjusted) — last year's final was equivalent to 7.5p from taxable profits of £3.94m (£4.94m). The directors stated that the second half of the year had started encouragingly and they anticipated the group would continue at an improved level of activity.

TOD rises  
to £1.02m

TOD, manufacturer of plastic and composite products for the defence and construction industries, increased its interim pre-tax profits from £215,000 to £1.02m. Turnover for the half year to end-December doubled from £3.04m to £10.42m.

After tax of £357,000 (£233,000) earnings amounted to 7.5p (5.4p) per 5p share. The interim dividend is being increased to 1.5p (1.2p) net. The company's shares are traded on the USM.

## Countryside Props.

MR ALAN CHERRY, chairman of Countryside Properties, told shareholders at the AGM that the company's residential and commercial property development divisions were experiencing exceptional trading conditions with many new exciting opportunities arising.

New house sales were buoyant, with forward sale reservations at a record level. February this year had proved to be the best month ever, with reservations of new houses totalling £5.7m.

He said that the company's involvement in inner city and urban areas had been increasing.

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## FIRST PACIFIC INTERNATIONAL LIMITED

Annual Results (unaudited)  
for the year ended 31 December, 1986

- Highlights**
- Consolidated profit after tax and extraordinary items increased by 127 percent to US\$8,126 million (HK\$463,398 million) in 1986 compared with US\$3,562 million (HK\$27,940 million) in 1985.
  - Earnings per share after extraordinary items increased by US1.08 cents (HK\$4.42 cents) to US1.93 cents (HK\$15.05 cents) in 1986 from US0.85 cents (HK\$6.63 cents) in 1985.
  - A final dividend is proposed of US0.26 cents (HK\$2.00 cents) per share this year compared with US0.15 cents (HK\$1.00 cents) per share last year.
  - The sale of a majority (75 percent) interest in Hagemeyer N.V.'s former coffee trading operations was completed in March 1986.
  - During the year, Hagemeyer N.V. made several acquisitions which enhanced its geographic spread and product breadth.
  - In December 1986 Hagemeyer N.V. re-acquired a majority interest in certain operations previously sold to Senco World Trade, Inc. while maintaining trade links with Senco.
  - In December 1986 FPIL acquired a 40 percent equity interest in The Dragon Seed Company Limited and acquired a substantial economic interest in the Metro Drug Group in the Philippines in January 1987.

## SUMMARIZED FINANCIAL DATA

Consolidated Results	1986 US\$'000	1985 US\$'000
Turnover	624,015	420,433
Operating profit	14,762	5,311
Share of profits of associated companies	3,250	4,234
Profit before taxation	18,012	9,545
Taxation	(4,820)	(3,490)
Profit after taxation	13,192	6,049
Minority interests	(5,627)	(2,383)
Profit after taxation and minority interests	7,565	3,666
Loss from discontinued operations	—	(7,590)
Extraordinary items	563	7,512
Net profit	8,128	3,582
Dividends	1,096	546
Retained profit	7,032	3,036
Total Shareholders' equity	53,030	45,380
Total assets	316,059	242,262
Per Share Data	US Cents	US Cents
Earnings before extraordinary items	1.80	(0.94)
Earnings after extraordinary items	1.93	0.85
Proposed final dividend	0.26	0.15
Net asset value	12.58	10.80

**Note:**  
1. The interest of Hagemeyer in its coffee operations was acquired by FPIL in December 1985 pending the completion of sale to a third party. This interest has been treated as a discontinued operation and accordingly disclosed as a separate line item in the profit and loss account and the balance sheet.

By Order of the Board  
Manuel V. Pangilinan  
Managing Director  
12 March 1987

Eni - Ente Nazionale Idrocarburi - has retained PARIBAS to assist with the privatization of

## Lanerossi Group

The activities of the Group, by company and area of activity, are as follows:

Company	Area of activity	Location	Number of personnel (31.12.86)	Turnover in billions of Lira
1. LANEROSI SpA	Wool combing and spinning	Vicenza Piovene Schio	1,429	141.4
	Wool weaving	Schio (Vicenza)	999	116.0
	Blankets	Schio (Vicenza)	177	17.3
	Furnishing fabrics	Pievebelvicino (Vicenza)	90	5.6
	Carpets and rugs	Marano Vicentino (Vicenza)	227	31.3
2. MARLANE SpA	Wool spinning and weaving	Praia a Mare (Cosenza)	523	27.8
3. I COTONI DI SONDRIO SpA	Cotton spinning and weaving	Sondrio	955	87.7
	Work clothes	Berberno (Sondrio)		
4. LEBOLEMODA SpA	Clothing	Arezzo Rassina (Arezzo)	2,615	169.8

Any company interested in the purchase of any of the above firms are invited to contact PARIBAS before 31/3/87 at the following address: Banque PARIBAS, 3 rue d'Antin, 75002 PARIS - France - attention of M. Philippe DUTEL - Tel. (1) 42.98.07.02, who will supply interested parties with all the necessary details concerning the sale of the LANEROSI Group.

PARIBAS

FIRST  
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## UK COMPANY NEWS

## DRG surges to a record £41m

A SHARPLY higher contribution from its stationary activities together with a cut in interest charges enabled DRG to increase its 1986 profits by £10m to a record £41.2m at the pre-tax level.

The current year began with strong order books. Sales for the first two months maintained their momentum and the directors said yesterday that another year of good progress was ahead.

Turnover for 1986 pushed ahead from £625m to £680.2m and at the operating level, profits showed an improvement of 23.7 per cent, at £48.6m—apart from its stationary activities DRG has interests in packaging and specialised engineering. Its brand names include Sellotape and Basildon Bond.

The UK operations increased their contribution to operating profits by 27.3m. The overseas side slipped in £2m more.

A divisional breakdown of operating profits shows stationery £28m (£21.4m), packaging £7.9m (£8.4m), office and print supplies £7.2m (£6.5m) and engineering £5.3m (£4.9m).

Pre-tax figures were struck after taking account of an exceptional provision of £3.9m, down from last year's £2.7m, a same-gain £0.6m profits contribution from the associates and interest charges which fell from £8m to £4.1m.

Tax took £10.6m (£7.7m) and minorities £0.6m (£0.9m). Earnings worked through 3.7p ahead at 28.6p and shareholders are to receive a 1.1p lift in their dividend to 2.95p net via a final of 5.7p.

There were also extraordinary credits of £0.5m (£1.6m).

The results for the year were in line with City expectations. The company also announced yesterday the appointment of two new non-executive directors, Mr John Maltby, 58, who has been chairman of Burnham Oil since 1983, and Mr Marc Henion, 60, who recently retired from the presidency of the worldwide wine operations of Segrams.

#### comment

Several years of rationalisation and capital expenditure are starting to pay off at DRG, the paper and packaging group with famous brand names like Basildon Bond and Sellotape.

In recent years, the group has been attempting to diversify into plastics and office and print supplies but stationery proved last year's star performer thanks to the cards subsidiary J. Arthur Dixon and Transcript, the carbonless copy paper business. Flexible packaging is proving to be a continued headache but the division has high hopes of the microwavable can currently being marketed in the US. It seems clear that the management is going to stick to its strategy: capital expenditure is likely to rise to £40m this year, £50m is available for spending on bolt-on acquisitions. Given that further rationalisation benefits are in the pipeline, £50m looks distinctly reachable this year indicating that the shares at 425p are an undemanding p/e of 12.

## Lilley sells quarries to Tarmac for £7m

By Nikki Teik

F. J. C. LILLEY, the troubled Glasgow-based construction company which brought in new management after revealing heavy losses at the end of last year, yesterday announced that it is selling its two quarry companies to Tarmac, Britain's largest building materials and construction group, for £7m in cash.

The disposal was fore-shadowed in January when Lilley said that five of its plant-hire, manufacturing and supply businesses could be up for sale, in an effort to raise £12m. Seymour Plant was sold to Hadden-Stuart Plant for £2.5m last month, and negotiations on the other two businesses—Charnon Tunnels and Wilson Pipe Fittings—are continuing.

The disposals are designed to reduce borrowings and support the on-going operations. The two companies involved in yesterday's sale are Morriston Quarries and The Scottish Granite Company, which together operate three quarries in the Dumfries and Galloway region.

Pre-tax profits of the two companies totalled £4.6m in 1986-87, and the £6m profit on the sale will be treated as an extraordinary item in Lilley's accounts.

## Sirdar seeks further expansion despite sharp profits setback

Sirdar, currently moving away from being totally dependent on hand knitting products, suffered a sharp profits setback during the six months to December. At the pre-tax level they dropped from a re-stated £5.71m to £3.79m.

Mrs Jean Tyrrell, the chairman, noted last autumn that sales had started to return to more normal levels following a very difficult period of trading.

She said yesterday, however, that the recovery was not as added that problems were compounded by over-stocking in the retail trade and a resulting lack of confidence.

Turnover for the opening half year moved ahead to £23.87m (£20.44m).

Since the summer of 1986 Sirdar has acquired Eversure Textiles, a maker of ready-made curtains, and Burnmatex, a manufacturer of carpet tiles.

Mr Tyrrell said both companies were trading well and were poised to take advantage of future growth and their

respective sectors. Neither company had been in the group long enough to make a major impact on the interim figures but they were expected to make a more significant contribution in the future.

Having successfully integrated the two companies Sirdar will continue to look for further opportunities to expand.

Referring to the hand knitting side the chairman said she was confident the industry would recover, although it was likely to be next autumn before a significant improvement was seen.

Interest charges for the half year were reduced to £135,000 (£275,000) and tax took £70,000 less at £1.4m.

Earnings declined by 2.65p to 4.77p but the interim dividend is being maintained at 1.65p net per 25p share. A final of 3.5p was paid for the 1985-86 year from taxable profits of £10.28m.

#### comment

Sirdar, a Rolls-Royce among textile companies, has hit a

brick wall. The drop in pre-tax profits reflects poor demand, overstocking by retailers, more sales of own brand knitting yarns with smaller margins, and increased competition. These have hit not only UK sales but also overseas, especially Germany. The downturn Sirdar could do little about, but its reaction of diversifying into other areas besides hand knitted yarns has come too late. Both Eversure Textiles and Burnmatex will be good earners for Sirdar this year but will not fully compensate for a disappointing performance in a knitting yarns. Pre-tax profits of about £8m are expected for the year to June 1987 giving a prospective p/e of about 13—above average for the sector. This is justified given that Sirdar remains a well managed company with a good brand name and good manufacturing facilities.

An upturn in its core market is not likely in the next six months but the prospects for recovery in the latter half of 1987 look good.

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BY ORDER OF THE BOARD

SHIRLEY LOO-LIM (MRS)  
SECRETARY  
19 MARCH 1987  
SINGAPORE

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- iii) Daiwa Europe Limited, Concor House, 14 St Paul's Churchyard, London EC4M 8BD.

## Watmoughs tops £3m and looks for further growth

DESPITE sharply higher depreciation and interest charges, Watmoughs (Holdings), colour printer, publisher and process engraver, was able to lift its profits for 1986 from £2.32m to £3.12m pre-tax.

The directors said yesterday that turnover for the first weeks of 1987 was considerably ahead of the previous year with all four specialist sectors well ahead.

They were encouraged by a high level of demand for services of the company's specialist printing divisions, and said they believed that 1987 would show considerable growth in turnover and profit.

For 1986, turnover improved from £30.8m to £41.12m. Depreciation increased by £610,000 to £2.57m and, following heavy investment in new capacity during the year, interest charges rose by £208,000 to £818,000.

Tax of £561,000 (£386,000) left earnings 4.65p higher at 22.85p per 25p share. A final dividend of 5.5p raises the total by 1.5p to 7.5p net. A scrip issue in a one-for-five basis is also proposed.

The directors said 1986 had been an important year leading to re-direction and expansion of the full range of activities. Substantial capital investment in the most advanced gravure

and web offset technology during the past two years was beginning to generate considerable benefit in addition to creating new opportunities for profitable expansion.

They added that the contract for printing *Yon* magazine had been successfully integrated into the group and increased gravure capacity would enable the company to compete strongly and effectively for national newspaper supplements, pre-prints and mail-order catalogues and brochures. Security printing continued to increase its contribution to group profits.

#### Catalyst Comms

Catalyst Communications is already quoted on the Third Market and is not making an application to trade there as incorrectly stated in yesterday's FT.

**ROCKWARE GROUP**, glass bottle manufacturer, reported pre-tax profits of £2m for the year to December 28 1986, meeting its forecasts made at the time of its £24.2m rights issue in January. Last year, the company reported profits of £61,000. Group turnover moved ahead from £121m to £122m. The directors said that the company's move into profit, the

## Belgrave to take over Brighton hotel for £3m

BY TERRY POVEY

Belgrave Holdings is to spend £3m acquiring the Royal Albion, a four star hotel on the sea-front at Brighton once renowned for being a venue for night-time trysts between a certain Prince of Wales and his mistress.

Today, the Royal Albion is better known as a conference centre.

Mr Anant Rabheru, chief executive, said Belgrave in-

tended to operate the hotel itself rather than lease it out—which has been the company's policy with all its hotels to date. Last week Belgrave sold all its four London hotels for £10.6m.

According to Mr Rabheru one of the attractions of the 115 room Royal Albion is that it already has planning permission for a fifth floor and the conversion of part of the hotel into a casino.

## Hugh Mackay profit doubled to £1m

PRE-TAX profits at Hugh Mackay, Durham-based carpet manufacturer, almost doubled in the year to December 31 1986, and the final dividend is raised from 3.2p to 4p for an increased total of 5.5p compared with 4.6p.

Profits came out at £1.02m against £521,000 on turnover up from £16.3m to £19.2m. Trading profit increased from £474,000 to £971,000, and income from investments was little changed at £48,000 (£47,000).

The company's forecast for 1987 indicates an improvement in sales volumes and margins. Its non-woven product volume will increase as the company expands into export markets. Product development will continue to enable expansion into additional sectors.

Commenting on the year's results, the directors said an improved performance was achieved in the second half, although the ratio to the first half was not as great as in recent years.

The company had made a strong start to 1986, although

volumes were still 8 per cent higher in the second half with better margins.

Tax for the year was considerably higher at £353,000 com-

pared with £137,000. Stated earnings per share were 13.29p (7.78p), and net asset value per share was up from 105.4p to 112.4p.

This announcement appears as a matter of record only.

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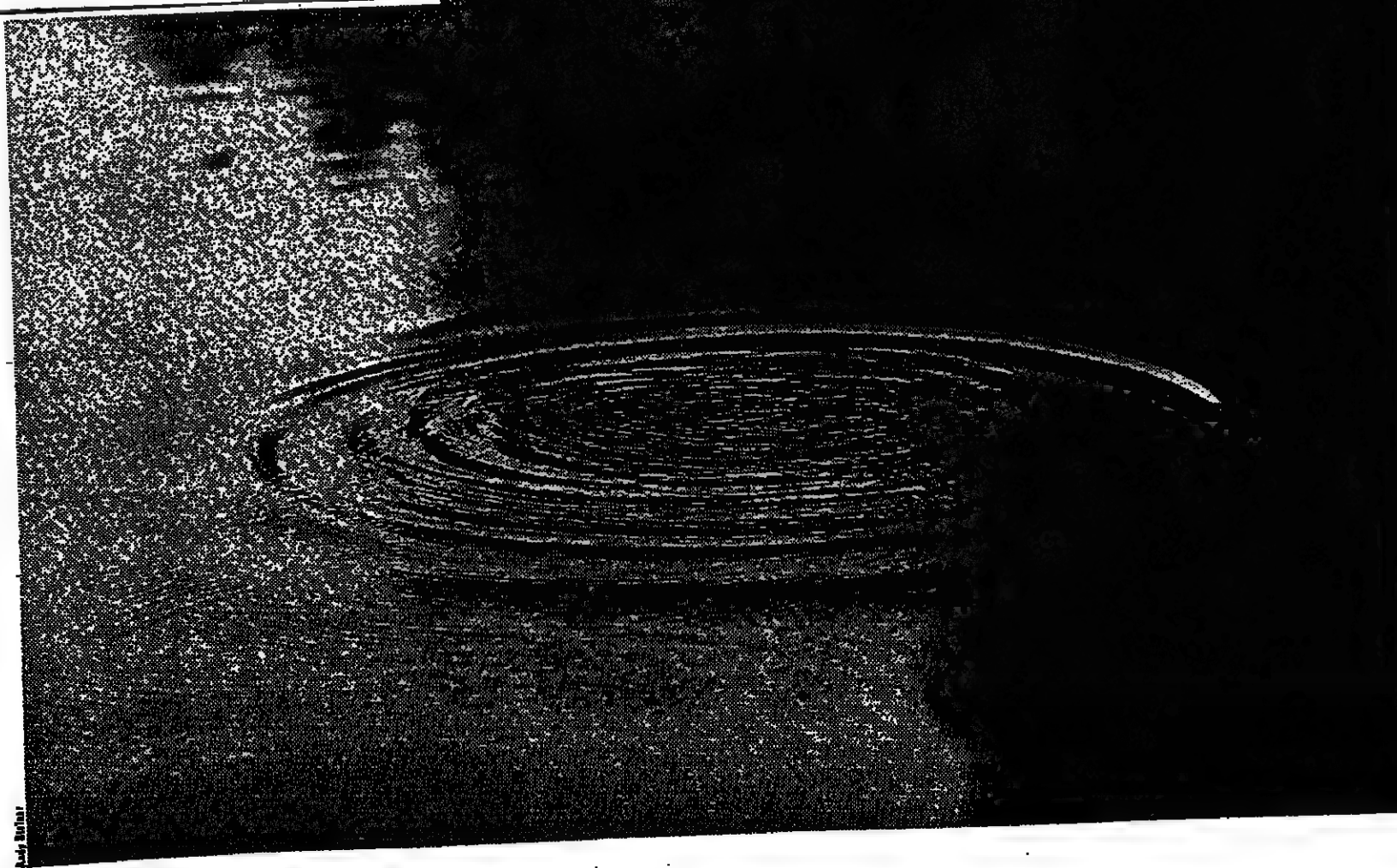
County NatWest Capital Markets Limited

Arranger and Issuing and Paying Agent

Samuel Montagu & Co. Limited

March 1987

Sometimes you'd think this  
Swiss private bank is dealing with the  
causes before the effects appear.



Clients who expect their banks to respond swiftly to economic events are asking too little. There is no particular merit in reflecting on the implications after the event. That's why we as a bank prefer to act rather than react and to explore the possible causes rather than analyse their effects later. This approach obviously has appreciable effects for our clients. For being informed ahead of others is literally worth a fortune.

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## COMMODITIES AND AGRICULTURE

## US coal exporters face price cuts

BY GERALD MCLOSKEY

US COALING coal exporters were beginning to gather in Japan last week bracing themselves for further cuts in export prices to the Japanese steel mills. The mills have already lopped off \$5 a tonne and more in the job price settlements for supplies from South Africa, Australia and Canada. Similar cuts have been levied by buyers in one of the few expanding steel-producing nations, Brazil, and the European steel industry is sharpening its negotiating knives to make equally savage cuts.

Coking coal represents the single biggest raw material cost faced by most mills.

What coking coal settlements have taken place in Japan so far have represented the relatively easy business, even when BHP's Utah, Australia's major producer, was forced to accept a reduction of just under \$8 to US\$43.75 for its prime Goodwill brand. Smaller, \$5 price cuts have brought Westar and Fording coals from British Columbia down to \$44. Although these have been accompanied by stinging 25 per cent volume cuts, bringing deliveries, in some cases to less than 50 per cent of long-term contract levels, the contract talks appear to have passed relatively smoothly.

But extremely difficult negotiations lie ahead for supplies from the US and some high-priced British Columbian mines. The main US supplier is the Pittsburg company, while South African, Australian and, to a lesser extent, Canadian mines have benefited from a fall in their currencies against the US dollar—all coking coal contracts are denominated in US dollars—Pittsburg and the other

JAPANESE COAL IMPORTS			
Imports (million tonnes)	Price (yen/tonne)	Fig from production (million tonnes)	
1986*	69.7	9,796	74.6
1985*	70.1	14,287	80.4
1984*	69.3	14,573	82.2
1983	57.1	15,479	74.5
1982	57.1	14,502	80.4
1981	61.7	14,474	84.9
1980	53.1	14,001	85.9
1979	48.5	12,667	79.6
1978	53.2	12,711	82.7
1977	56.8	17,129	87.7
1976	58.1	16,777	85.7

\* Calendar years—earlier figures for financial years.  
Source: Japanese Iron and Steel Federation and International Iron and Steel Institute

US suppliers have shared none of this latitude. Pittsburg's price has fallen every year since 1983, when it stood at \$90 a long ton (\$59 a tonne) to just over \$53 at present.

With mounting pressure from the US for Japan to close the trade deficit between the two nations the talks are likely to run anything but smoothly. Japan's Ministry for International Trade and Industry (MITI) has asked the mills to guarantee a 10m tonne minimum purchase from the US—about one-seventh of last year's total imports. But the financially stricken mills are not under MITI's command: their response was to ask for more soft and weak coking coal from the US—qualities more cheaply available elsewhere.

But if the negotiations with US suppliers are difficult those with two north east British Columbian mines, Quintette and Bulkore, will be well nigh impossible. These two mines have been carried by the mills

since their opening four years ago with inflated price levels—currently C\$93.50 (US\$70.20) for Quintette—and guaranteed tonnage uptake.

New mills are signalling that all this must come to an end and are calling for a C\$40 a tonne price cut to bring all Canadian coals into line. In January Line Creek, like Quintette and Bulkore one of the "new project" mines built at the start of the decade with all the Japanese market, was forced to take a US\$12.85 a tonne price cut to bring it in line with the US\$44 a tonne accepted by the main stream Canadian exporters.

At such price levels no one believes that Quintette in particular can continue in operation and its demise will be greeted warmly by its competitors—most especially those in Canada.

The basic problem facing the whole industry is one of over-supply, acute in Japan but com-

mon to the industry the world over. The new project mines were built to provide Japanese blast furnaces with an additional 20m tonnes a year to help fuel a predicted expansion in steel production from 105m tonnes to 140m tonnes annually. It would have been bad enough had no expansion taken place but what has eventuated has been a steady falling away of steel output to 98m tonnes last year (according to the International Iron and Steel Institute) with the mills now taking about 90m tonnes for 1987-8.

Worse is likely to come. Last month Manfred Raschke of the Cambridge, Massachusetts, analysts Dun and Bradstreet, predicted a fall away to 85m tonnes in the early 1990s, and 80m tonnes in the late 1990s. Crucially the sector of production which would suffer most would be the blast furnaces—it is the blast furnaces that consume coking coal with iron ore to make pig iron which is then refined into steel. The result will be a collapse in coking coal imports from 69.7m tonnes, Mr Raschke believes.

As it on cue, Nippon Steel, the free world's largest steel maker, also announced last month that it was closing five of its 13 blast furnaces, shedding 18,000 jobs.

For the coking coal export

mines, the slow growth in demand elsewhere in Asia with vigorous expansion in South Korea and Taiwan. But not enough to make up for the Japanese retrenchment. In Europe, too, steel production is expected to shrink this year with few predicting any significant recovery to bring a gleam back to the coal salesman's eyes.

## LONDON MARKETS

COFFEE prices fell again on the London futures market yesterday as dealers reported a general disinterest in

annual trade operators and speculators. A \$16.50 decline took the May position down to \$1,264.50 a tonne. Although the price dipped below this level in the immediate aftermath of the failure two weeks ago of International Coffee Organisation talks, second position futures had not actually closed at such a low level for five and a half years. During early dealings yesterday May coffee sank to \$1,255 a tonne before meeting significant support. Cocoa prices also came under further pressure, in spite of the mildly encouraging news from the International Cocoa Organisation meeting, where producer delegates were reported to have accepted the principle of a compromise proposal on buffer stock rules. On the market trade hedging against renewed West African producer sales helped to push the May quotation down \$15 to \$1,298.50 a tonne.

LAME prices supplied by Amalgamated Metal Trading.

## ALUMINIUM

	Unofficial close (p.m.) £ per tonne	+ or - —	High/Low
Cash	884-6	+1	
3 months	789-90	-2.25	796/788

Official closing (am): Cash 831-2 (825-7), three months 794-5 (793-3.5), settlement 832 (827). Final Korb close: 789-9.5. Turnover: 15,400 tonnes.

Standard 2,314.50 -0.5 2,314.00

March 1987 2,314.50 -0.5 2,314.00

Official closing (am): Cash 2,314.50 (2,305.10), three months 2,314.50 (2,305.10), settlement 2,314.50 (2,305.10). Final Korb close: 2,314.50.

Standard 2,314.50 -0.5 2,314.00

March 1987 2,314.50 -0.5 2,314.00

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Standard 2,314.50 -0.5 2,314.00

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March 19







## WORLD MARKETS

## FT-ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

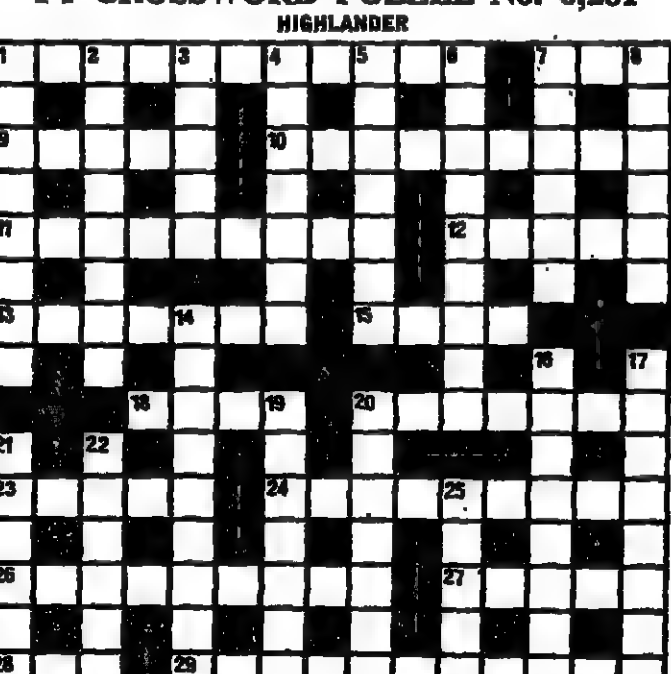
NATIONAL AND REGIONAL MARKETS	WEDNESDAY MARCH 18 1987					DOLLAR INDEX		
	US Dollar Index	Day's Change %	Point	Starting Index	Local Currency	1986/87 High	1986/87 Low	Year ago
Australia (94)	114.57	+0.8	105.77	110.87	3.04	114.57	70.18	85.95
Austria (16)	92.80	-1.1	86.60	89.57	1.74	101.62	70.60	79.63
Belgium (147)	116.12	+0.1	107.21	109.68	4.06	116.12	73.10	73.10
Canada (132)	131.95	+1.2	122.51	125.45	2.28	131.95	66.55	95.95
Denmark (12)	112.25	-0.4	103.63	105.49	2.37	124.10	87.87	100.65
France (121)	115.40	+1.2	106.53	110.60	2.26	115.40	57.72	76.95
West Germany (99)	86.29	-0.4	79.67	82.29	2.19	100.33	74.48	85.87
Hong Kong (45)	107.48	+3.4	99.45	107.61	2.89	114.71	62.87	63.44
Ireland (14)	129.02	+1.2	119.94	125.51	3.31	129.02	62.33	84.92
Italy (76)	100.25	-0.1	92.55	97.55	1.52	108.30	46.07	74.51
Japan (458)	125.51	+1.1	115.88	120.52	0.53	125.51	49.46	65.55
Malaysia (35)	126.29	+1.1	116.59	122.88	3.03	126.29	72.77	72.77
Netherlands (38)	140.12	+0.8	130.01	137.92	1.21	140.12	43.00	54.90
New Zealand (27)	111.17	+1.1	102.63	105.28	4.22	111.17	74.14	83.91
Norway (25)	92.74	-0.6	85.62	87.16	2.71	100.59	47.37	57.22
Sweden (22)	125.45	+3.9	115.81	113.96	1.94	125.45	50.02	105.18
Singapore (61)	111.23	+1.3	104.38	113.96	3.28	120.40	55.94	57.69
South Africa (61)	139.39	+3.8	128.63	135.27	3.68	139.39	69.06	110.11
Spain (43)	111.49	-0.4	102.93	108.71	3.54	121.31	45.00	71.82
Switzerland (32)	119.37	+1.3	102.82	102.64	2.25	111.37	79.71	79.71
United Kingdom (342)	130.04	+0.4	120.05	120.05	1.86	130.04	69.01	78.00
USA (581)	120.61	+0.1	111.35	120.61	2.97	120.61	65.46	98.99
Europe (945)	111.97	+0.3	103.37	105.42	2.92	111.97	69.36	86.48
Pacific Basin (666)	124.36	+1.1	114.81	115.58	0.70	124.36	51.10	66.15
Asia-Pacific (1,631)	124.36	+1.1	114.81	115.58	0.70	124.36	51.10	66.15
North America (713)	121.21	+0.2	111.90	120.89	2.92	121.21	65.46	98.99
World Ex. US (1,839)	120.11	+0.9	110.88	114.26	1.86	120.11	69.01	78.00
World Ex. UK (2,077)	119.37	+0.5	110.20	116.46	2.11	120.19	69.01	78.00
World Ex. So. A. (2,358)	117.84	+0.3	108.79	114.92	2.93	117.84	79.87	93.72
World Ex. Japan (1,961)	117.84	+0.3	108.79	114.92	2.93	117.84	79.87	93.72
World Index (2,419)	120.31	+0.6	110.77	116.77	2.13	120.31	70.14	84.61

Base value: Dec 31, 1986 = 100  
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## EUROPEAN OPTIONS EXCHANGE

Series	May 87	Jun 87	Jul 87	Aug 87	Stock
GOLD F	5400	5400	5400	5400	5400.70
GOLD P	5400	5400	5400	5400	5400.70
GOLD C	5400	5400	5400	5400	5400.70
GOLD D	5400	5400	5400	5400	5400.70
GOLD E	5400	5400	5400	5400	5400.70
GOLD F	5400	5400	5400	5400	5400.70
GOLD G	5400	5400	5400	5400	5400.70
GOLD H	5400	5400	5400	5400	5400.70
GOLD I	5400	5400	5400	5400	5400.70
GOLD J	5400	5400	5400	5400	5400.70
GOLD K	5400	5400	5400	5400	5400.70
GOLD L	5400	5400	5400	5400	5400.70
GOLD M	5400	5400	5400	5400	5400.70
GOLD N	5400	5400	5400	5400	5400.70
GOLD O	5400	5400	5400	5400	5400.70
GOLD P	5400	5400	5400	5400	5400.70
GOLD Q	5400	5400	5400	5400	5400.70
GOLD R	5400	5400	5400	5400	5400.70
GOLD S	5400	5400	5400	5400	5400.70
GOLD T	5400	5400	5400	5400	5400.70
GOLD U	5400	5400	5400	5400	5400.70
GOLD V	5400	5400	5400	5400	5400.70
GOLD W	5400	5400	5400	5400	5400.70
GOLD X	5400	5400	5400	5400	5400.70
GOLD Y	5400	5400	5400	5400	5400.70
GOLD Z	5400	5400	5400	5400	5400.70

## FT CROSSWORD PUZZLE No. 6,281



- ACROSS**
- Where George IV left his carriage before the coronation? (7, 4)
  - To boot excessively (3)
  - Stay close to sound of sea and fish (5)
  - Possibly cheaper using half page instead of another row (9)
  - Father admits bird warning incidents (8)
  - Foreigner made one in Stock Exchange initially (5)
  - Operational research into disturbing sound: it all goes back to wear (7)
  - Gin: a hazard of course (4)
  - A supplementary item by English section of Church (4)
  - If it's definite it's the thing (7)
  - See nothing with this device? Surely not (5)
  - Punishment for people behind the barricade (9)
  - To leave might show self-control (9)
  - Expressing sympathy at that point (5)
  - Clothes aren't complete failure (3)
  - Financially he accepts responsibility for reporting to author (11)
- DOWN**
- Recovered and ran over (8)
  - Animal trained to lead and follow (5, 3)
  - African contribution to American wine-growing (5)
  - It's swell operating with him (7)
  - When parking, stop on road surface (7)
  - Steps using acid to activate engine (4-5)
  - Dealer turns up Titian painting (9)
  - One of the first in used to take top off (6)
  - I'm ready to act; you sound unprepared (9)
  - By chance the stress is about the same (8)
  - Animal harness? Not cheap, it's said (8)
  - Done badly, got married, provided with permanent income (7)
  - Married wrong sister (7)
  - Maintained a five-mile lead over United (6)
  - Total was first off (6)
  - On the go since it turned up-river (5)
- Solution to Puzzle No. 6,280**
- ACROSS: 1. CARRIAGE, 2. BOOTS, 3. SHORE, 4. FISH, 5. CHEAP, 6. BIRD, 7. SOUND, 8. GIN, 9. SUPPLEMENT, 10. DEFINITE, 11. NOTHING, 12. PUNISHMENT, 13. LEAVE, 14. SYMPATHY, 15. CLOTHES, 16. FINANCIAL, 17. RESPONSIBILITY, 18. AUTHOR.
- DOWN: 1. RECOVERED, 2. ANIMAL, 3. AFRICAN, 4. SWELL, 5. PARKING, 6. STEPS, 7. DEALER, 8. ONE, 9. READY, 10. SAME, 11. HARNESS, 12. DONE, 13. MARRIED, 14. MAINTAINED, 15. TOTAL, 16. ON, 17. TURNED.

## FUTURES/OPTIONS

SP 500 Index Futures (MM)	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Mar	293.34	292.47	292.49	294.13	292.49					
Apr	293.34	293.30	294.30	294.30	292.50					
May	293.34	293.30	294.30	294.30	292.50					
Jun	293.34	293.30	294.30	294.30	292.50					
Jul	293.34	293.30	294.30	294.30	292.50					
Aug	293.34	293.30	294.30	294.30	292.50					
Sep	293.34	293.30	294.30	294.30	292.50					
Oct	293.34	293.30	294.30	294.30	292.50					
Nov	293.34	293.30	294.30	294.30	292.50					
Dec	293.34	293.30	294.30	294.30	292.50					

Value Line Index (FVSE)	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Mar	167.40	166.90	167.40	167.40	167.40					
Apr	167.40	166.90	167.40	167.40	167.40					
May	167.40	166.90	167.40	167.40	167.40					
Jun	167.40	166.90	167.40	167.40	167.40					
Jul	167.40	166.90	167.40	167.40	167.40					
Aug	167.40	166.90	167.40	167.40	167.40					
Sep	167.40	166.90	167.40	167.40	167.40					
Oct	167.40	166.90	167.40	167.40	167.40					
Nov	167.40	166.90	167.40	167.40	167.40					
Dec	167.40	166.90	167.40	167.40	167.40					

FT SE 300 PER FULL INDEX POINT	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Mar	201.10	202.90	203.50	203.50	203.50					
Apr	201.10	202.90	203.50	203.50	203.50					
May	201.10	202.90	203.50	203.50	203.50					
Jun	201.10	202.90	203.50	203.50	203.50					
Jul	201.10	202.90	203.50	203.50	203.50					
Aug	201.10	202.90	203.50	203.50	203.50					
Sep	201.10	202.90	203.50	203.50	203.50					
Oct	201.10	202.90	203.50	203.50	203.50					
Nov	201.10	202.90	203.50	203.50	203.50					
Dec	201.10	202.90	203.50	203.50	203.50					

Estimated volume 192 (614)  
Previous day's open interest, 4,971 (4963)

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## AUTHORISED UNIT TRUSTS

Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts (a)		Abbey Unit Trusts	
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## LONDON SHARE SERVICE

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<b>Charles Eaf Funds Money Market Co Ltd</b>				<b>High Yield Corporate Bond</b> 11-23-85	11-23-85
Staple Intl, Swiss Gov, Eurobond, EDC	01-293-644				
GAFACAP Cash Fund	71-28	7.24	11.33		
GAFACAP 7-day Fund	33-65	10.0	12.38		
			5.86		
<p><b>The Charles Deering Fund</b></p> <p>2 Fave Stock, Swiss EDCV 34</p> <p>Deposited</p> <p>71-65 11-23-85</p>					
<p><b>The Money Market Trust</b></p> <p>63 Of Victoria St, ECHAN 451</p> <p>1-23-85 11-23-85</p> <p>1-23-85 11-23-85</p> <p>1-23-85 11-23-85</p>					
<p><b>Oppenheimer Money Management Ltd</b></p> <p>60 Cannon St, ECHAN 64</p> <p>1-23-85 11-23-85</p> <p>1-23-85 11-23-85</p> <p>1-23-85 11-23-85</p>					







## LONDON SHARE SERVICE

INSURANCES—Continued							
Symbol	Company	Stock	Price	% Chg	Div	Yld	P/E
300	First Nat'l Ind. Ins.	100	120.00	2.9	42	11.5	11.5
301	First Nat'l Ind. Ins.	100	120.00	2.9	42	11.5	11.5
302	First Nat'l Ind. Ins.	100	120.00	2.9	42	11.5	11.5
303	First Nat'l Ind. Ins.	100	120.00	2.9	42	11.5	11.5
304	First Nat'l Ind. Ins.	100	120.00	2.9	42	11.5	11.5
305	First Nat'l Ind. Ins.	100	120.00	2.9	42	11.5	11.5
306	First Nat'l Ind. Ins.	100	120.00	2.9	42	11.5	11.5
307	First Nat'l Ind. Ins.	100	120.00	2.9	42	11.5	11.5
308	First Nat'l Ind. Ins.	100	120.00	2.9	42	11.5	11.5
309	First Nat'l Ind. Ins.	100	120.00	2.9	42	11.5	11.5
310	First Nat'l Ind. Ins.	100	120.00	2.9	42	11.5	11.5
311	First Nat'l Ind. Ins.	100	120.00	2.9	42	11.5	11.5
312	First Nat'l Ind. Ins.	100	120.00	2.9	42	11.5	11.5
313	First Nat'l Ind. Ins.	100	120.00	2.9	42	11.5	11.5
314	First Nat'l Ind. Ins.	100	120.00	2.9	42	11.5	11.5
315	First Nat'l Ind. Ins.	100	120.00	2.9	42	11.5	11.5
316	First Nat'l Ind. Ins.	100	120.00	2.9	42	11.5	11.5
317	First Nat'l Ind. Ins.	100	120.00	2.9	42	11.5	11.5
318	First Nat'l Ind. Ins.	100	120.00	2.9	42	11.5	11.5
319	First Nat'l Ind. Ins.	100	120.00	2.9	42	11.5	11.5
320	First Nat'l Ind. Ins.	100	120.00	2.9	42	11.5	11.5
321	First Nat'l Ind. Ins.	100	120.00	2.9	42	11.5	11.5
322	First Nat'l Ind. Ins.	100	120.00	2.9	42	11.5	11.5
323	First Nat'l Ind. Ins.	100	120.00	2.9	42	11.5	11.5
324	First Nat'l Ind. Ins.	100	120.00	2.9	42	11.5	11.5
325	First Nat'l Ind. Ins.	100	120.00	2.9	42	11.5	11.5
326	First Nat'l Ind. Ins.	100	120.00	2.9	42	11.5	11.5
327	First Nat'l Ind. Ins.	100	120.00	2.9	42	11.5	11.5
328	First Nat'l Ind. Ins.	100	120.00	2.9	42	11.5	11.5
329	First Nat'l Ind. Ins.	100	120.00	2.9	42	11.5	11.5
330	First Nat'l Ind. Ins.	100	120.00	2.9	42	11.5	11.5
331	First Nat'l Ind. Ins.	100	120.00	2.9	42	11.5	11.5
332	First Nat'l Ind. Ins.	100	120.00	2.9	42	11.5	11.5
333	First Nat'l Ind. Ins.	100	120.00	2.9	42	11.5	11.5
334	First Nat'l Ind. Ins.	100	120.00	2.9	42	11.5	11.5
335	First Nat'l Ind. Ins.	100	120.00	2.9	42	11.5	11.5
336	First Nat'l Ind. Ins.	100	120.00	2.9	42	11.5	11.5
337	First Nat'l Ind. Ins.	100	120.00	2.9	42	11.5	11.5
338	First Nat'l Ind. Ins.	100	120.00	2.9	42	11.5	11.5
339	First Nat'l Ind. Ins.	100	120.00	2.9	42	11.5	11.5
340	First Nat'l Ind. Ins.	100	120.00	2.9	42	11.5	11.5
341	First Nat'l Ind. Ins.	100	120.00	2.9	42	11.5	11.5
342	First Nat'l Ind. Ins.	100	120.00	2.9	42	11.5	11.5
343	First Nat'l Ind. Ins.	100	120.00	2.9	42	11.5	11.5
344	First Nat'l Ind. Ins.	100	120.00	2.9	42	11.5	11.5
345	First Nat'l Ind. Ins.	100	120.00	2.9	42	11.5	11.5
346	First Nat'l Ind. Ins.	100	120.00	2.9	42	11.5	11.5

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Lot	Loc	State	Price	+/-	Net Wt.
207		Cal	295	+1	18.2
22		With Standard Iron 10p	27		
22		North Sea Alaska 50p	38	+1	
278		West America	279		5.4
278		West America	279		2.3
26		Pacific Alaska Tm 50p	142	+1 1/2	0.77
26		Do. Wargams	100	+	0.55
26		Do. Wargams	71		
640		Permer Bond Fund 1st	758		
640		Permer Alaska 12p	31		0.75
399		Alaska 12p	191		1.5
399		Prachon Metals Tm	498	+2	13.5
115		Alaska 8 1/2 Cup	188		17.0
115		Alaska 8 1/2 Cup	194	+	15.0
147		Alaska 8 1/2 Cup	215		17.0
147		Alaska 8 1/2 Cup	230		4.0
127		Robert (Ch F12)	530	+	122.24

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1968-69	Low	Stock	Price	±	Net	Gr	74
194	4	Western Pac. Australia	270	-	60		
195	13	Western Pac. Aus.	270	-	60		
196	14	Western Pac. Aus.	270	-	60		
20	8	Western Pac. Aus.	270	-	60		
21	8	Western Pac. Aus.	270	-	60		
22	10	Western Pac. Aus.	270	-	60		
23	12	Western Pac. Aus.	270	-	60		
24	12	Western Pac. Aus.	270	-	60		
25	12	Western Pac. Aus.	270	-	60		
26	12	Western Pac. Aus.	270	-	60		
27	12	Western Pac. Aus.	270	-	60		
28	12	Western Pac. Aus.	270	-	60		
29	12	Western Pac. Aus.	270	-	60		
30	12	Western Pac. Aus.	270	-	60		
31	12	Western Pac. Aus.	270	-	60		
32	12	Western Pac. Aus.	270	-	60		
33	12	Western Pac. Aus.	270	-	60		
34	12	Western Pac. Aus.	270	-	60		
35	12	Western Pac. Aus.	270	-	60		
36	12	Western Pac. Aus.	270	-	60		
37	12	Western Pac. Aus.	270	-	60		
38	12	Western Pac. Aus.	270	-	60		
39	12	Western Pac. Aus.	270	-	60		
40	12	Western Pac. Aus.	270	-	60		
41	12	Western Pac. Aus.	270	-	60		
42	12	Western Pac. Aus.	270	-	60		
43	12	Western Pac. Aus.	270	-	60		
44	12	Western Pac. Aus.	270	-	60		
45	12	Western Pac. Aus.	270	-	60		
46	12	Western Pac. Aus.	270	-	60		
47	12	Western Pac. Aus.	270	-	60		
48	12	Western Pac. Aus.	270	-	60		
49	12	Western Pac. Aus.	270	-	60		
50	12	Western Pac. Aus.	270	-	60		
51	12	Western Pac. Aus.	270	-	60		
52	12	Western Pac. Aus.	270	-	60		
53	12	Western Pac. Aus.	270	-	60		
54	12	Western Pac. Aus.	270	-	60		
55	12	Western Pac. Aus.	270	-	60		
56	12	Western Pac. Aus.	270	-	60		
57	12	Western Pac. Aus.	270	-	60		
58	12	Western Pac. Aus.	270	-	60		
59	12	Western Pac. Aus.	270	-	60		
60	12	Western Pac. Aus.	270	-	60		
61	12	Western Pac. Aus.	270	-	60		
62	12	Western Pac. Aus.	270	-	60		
63	12	Western Pac. Aus.	270	-	60		
64	12	Western Pac. Aus.	270	-	60		
65	12	Western Pac. Aus.	270	-	60		
66	12	Western Pac. Aus.	270	-	60		
67	12	Western Pac. Aus.	270	-	60		
68	12	Western Pac. Aus.	270	-	60		
69	12	Western Pac. Aus.	270	-	60		
70	12	Western Pac. Aus.	270	-	60		
71	12	Western Pac. Aus.	270	-	60		
72	12	Western Pac. Aus.	270	-	60		
73	12	Western Pac. Aus.	270	-	60		
74	12	Western Pac. Aus.	270	-	60		
75	12	Western Pac. Aus.	270	-	60		
76	12	Western Pac. Aus.	270	-	60		
77	12	Western Pac. Aus.	270	-	60		
78	12	Western Pac. Aus.	270	-	60		
79	12	Western Pac. Aus.	270	-	60		
80	12	Western Pac. Aus.	270	-	60		
81	12	Western Pac. Aus.	270	-	60		
82	12	Western Pac. Aus.	270	-	60		
83	12	Western Pac. Aus.	270	-	60		
84	12	Western Pac. Aus.	270	-	60		
85	12	Western Pac. Aus.	270	-	60		
86	12	Western Pac. Aus.	270	-	60		
87	12	Western Pac. Aus.	270	-	60		
88	12	Western Pac. Aus.	270	-	60		
89	12	Western Pac. Aus.	270	-	60		
90	12	Western Pac. Aus.	270	-	60		
91	12	Western Pac. Aus.	270	-	60		
92	12	Western Pac. Aus.	270	-	60		
93	12	Western Pac. Aus.	270	-	60		
94	12	Western Pac. Aus.	270	-	60		
95	12	Western Pac. Aus.	270	-	60		
96	12	Western Pac. Aus.	270	-	60		
97	12	Western Pac. Aus.	270	-	60		
98	12	Western Pac. Aus.	270	-	60		
99	12	Western Pac. Aus.	270	-	60		
100	12	Western Pac. Aus.	270	-	60		

LEISURE		
141	Boh & M Group 20p	33
142	Boh & M Group 20p	33
143	Boh & M Group 20p	33
144	Boh & M Group 20p	33
145	Boh & M Group 20p	33
146	Boh & M Group 20p	33
147	Boh & M Group 20p	33
148	Boh & M Group 20p	33
149	Boh & M Group 20p	33
150	Boh & M Group 20p	33
151	Boh & M Group 20p	33
152	Boh & M Group 20p	33
153	Boh & M Group 20p	33
154	Boh & M Group 20p	33
155	Boh & M Group 20p	33
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578	581	584	587
579	582	585	588
580	583	586	589
581	584	587	590
582	585	588	591
583	586	589	592
584	587	590	593
585	588	591	594
586	589	592	595
587	590	593	596
588	591	594	597
589	592	595	598
590	593	596	599
591	594	597	600
592	595	598	601
593	596	599	602

[illegible][illegible]

1984/87	High	Low	Stock	Price	WT	WT
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31	32	33	34	35	36	37
38	39	40	41	42	43	44
45	46	47	48	49	50	51
52	53	54	55	56	57	58
59	60	61	62	63	64	65
66	67	68	69	70	71	72
73	74	75	76	77	78	79
80	81	82	83	84	85	86
87	88	89	90	91	92	93
94	95	96	97	98	99	100

[illegible][illegible][illegible][illegible][illegible][illegible]

52	210	196	Falco 225	200	African	200	1
51	10	10	200	10	10	10	1
50	10	10	200	10	10	10	1
49	10	10	200	10	10	10	1
48	10	10	200	10	10	10	1
47	10	10	200	10	10	10	1
46	10	10	200	10	10	10	1
45	10	10	200	10	10	10	1
44	10	10	200	10	10	10	1
43	10	10	200	10	10	10	1
42	10	10	200	10	10	10	1
41	10	10	200	10	10	10	1
40	10	10	200	10	10	10	1
39	10	10	200	10	10	10	1
38	10	10	200	10	10	10	1
37	10	10	200	10	10	10	1
36	10	10	200	10	10	10	1
35	10	10	200	10	10	10	1
34	10	10	200	10	10	10	1
33	10	10	200	10	10	10	1
32	10	10	200	10	10	10	1
31	10	10	200	10	10	10	1
30	10	10	200	10	10	10	1
29	10	10	200	10	10	10	1
28	10	10	200	10	10	10	1
27	10	10	200	10	10	10	1
26	10	10	200	10	10	10	1
25	10	10	200	10	10	10	1
24	10	10	200	10	10	10	1
23	10	10	200	10	10	10	1
22	10	10	200	10	10	10	1
21	10	10	200	10	10	10	1
20	10	10	200	10	10	10	1
19	10	10	200	10	10	10	1
18	10	10	200	10	10	10	1
17	10	10	200	10	10	10	1
16	10	10	200	10	10	10	1
15	10	10	200	10	10	10	1
14	10	10	200	10	10	10	1
13	10	10	200	10	10	10	1
12	10	10	200	10	10	10	1
11	10	10	200	10	10	10	1
10	10	10	200	10	10	10	1
9	10	10	200	10	10	10	1
8	10	10	200	10	10	10	1
7	10	10	200	10	10	10	1
6	10	10	200	10	10	10	1
5	10	10	200	10	10	10	1
4	10	10	200	10	10	10	1
3	10	10	200	10	10	10	1
2	10	10	200	10	10	10	1
1	10	10	200	10	10	10	1

13.3	Fund 11/14/1980	ENE	1/4	Irish Reps	100
13.0	Net 9/4/80/89	1954		Malware	385

TRADITIONAL OPTIONS					
3-month call rates					
47	5.8	Industrials	35	NEI	
45	70.5	Alltel-Lyons	36	Nac West Bk	
42	10.0	AT&T	37	P O D Ord	
40	11.5	BAT	47	Pharmacy	
37	13.1	SBC Corp	42	Polly Pack	
35	14.0	Alcatel	45	Ranch Elec	
33	15.1	GTR	30	RHM	
29	4.8	Subsack	39	Rank Org Ord	
27	10.0	Starline	40	Reed Intl	
25	11.7	Beecham	45	STC	
23	14.0	Blue Circle	25	Sears	
21	15.0	Boisjoly	37	Shaw	
19	15.0	Bovetons	39	TSS	
18	26.1	Bri. Aerospace	29	Tesco	
16	19.7	Bri. Telecom	23	Thom EMI	
15	18.4	Burns Ord	23	Trust Houses	
14	18.4	Carson Corp.	20	Turner Newall	
13	18.4	Chem. Com.	20		

[illegible]

SOUTH AFRICANS				
			6.60	0150
33	66	Anglo American R20.30	3.70	0150
34	30	Imperial Oil, Int. R1	3.70	0150
35	350	Imperial Oil, Int. R1	3.70	0150
36	22	Marathon Keros. R1.10	2.20	0150
37	22	Marathon Keros. R1.10	2.20	0150
38	240	Marathon Keros. R1.10	2.40	0150
39	240	Marathon Keros. R1.10	2.40	0150
40	240	Marathon Keros. R1.10	2.40	0150
41	240	Marathon Keros. R1.10	2.40	0150
42	240	Marathon Keros. R1.10	2.40	0150
43	240	Marathon Keros. R1.10	2.40	0150
44	240	Marathon Keros. R1.10	2.40	0150
45	240	Marathon Keros. R1.10	2.40	0150
46	240	Marathon Keros. R1.10	2.40	0150
47	240	Marathon Keros. R1.10	2.40	0150
48	240	Marathon Keros. R1.10	2.40	0150
49	240	Marathon Keros. R1.10	2.40	0150
50	240	Marathon Keros. R1.10	2.40	0150
51	240	Marathon Keros. R1.10	2.40	0150
52	240	Marathon Keros. R1.10	2.40	0150
53	240	Marathon Keros. R1.10	2.40	0150
54	240	Marathon Keros. R1.10	2.40	0150
55	240	Marathon Keros. R1.10	2.40	0150
56	240	Marathon Keros. R1.10	2.40	0150
57	240	Marathon Keros. R1.10	2.40	0150
58	240	Marathon Keros. R1.10	2.40	0150
59	240	Marathon Keros. R1.10	2.40	0150
60	240	Marathon Keros. R1.10	2.40	0150
61	240	Marathon Keros. R1.10	2.40	0150
62	240	Marathon Keros. R1.10	2.40	0150
63	240	Marathon Keros. R1.10	2.40	0150
64	240	Marathon Keros. R1.10	2.40	0150
65	240	Marathon Keros. R1.10	2.40	0150
66	240	Marathon Keros. R1.10	2.40	0150
67	240	Marathon Keros. R1.10	2.40	0150
68	240	Marathon Keros. R1.10	2.40	0150
69	240	Marathon Keros. R1.10	2.40	0150
70	240	Marathon Keros. R1.10	2.40	0150
71	240	Marathon Keros. R1.10	2.40	0150
72	240	Marathon Keros. R1.10	2.40	0150
73	240	Marathon Keros. R1.10	2.40	0150
74	240	Marathon Keros. R1.10	2.40	0150
75	240	Marathon Keros. R1.10	2.40	0150
76	240	Marathon Keros. R1.10	2.40	0150
77	240	Marathon Keros. R1.10	2.40	0150
78	240	Marathon Keros. R1.10	2.40	0150
79	240	Marathon Keros. R1.10	2.40	0150
80	240	Marathon Keros. R1.10	2.40	0150
81	240	Marathon Keros. R1.10	2.40	0150
82	240	Marathon Keros. R1.10	2.40	0150
83	240	Marathon Keros. R1.10	2.40	0150
84	240	Marathon Keros. R1.10	2.40	0150
85	240	Marathon Keros. R1.10	2.40	0150
86	240	Marathon Keros. R1.10	2.40	0150
87	240	Marathon Keros. R1.10	2.40	0150
88	240	Marathon Keros. R1.10	2.40	0150
89	240	Marathon Keros. R1.10	2.40	0150
90	240	Marathon Keros. R1.10	2.40	0150
91	240	Marathon Keros. R1.10	2.40	0150
92	240	Marathon Keros. R1.10	2.40	0150
93	240	Marathon Keros. R1.10	2.40	0150
94	240	Marathon Keros. R1.10	2.40	0150
95	240	Marathon Keros. R1.10	2.40	0150
96	240	Marathon Keros. R1.10	2.40	0150
97	240	Marathon Keros. R1.10	2.40	0150
98	240	Marathon Keros. R1.10	2.40	0150
99	240	Marathon Keros. R1.10	2.40	0150
100	240	Marathon Keros. R1.10	2.40	0150

TEXTILES				
			3.05	8.0
265	205	United Textile	3.05	8.0
266	200	Acetate Brn.	3.05	8.0
267	135	Acetate Brn.	3.05	8.0
268	135	Acetate Brn.	3.05	8.0
269	135	Acetate Brn.	3.05	8.0
270	135	Acetate Brn.	3.05	8.0
271	135	Acetate Brn.	3.05	8.0
272	135	Acetate Brn.	3.05	8.0
273	135	Acetate Brn.	3.05	8.0
274	135	Acetate Brn.	3.05	8.0
275	135	Acetate Brn.	3.05	8.0
276	135	Acetate Brn.	3.05	8.0
277	135	Acetate Brn.	3.05	8.0
278	135	Acetate Brn.	3.05	8.0
279	135	Acetate Brn.	3.05	8.0
280	135	Acetate Brn.	3.05	8.0
281	135	Acetate Brn.	3.05	8.0
282	135	Acetate Brn.	3.05	8.0
283	135	Acetate Brn.	3.05	8.0
284	135	Acetate Brn.	3.05	8.0
285	135	Acetate Brn.	3.05	8.0
286	135	Acetate Brn.	3.05	8.0
287	135	Acetate Brn.	3.05	8.0
288	135	Acetate Brn.	3.05	8.0
289	135	Acetate Brn.	3.05	8.0
290	135	Acetate Brn.	3.05	8.0
291	135	Acetate Brn.	3.05	8.0
292	135	Acetate Brn.	3.05	8.0
293	135	Acetate Brn.	3.05	8.0
294	135	Acetate Brn.	3.05	8.0
295	135	Acetate Brn.	3.05	8.0
296	135	Acetate Brn.	3.05	8.0
297	135	Acetate Brn.	3.05	8.0
298	135	Acetate Brn.	3.05	8.0
299	135	Acetate Brn.	3.05	8.0
300	135	Acetate Brn.	3.05	8.0

170	175	180	185	190	195	200	205	210	215	220	225	230	235	240	245	250	255	260	265	270	275	280	285	290	295	300	305	310	315	320	325	330	335	340	345	350	355	360	365	370	375	380	385	390	395	400	405	410	415	420	425	430	435	440	445	450	455	460	465	470	475	480	485	490	495	500	505	510	515	520	525	530	535	540	545	550	555	560	565	570	575	580	585	590	595	600	605	610	615	620	625	630	635	640	645	650	655	660	665	670	675	680	685	690	695	700	705	710	715	720	725	730	735	740	745	750	755	760	765	770	775	780	785	790	795	800	805	810	815	820	825	830	835	840	845	850	855	860	865	870	875	880	885	890	895	900	905	910	915	920	925	930	935	940	945	950	955	960	965	970	975	980	985	990	995	1000	1005	1010	1015	1020	1025	1030	1035	1040	1045	1050	1055	1060	1065	1070	1075	1080	1085	1090	1095	1100	1105	1110	1115	1120	1125	1130	1135	1140	1145	1150	1155	1160	1165	1170	1175	1180	1185	1190	1195	1200	1205	1210	1215	1220	1225	1230	1235	1240	1245	1250	1255	1260	1265	1270	1275	1280	1285	1290	1295	1300	1305	1310	1315	1320	1325	1330	1335	1340	1345	1350	1355	1360	1365	1370	1375	1380	1385	1390	1395	1400	1405	1410	1415	1420	1425	1430	1435	1440	1445	1450	1455	1460	1465	1470	1475	1480	1485	1490	1495	1500	1505	1510	1515	1520	1525	1530	1535	1540	1545	1550	1555	1560	1565	1570	1575	1580	1585	1590	1595	1600	1605	1610	1615	1620	1625	1630	1635	1640	1645	1650	1655	1660	1665	1670	1675	1680	1685	1690	1695	1700	1705	1710	1715	1720	1725	1730	1735	1740	1745	1750	1755	1760	1765	1770	1775	1780	1785	1790	1795	1800	1805	1810	1815	1820	1825	1830	1835	1840	1845	1850	1855	1860	1865	1870	1875	1880	1885	1890	1895	1900	1905	1910	1915	1920	1925	1930	1935	1940	1945	1950	1955	1960	1965	1970	1975	1980	1985	1990	1995	2000	2005	2010	2015	2020	2025	2030	2035	2040	2045	2050	2055	2060	2065	2070	2075	2080	2085	2090	2095	2100	2105	2110	2115	2120	2125	2130	2135	2140	2145	2150	2155	2160	2165	2170	2175	2180	2185	2190	2195	2200	2205	2210	2215	2220	2225	2230	2235	2240	2245	2250	2255	2260	2265	2270	2275	2280	2285	2290	2295	2300	2305	2310	2315	2320	2325	2330	2335	2340	2345	2350	2355	2360	2365	2370	2375	2380	2385	2390	2395	2400	2405	2410	2415	2420	2425	2430	2435	2440	2445	2450	2455	2460	2465	2470	2475	2480	2485	2490	2495	2500	2505	2510	2515	2520	2525	2530	2535	2540	2545	2550	2555	2560	2565	2570	2575	2580	2585	2590	2595	2600	2605	2610	2615	2620	2625	2630	2635	2640	2645	2650	2655	2660	2665	2670	2675	2680	2685	2690	2695	2700	2705	2710	2715	2720	2725	2730	2735	2740	2745	2750	2755	2760	2765	2770	2775	2780	2785	2790	2795	2800	2805	2810	2815	2820	2825	2830	2835	2840	2845	2850	2855	2860	2865	2870	2875	2880	2885	2890	2895	2900	2905	2910	2915	2920	2925	2930	2935	2940	2945	2950	2955	2960	2965	2970	2975	2980	2985	2990	2995	3000	3005	3010	3015	3020	3025	3030	3035	3040	3045	3050	3055	3060	3065	3070	3075	3080	3085	3090	3095	3100	3105	3110	3115	3120	3125	3130	3135	3140	3145	3150	3155	3160	3165	3170	3175	3180	3185	3190	3195	3200	3205	3210	3215	3220	3225	3230	3235	3240	3245	3250	3255	3260	3265	3270	3275	3280	3285	3290	3295	3300	3305	3310	3315	3320	3325	3330	3335	3340	3345	3350	3355	3360	3365	3370	3375	3380	3385	3390	3395	3400	3405	3410	3415	3420	3425	3430	3435	3440	3445	3450	3455	3460	3465	3470	3475	3480	3485	3490	3495	3500	3505	3510	3515	3520	3525	3530	3535	3540	3545	3550	3555	3560	3565	3570	3575	3580	3585	3590	3595	3600	3605	3610	3615	3620	3625	3630	3635	3640	3645	3650	3655	3660	3665	3670	3675	3680	3685	3690	3695	3700	3705	3710	3715	3720	3725	3730	3735	3740	3745	3750	3755	3760	3765	3770	3775	3780	3785	3790	3795	3800	3805	3810	3815	3820	3825	3830	3835	3840	3845	3850	3855	3860	3865	3870	3875	3880	3885	3890	3895	3900	3905	3910	3915	3920	3925	3930	3935	3940	3945	3950	3955	3960	3965	3970	3975	3980	3985	3990	3995	4000	4005	4010	4015	4020	4025	4030	4035	4040	4045	4050	4055	4060	4065	4070	4075	4080	4085	4090	4095	4100	4105	4110	4115	4120	4125	4130	4135	4140	4145	4150	4155	4160	4165	4170	4175	4180	4185	4190	4195	4200	4205	4210	4215	4220	4225	4230	4235	4240	4245	4250	4255	4260	4265	4270	4275	4280	4285	4290	4295	4300	4305	4310	4315	4320	4325	4330	4335	4340	4345	4350	4355	4360	4365	4370	4375	4380	4385	4390	4395	4400	4405	4410	4415	4420	4425	4430	4435	4440	4445	4450	4455	4460	4465	4470	4475	4480	4485	4490	4495	4500	4505	4510	4515	4520	4525	4530	4535	4540	4545	4550	4555	4560	4565	4570	4575	4580	4585	4590	4595	4600	4605	4610	4615	4620	4625	4630	4635	4640	4645	4650	4655	4660	4665	4670	4675	4680	4685	4690	4695	4700	4705	4710	4715	4720	4725	4730	4735	4740	4745	4750	4755	4760	4765	4770	4775	4780	4785	4790	4795	4800	4805	4810	4815	4820	4825	4830	4835	4840	4845	4850	4855	4860	4865	4870	4875	4880	4885	4890	4895	4900	4905	4910	4915	4920	4925	4930	4935	4940	4945	4950	4955	4960	4965	4970	4975	4980	4985	4990	4995	5000	5005	5010	5015	5020	5025	5030	5035	5040	5045	5050	5055	5060	5065	5070	5075	5080	5085	5090	5095	5100	5105	5110	5115	5120	5125	5130	5135	5140	5145	5150	5155	5160	5165	5170	5175	5180	5185	5190	5195	5200	5205	5210	5215	5220	5225	5230	5235	5240	5245	5250	5255	5260	5265	5270	5275	5280	5285	5290	5295	5300	5305	5310	5315	5320	5325	5330	5335	5340	5345	5350	5355	5360	5365	5370	5375	5380	5385	5390	5395	5400	5405	5410	5415	5420	5425	5430	5435	5440	5445	5450	5455	5460	5465	5470	5475	5480	5485	5490	5495	5500	5505	5510	5515	5520	5525	5530	5535	5540	5545	5550	5555	5560	5565	5570	5575	5580	5585	5590	5595	5600	5605	5610	5615	5620	5625	5630	5635	5640	5645	5650	5655	5660	5665	5670	5675	5680	5685	5690	5695	5700	5705	5710	5715	5720	5725	5730	5735	5740	5745	5750	5755	5760	5765	5770	5775	5780	5785	5790	5795	5800	5805	5810	5815	5820	5825	5830	5835	5840	5845	5850	5855	5860	5865	5870	5875	5880	5885	5890	5895	5900	5905	5910	5915	5920	5925	5930	5935	5940	5945	5950	5955	5960	5965	5970	5975	5980	5985	5990	5995	6000	6005	6010	6015	6020	6025	6030	6035	6040	6045	6050	6055	6060	6065	6070	6075	6080	6085	6090	6095	6100	6105	6110	6115	6120	6125	6130	6135	6140	6145	6150	6155	6160	6165	6170	6175	6180	6185	6190	6195	6200	6205	6210	6215	6220	6225	6230	6235	6240	6245	6250	6255	6260	6265	6270	6275	6280	6285	6290	6295	6300	6305	6310	6315	6320	6325	6330	6335	6340	6345	6350	6355	6360	6365	6370	6375	6380	6385	6390	6395	6400	6405	6410	6415	6420	6425	6430	6435	6440	6445	6450	6455	6460	6465	6470	6475	6480	6485	6490	6495	6500	6505	6510	6515	6520	6525	6530	6535	6540	6545	6550	6555	6560	6565	6570	6575	6580	6585	6590	6595	6600	6605	6610	6615	6620	6625	6630	6635	6640	6645	6650	6655	6660	6665	6670	6675	6680	6685	6690	6695	6700	6705	6710	6715	6720	6725	6730	6735	6740	6745	6750	6755	6760	6765	6770	6775	6780	6785	6790	6795	6800	6805	6810	6815	6820	6825	6830	6835	6840	6845	6850	6855	6860	6865	6870	6875	6880	6885	6890	6895	6900	6905	6910	6915	6920	6925	6930	6935	6940	6945	6950	6955	6960	6965	6970	6975	6980	6985	6990	6995	7000	7005	7010	7015	7020	7025	7030	7035	7040	7045	7050	7055	7060	7065	7070	7075	7080	7085	7090	7095	7100	7105	7110	7115	7120	7125	7130	7135
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45	45	Palace Rec. Bld.	36
46	46	Palmerston Pk.	36
47	47	Palmerston Pk.	36
48	48	Palmerston Pk.	36
49	49	Palmerston Pk.	36
50	50	Palmerston Pk.	36
51	51	Palmerston Pk.	36
52	52	Palmerston Pk.	36
53	53	Palmerston Pk.	36
54	54	Palmerston Pk.	36
55	55	Palmerston Pk.	36
56	56	Palmerston Pk.	36
57	57	Palmerston Pk.	36
58	58	Palmerston Pk.	36
59	59	Palmerston Pk.	36
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61	61	Palmerston Pk.	36
62	62	Palmerston Pk.	36
63	63	Palmerston Pk.	36
64	64	Palmerston Pk.	36
65	65	Palmerston Pk.	36
66	66	Palmerston Pk.	36
67	67	Palmerston Pk.	36
68	68	Palmerston Pk.	36
69	69	Palmerston Pk.	36
70	70	Palmerston Pk.	36
71	71	Palmerston Pk.	36
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73	73	Palmerston Pk.	36
74	74	Palmerston Pk.	36
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76	76	Palmerston Pk.	36
77	77	Palmerston Pk.	36
78	78	Palmerston Pk.	36
79	79	Palmerston Pk.	36
80	80	Palmerston Pk.	36
81	81	Palmerston Pk.	36
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83	83	Palmerston Pk.	36
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92	92	Palmerston Pk.	36
93	93	Palmerston Pk.	36
94	94	Palmerston Pk.	36
95	95	Palmerston Pk.	36
96	96	Palmerston Pk.	36
97	97	Palmerston Pk.	36
98	98	Palmerston Pk.	36
99	99	Palmerston Pk.	36
100	100	Palmerston Pk.	36

		Australians	
	74	1) Wankar News N.L.	64
	79	5) Wab-Wab Zinc	2
	123	6) WACA SEC	225 +1
07	123	6) Wankar News N.L.	58
2.8	24	4) Wab Wab & Minerals	7
2.8	24	4) Wankar News N.L.	240
2.9	75	28) Wankar News N.L.	67
3.1	75	1) WACA SEC	28
7.1	74	1) Wankar News N.L.	1
9.9	123	123) Wankar News N.L.	117
9.9	143	4) Wab Wab & Minerals	43
2.8	153	4) Wab Wab & Minerals	232
5.2	213	213) WACA SEC	1
	213	213) WACA SEC	1
	86	4) Wab Wab & Minerals	17 +3
	31	12) Wankar News N.L.	28
1.3	9	11) Wab Wab & Minerals	27
1.3	9	7) Wankar News N.L.	27
1.3	9	2) WACA SEC	50 +1

Gen Accident	80	Property	78
Glenn	110	Gulf Lead	100
Grand Met	40	Lead Securities	100
GUS 'A'	100	MEPC	40
Guardian	85	Peacery	100
GKN	70	Qils	80
Hamson Ys	15	BDM	70
Hawker Sid	80	Gulf Petroleum	100
ICI	80	Burmah Oil	100
Jaguar	52	Charterd	80
Ladbroke	25	Premier	100
Legal & Gen	80	Shell	100
Lex Service	35	Ticental	100
Lloyds Bank	85	Ultramar	100
Lloyds Lend	85	Mines	100
Marine & Superc	16	Cos Gold	100
Mitland Bk	95	Lonrho	100
Morgan Grenfell	85	Lot 2204	100

**A selection of Stocks traded is given on  
London Stock Exchange's Report Page.**







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**FINANCIAL TIMES**  
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## هكذا آمن الأحمس



## AMEX COMPOSITE CLOSING PRICES

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此項工程，係由本局委託設計，現正進行中，預計於明年完工。

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**Continued on Page 38**

## THE NETHERLANDS

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## FINANCIAL TIMES

## WORLD STOCK MARKETS

## AMERICA

## Profit-taking fails to curb another high

## WALL STREET

DESPITE Losing almost all their morning gains to profit taking in edgy and heavy, roller coaster trading, Wall Street stock prices managed to inch ahead to another record yesterday, writes Roderick Oram in New York.

Credit markets were similarly volatile, with the benchmark Treasury long bond giving up its one-point gain during the afternoon despite favourable economic news such as lower oil prices and a downward revision in fourth quarter gross national product.

The Dow Jones Industrial average closed up 2.13 points at a record 2,285.93 after spending most of the afternoon below its previous close. It failed in two attempts during the day to hold above 2,300, a psychologically important level since a number of analysts predicted stock prices would suffer a correction when they hit that mark.

Stocks suffered downward pressure all afternoon from stock index futures which were trading at a discount to the underlying shares. This triggered some arbitrage trading with investors selling stocks and buying the relatively cheaper indices. The markets remained nervous about the potential for highly volatile trading surrounding the quarterly expiration tomorrow of various futures and options contracts.

Like the Dow, broader market indices squeaked ahead to records. The Standard & Poor's 500 edged up 0.31 of a point to 292.78, and the New York and American stock exchange composite indices added 0.22 to 168.64 and 1.80 to 337.04 respectively.

NYSE volume expanded to 198.1m shares from 175.8m on Tuesday with advancing issues barely outnumbering those declining by 797 to 759.

Among the Dow Industrials, American Express gained 5% to \$78 on rumours it was about to sell 10 per cent of its Shearson Lehman brokerage firm, possibly to Japanese interests.

Oil stocks had continued to rise strongly during the morning but succumbed to profit taking during the afternoon as oil prices turned lower. Exxon added \$1 to \$35.4, Chevron gained \$1 to \$36.4, Atlantic Richfield fell \$1 to \$78, Amoco dipped 5% to \$79.5, Standard Oil gave up 5% to \$63.4 and Phillips Petroleum was up 5% to \$15% on heavy volume of more than 4.8m shares.

Similarly, early gains by technology stocks were partially or fully lost later in the session. IBM fell 5% to \$148.4, Digital Equipment lost \$1 to \$189.4, Unisys advanced 1% to \$105.4, Motorola was up 2% to \$54.4, National Semiconductor edged up 5% to \$16% and Intel put on 5% to \$38.4.

GenCorp leapt 16% to \$106.4 after

receiving a takeover offer of \$100 a share from an investment group which declared a stake of 9.8 per cent. The group is led by AFG Industries and Wagner & Brown which together tried to take over Lear Siegler last year. GenCorp has interests in rubber, plastics and broadcasting.

Bristol Myers jumped 5% to \$107. It asked the government for permission to test its Aids vaccine on humans. Some other drug stocks followed it higher. Squibb added 5% to \$159.4, Pfizer gained 5% to \$74.4, Abbott Laboratories put on 5% to \$61.4 although Merck fell back 3% to \$15.9 after rising 5% on Tuesday.

Shopping Network dropped 5% to \$21 on the American Stock Exchange after its opening was delayed by an order imbalance. It had no comment on a newspaper report that the Securities and Exchange Commission was investigating the sharp run up its stock price in January before it announced it was negotiating to take over COMB, a rival in shopping by television. The merger was subsequently aborted and the Home Shopping Network's shares fell sharply. In the past year they have traded as high as \$7.

Credit markets gave up early gains and resumed its drifting despite the firmness of the dollar and a downward revision, as expected, of fourth quarter gross national product.

The price of the 7.50 per cent benchmark Treasury long bond had been up 1/4 of a point by early afternoon but finished the session down 1/8 on the day at 99 1/4 at which it yielded 7.50 per cent.

The real rate of fourth quarter GNP growth was revised down to 1.1 per cent from 1.3 per cent, mainly because of a larger fall in inventories than first estimated. This could indicate that the relatively strong performance of the economy in the first two months of this year was driven to some extent by inventory rebuilding rather than an increase in final demand.

## CANADA

THE STRONG rise on Wall Street gave an added boost to Toronto, taking share prices sharply higher again from the start in very active trading encouraged by optimism about the economy and hopes of lower interest rates.

The index, which advanced 90 points on Tuesday through the 3,700 level for the first time, was again led higher by energy and mining shares.

Firmer oil prices helped both Imperial Oil and Shell Canada to a 5% gain to C\$89.4 and C\$41.4. In the mining sector, Alcan, which may be making a share issue, added C\$1.00 to C\$50.4. Noranda was 5% higher at C\$31.4 and Dome Mines up 5% to C\$15.4. Montreal was also higher across the board.

## Partial privatisation programme in Sweden to raise SKr 1bn

## Procordia is groomed for public debut

THE SWEDISH Government is today expected to approve the partial privatisation of Procordia, the state holding company in a move which will pave the way later this year for the country's biggest-ever domestic equity issue.

Procordia, one of the 20 largest companies in Sweden, is planning to raise around SKr 1bn (US\$160m) in new equity capital, which will effectively reduce the state's holding to around 51 per cent.

The move follows a similar successful partial privatisation of Fikbanker, the country's third-largest commercial bank in 1984, and the reduction announced last year in the state's holding in Svenska Stal (SSAB), Sweden's commercial steel producer.

The Swedish Government has not committed itself to a wholesale privatisation programme in the style of the UK and France but has opted to open up some state concerns for private capital in order to avoid further pressure on the state budget.

The bill on the partial privatisation of Procordia is expected to be presented to the Riksdag (parliament) on March 31 and should be approved before the summer.

Depending on market conditions the share issue would take place in the second half of 1987, Mr Per Tegeus, assistant under-secretary in the Ministry of Industry and a member of the Procordia board said yesterday.

Around 60 per cent of the new issue has been earmarked for four institutions, Skandia, the insurance group, SPT, the white-collar workers pension fund, S-E Bankers' pension fund and the national pension fund.

Their guaranteed stake in the Procordia flotation is part of the price extracted from the Government in December for the four institutions' agreement to take over a one-third holding in SSAB, the struggling steel group.

The Government is also planning to seek a stock market listing for the steel group at the beginning of the 1990s if its profitability can be restored by an ambitious restructuring plan announced earlier this year.

Around 60 per cent of the Procordia issue will be offered to employees, other institutions and private investors.

Procordia had a turnover last year of SKr 15,290m, an increase of 22.5 per cent from SKr 12,440m in 1985. On a comparable basis sales increased by around 10 per cent, but group turnover was boosted by the acquisition of Frigga, the leading Swedish brewery group which controls more than 50 per cent of the Swedish beer market.

## BY KEVIN DONE IN STOCKHOLM

## EUROPE

## Paris and Milan stride ahead

THE OVERNIGHT records in Tokyo and Wall Street galvanised sentiment on some of the European bourses yesterday as others preferred to concentrate on more urgent, domestic factors.

Paris made good progress as sentiment was buoyed by Wall Street's peak, the latest Bank of France survey on industrial output, which is expected to stage a short-term recovery after a February downturn.

The report indicated that demand for French exports, particularly from within the EEC, had risen and that the capital goods and car sectors were expected to record stronger order books while food and other consumer goods sectors were likely to show less growth because of a fall in domestic demand.

In the stock market, Matras put on one of the best showings with its FFR 125 jump to FFR 2,563 while Socar Parier gained FFR 28 or 3.5 per cent to FFR 806.

The building sector bristled with activity: Bouygues advanced FFR 48 to FFR 1,285 and Pöclain gained a fresh, 95 centimes to FFR 37.10. Soreg majority controlled by Bouygues, scored a FFR 21 rise to FFR 941 on forecasts of a return to profitability for its road building and public works unit.

Milan continued to gain momentum on renewed institutional short-covering and foreign demand. Late

## LONDON HIGH

UK markets responded to the prudent tone of the budget with good gains among gilt but a tempered reaction among equities. The FT-SE 100 index edged 0.3 to a new peak of 2,006.6 after an initial rise of over 12 points while the FT Ordinary added 2.6 to 1,589.5.

Only oil, supported by rekindled optimism on crude prices, could sustain early gains.

Gilts were higher on domestic and foreign demand with long up another full point. Disappointment with the smaller-than-expected base rate cut proved temporary. Details

After a surge to FFR 1,501 and Royal Dutch jumped FFR 5.30 to FFR 240.80.

Frankfurt remained in a backwater as investors found little comfort in domestic economic and corporate news.

The Commerzbank index lost 10.9 to 1,681.6 as sentiment remained fragile over the VW currency front.

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The Commerzbank index lost 10.9 to 1,681.6 as sentiment remained fragile over the VW currency front.

## SOUTH AFRICA

GOLD SHARES in Johannesburg found limited bargain-hunting support at their low levels but still ended mainly easier under continued pressure from the strong financial rand, which is hitting foreign buying.

Buffelstroom, however, managed a 50 cent gain to R74.50, while Driefontein was steady at R65.50.

R65.50 and Vaal Reefs closed R2 down at R337.

Other mining shares also eased, with Rustenburg Platinum losing R1.25 to R45 and De Beers off 25 cents to R38.25.

In mixed to firmer industrials, SA Breweries added 25 cents to R17.50 while Barlow Rand eased 15 cents to R20.85.

## ASIA

## Nikkei peaks on record volume

## TOKYO

BUYING INTEREST in large-capital stocks gathered momentum in Tokyo yesterday, sending share prices to yet another all-time high, writes Shigeo Nishikawa of Jiji Press.

The Nikkei average gained 180.35 from the previous day to 21,795.06. Volume reached a peak of 2,520m shares compared with 1,940m shares on Tuesday. Advances led declines by 474 to 432, with 124 issues unchanged.

Strong buying enthusiasm was sparked by Wall Street's overnight advance to a record.

Market buy orders placed at the start totalled a record 900m shares, surpassing the previous peak of 470m shares reached on March 21 last year.

Investors traded large-capital stocks, shipbuilders and chemicals actively to earn short-term capital gains. Nippon Steel topped the active list with 385.30m shares changing hands and closed Y3 higher at Y255 after moving between Y235 and Y238.

Sanriyo Metal Industries edged at Y255, unchanged from the previous day, while Kawasaki Steel rose Y1 to Y256. But Kobe Steel fell Y3 to Y252 and Nippon Kokan Y3 to Y275.

Sanriyo Metal was the second hottest issue with 181.40m shares traded, Kawasaki Steel third with 147.30m, Kobe Steel fourth with 125.10m and Nippon Kokan fifth with 99.11m.

Among AIDS-related stocks, Cosmo Oil soared Y70 to Y260 and Morinaga Milk Industry Y30 to Y150. Japan Synthetic Rubber registered a maximum allowable single-day gain of Y180 to Y225. But Ajinomoto, a leading AIDS-related stock, shed Y30 to Y3,500.

Construction issues were cheaper, with Taihei Corp losing Y30 to Y1,050.

Blue chips were also weak. NEC and Toyota Motor dropped Y20 and Y10 to Y1,650 and Y1,780, respectively.

After a weak start, bond prices

turned higher, bolstered by heavy buying from city, regional and trust banks.

The benchmark 5.1 per cent government bond, maturing in July, came under selling pressure in early trading, with its yield rising to 4.80 per cent from 4.55 per cent at the close of Tuesday's trading.

Later, however, city, regional and trust banks placed buy orders in lots of between Y10m and Y100m, while dealers stepped up buying. This pushed down the yield to the benchmark issue to 4.55 per cent at the close.

## HONG KONG

FOREIGN and local buyers moved back into Hong Kong in strength after the recent sell-off and lifted the Hang Seng index from its biggest one-day surge in 14 years. Estimates of trading from the start to close up 947.75 to 2,124.11.

The more broadly-based Hong Kong index advanced 408.7 to 1,769.23. Cathay Pacific, which reported a 58.7 per cent rise in 1986 profits and forecast another good performance in 1987, added 16 cents to HK\$2.60.

## AUSTRALIA

STRONG gold shares led Sydney higher across the board as the market took courage from a combination of firmer oil prices and gains by London, Wall Street and Tokyo and lower domestic money market rates.

The All Ordinaries index rose 8.8 to 1,339.6 while the gold index added a further 14.6 to 2,865.2 in heavy trading.

## SINGAPORE

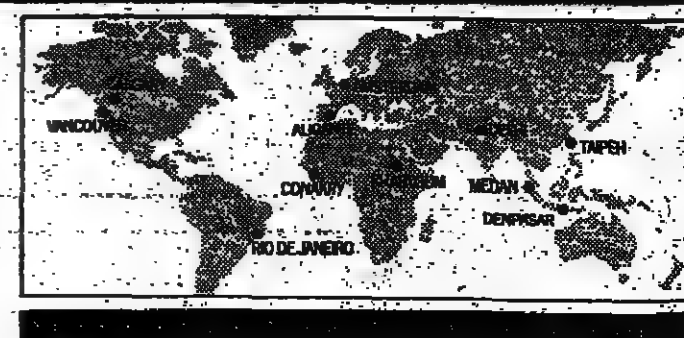
RESUMED buying and bargain-hunting lifted Singapore out of its five-day decline and pushed the Straits Times industrial index up 18.84 to 1,922.93 in heavier trading.

"KLM are always looking for new destinations."

"To improve their business connections?"

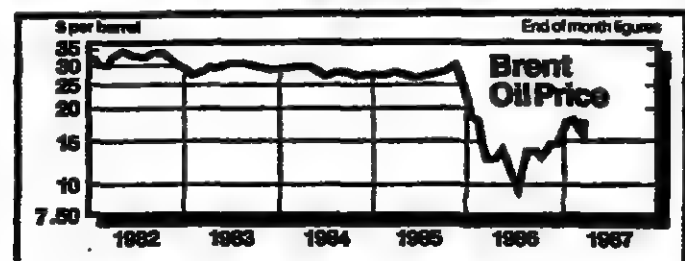
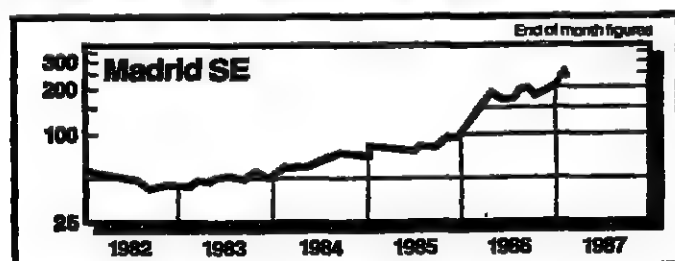
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## KEY MARKET MONITORS



## STOCK MARKET INDICES

NEW YORK	Mar 18	Previous Year ago
DJ Industrials	2,285.93	2,284.80
DJ Transport	338.87	338.55
DJ Utilities	216.32	217.12
S&P Comp.	292.08	292.47

LONDON FT	Mar 18	Previous Year ago
Ord	1,589.5	1,589.9
SE 100	2,006.6	2,006.3
A All-shares	1,001.02	1,001.05
A 500	1,177.84	1,178.21
Gold index	344.3	341.4
A Long M	8.91	9.02

TOKYO	Mar 18	Previous Year ago
Nikkei	21,795.06	21,794.73
TOYO SE	1,574.80	1,575.75

AUSTRALIA	Mar 18	Previous Year ago
All Ord	1,339.6	1,339.4
Gold & Mins	2,865.2	2,865.0

AUSTRIA	Mar 18	Previous Year ago
Credit Aldian	201.73	203.00

BERLIN SE	Mar 18	Previous Year ago
	4,488.08	4,481.04

CANADA	Mar 18	Previous Year ago
Toronto	2,820.5	2,820.5
Met & Mins	3,767.0	3,767.0
Western Portfolio	1,859.88	1,859.84

DENMARK SE	Mar 18	Previous Year ago
	198.24	198.50

FRANCE	Mar 18	Previous Year ago
CAC Gen	442.90	443.81
Ind. Tendence	113.10	111.50

WEST GERMANY	Mar 18	Previous Year ago
FAZ-Aktion	555.10	558.80
Commerzbank	1,881.00	1,882.80

## HONG KONG

Hang Seng	2,124.11
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ITC	702.85
Benca Comm.	711.41
64.63	

NETHERLANDS ANP CBS	277.10
Gen	274.00
281.0	

Gen	256.70
255.20	
248.7	

NORWAY Oslo SE	412.37
408.28	
393.61	

SINGAPORE Straits Times	1,922.93
1,911.07	
570.25	

SOUTH AFRICA SE	1,809.0
Gold	1,284.4
1,180.1	

SPAIN Madrid SE	330.85
331.52	
148.50	

SWEDEN J & P	2,581.85
2,507.27	
1,908.10	

SWITZERLAND Swiss Bank Ind	589.50
587.80	
578.0	

WORLD US Cap. Int'l	425.6
420.3	
300.0	

COMMODITIES (London)	Mar 18	Previous
Shew (spot)	947.25p	950.00p
Copper (cash)	2307.00	2306.50
Coffee (May)	21,255.00	21,280.00
Oil (Brent)	518.35	518.375

GOLD (5/oz)	Mar 18	Previous
London	\$404.50	\$406.00
Zurich	\$404.50	\$406.00
Paris (Bulg)	\$406.00	\$408.44
Liège (Lux)	\$406.00	\$408.30
New York (Apr)	\$406.00	\$408.30

## CURRENCIES (London)

US DOLLAR	Mar 18	Previous
US Dollar	1.9395	1.9395
100 Yen	151.82	151.85
100 Swiss	4.1025	4.12
100 DM	1.5350	1.5355
100 FR	2.0728	2.0690
100 M	1.2040	1.2040
100 S	38.04	38.0
100 P	76.175	76.150

STERLING	Mar 18	Previous
100 Yen	1.9395	1.9395
100 Swiss	151.82	151.85
100 DM	4.1025	4.12
100 FR	1.5350	1.5355
100 M	2.0728	2.0690
100 S	1.2040	1.2040
100 P	38.04	38.0

INTEREST RATES	Mar 18	Previous
3-month (offer rate)	9%	9%
6-month	4%	4%
12-month	4%	4%
15-year	8%	8%

PT London Interbank Rate	Mar 18	Previous
3-month US\$	0%	0%
6-month US\$	0%	0%
US Fed Funds	5%	5%
US 3-month CD	6.5%	6.5%
US 6-month T-bill	5.5%	5.7%

FINANCIAL FUTURES	Mar 18	Previous
US Treasury Bonds (CBT)	Mar 18	Previous
5% 20-yr of 100%	102-07	102-04
US Treasury 10-yr (CBT)	102-07	102-04
US Treasury 5-yr (CBT)	102-07	102-04
US Treasury 2-yr (CBT)	102-07	102-04

US BONDS	Mar 18	Previous
6% 1990 90%	6.394	6.394
7% 1993 90%	7.000	7.000
7% 1996 100%	7.192	7.191
7% 2016 100	7.498	7.505

Treasury Index	Mar 18	Previous
1-30	193.17	193.17
1-30	194.03	194.03
1-3	144.03	144.03
3-5	157.57	157.57
15-30	193.08	193.08

FINANCIAL FUTURES	
<b>CHICAGO</b>	
<b>US Treasury Bonds (CBOT)</b>	



# FINANCIAL TIMES SURVEY

**As trading in futures and options sets volume records and new markets develop, the nature of users**

changes. Meanwhile, there is a growing threat to established exchanges from off-exchange trading, and regulators in different countries are increasingly aware of the need for greater co-operation.

## Agreement among rivals

IN THE WORLD of futures and options, matters rarely stand still for long. Indeed, its practitioners thrive on the rapid twists and turns of the market. So, as they gather today in Boca Raton, Florida, for the US Futures Industry Association annual convention, players, regulators and observers will be alert to key changes under way in the structure of the business. As a result, they will probably see the need to squeeze a little serious talk between the hosting and banquets—even if they do feel they have earned a little relaxation after another record year for business.

The futures markets in the US have always been marked by confrontation: there is intense competition between the players, often physical because of the boisterous atmosphere of the trading pits; there is fierce rivalry between exchanges; and there has been a constant duel with regulators, marked by astute oiling of the political wheels by the industry, which has disproportionate influence in Congress.

All these contests continue, but there are changes in the battle lines. The growth of financial products and the rela-

tive decline of commodities has altered the balance among the players. Exchanges have found themselves agreeing about things.

Behind these developments lie changes in the battleground itself. The growth of the financial futures and options markets has radically altered the nature of the markets' users and it was only a matter of time before they began to exert their clout so as to fashion the industry the way they want it.

Nowadays, the biggest users of futures are the big securities houses and banks. They need large, liquid markets in which they can trade cheaply, at any time, from any major financial centre around the world.

It is to their needs that exchanges are now increasingly responding, with a number of important implications for the industry as a whole.

• The biggest players, who have increasingly sophisticated trading strategies developed with the aid of computers, are not over-concerned about whether they trade on exchanges or not, particularly if some alternative instrument, traded elsewhere, provides the same or even a better, tailor-made function



## Financial Futures and Options

Life on Liffe: where volume in futures on long-term UK government bonds grew 282 per cent last year.

more cheaply. Hence the growing threat of off-exchange trading to established exchanges.

• These same players—security firms and banks—are themselves caught up in a frantic competitive push to extend their global reach. Their aim is to provide their customers with investment services in any significant market around the world. Hence the accelerating trend for exchanges to seek links in other continents which could cut their members' transaction costs.

• Globalisation has forced US exchanges, even though they dwarf their foreign counterparts, to sit up and take notice of them.

• It has also sparked a new awareness among regulators in

different countries of the need for greater co-operation.

Exchanges constantly fear that today's hot product will go cold tomorrow. This history of the industry shows that products, as in most industrial markets, are cyclical. Therefore, they are constantly developing new contracts to keep them in the game. Recently, however, after what might in retrospect be viewed as expensive and gimmicky mistakes, such as contracts based on over-the-counter stock indices and European Currency Units, there has been a reassertion of older concepts.

Nineteen Eighty-six was the year of the government bond future. At the Chicago Board of Trade, there was record business in T-bond futures and

rapid growth in T-note futures business as well as in options. Tokyo muscled in as the world's second largest market, and the Tokyo Stock Exchange's success with Japanese government bond futures prompted exchanges in London and Chicago to develop similar contracts in order to provide a global market such as already exists in US T-bond futures.

In London, aided by the restructuring of the UK Government bond market, long UK bond contracts traded at the London International Financial Futures Exchange (Liffe) showed a volume increase of 282 per cent, and options were also launched successfully. The CBOT is now looking at trading UK gilt futures.

In Paris, a financial futures market—the Mafif—was launched with a French Government bond future which quickly grew to rival Liffe's UK counterpart. At the Sydney Futures Exchange, turnover in Australian 10-year bond futures grew 491 per cent last year.

These developments reflect the fact that government bond futures are now viewed worldwide as simply an integral part of the underlying bond market. The big securities houses and banks—both globally and in domestic markets—have been steadily developing an ever more liquid market in government bonds as a cornerstone of their business, and futures and options trading has grown commensurately.

Liffe	2	Netherlands	
London Stock Exchange Regulation	3	Australia	
US exchanges		New Zealand	7 & 8
Off-exchange trading		Canada	
Arbitrage		Securities houses	
Contracts traded round the world	4 & 5	Investment managers	8
Japanese markets	5	Swaps	
Singapore		Locals in London and Chicago	9
Hong Kong		Forward Rate Agreements	
France	6	Clearing systems	10

These separate bond markets are part of a global repertoire for the securities firms and banks which increasingly trade outside the bonds' domicile. They therefore need mechanisms to hedge or augment their trading positions. For US Treasury bonds, this has existed for some time with Liffe's US T-bond future, and the arena has now been extended to Sydney and Singapore. For traders, however, it is still expensive to use all these markets, unless they take advantage of a link between Sydney and London.

Reducing the cost of trading across the world in T-bond futures was the primary reason between an extensive link recently announced by the CBOT and Liffe. Eventually, it will cut members' costs for all contracts traded mutually.

The link represents a shift in emphasis by both exchanges. A previous chairman of the CBOT once confided that he would be strung up from the nearest Chicago lamppost by his members if he allowed the T-bond contract—the CBOT's biggest—to become fungible with Liffe's. The members were frightened of losing liquidity to the smaller exchange.

The fact that CBOT members—many of them locals—now seem prepared to accept such a link seems eloquent testimony to the changing balance of the membership. In addition, there is a recognition that if the CBOT cannot provide such global services to its large members, the prized liquidity of the T-bond contract could simply die away.

That is could do so is not an empty threat. There is a proliferation of potential products to rival the exchange traded contract, and the industry's regulators are not necessarily predisposed to ban them. Exchanges argue that any changes must be decided by legislation. The off-exchange debate, described in detail elsewhere in this survey, is a live issue which will feature heavily in discussions at Boca Raton.

Establishment of the link, scheduled for later this year, should be eased by an information bridge set up last year between UK and US regulators. One of their aims was to ease the potential oversight problems which could be caused by cross-border trading. It has already yielded dramatic results in helping to uncover insider trading scandals in the

UK stock market. The smoothing of international links for futures and options trading will be a less exciting, but useful function as well.

The growth of global firms trading in many markets has sharpened the need for regulators to co-operate with each other, both to prevent abuses and also to reduce the potential systemic risk which could be caused by a financial accident in one centre. Meetings of international regulators are now a regular feature of get-togethers such as this week's.

There remain other areas in which the industry is shrouded in controversy: every quarter, the Triple Witching Hour highlights the part played by stock index futures and options trading in the stock market, though the criticism has now moved beyond the simplistic accusation that "the tail wags the dog."

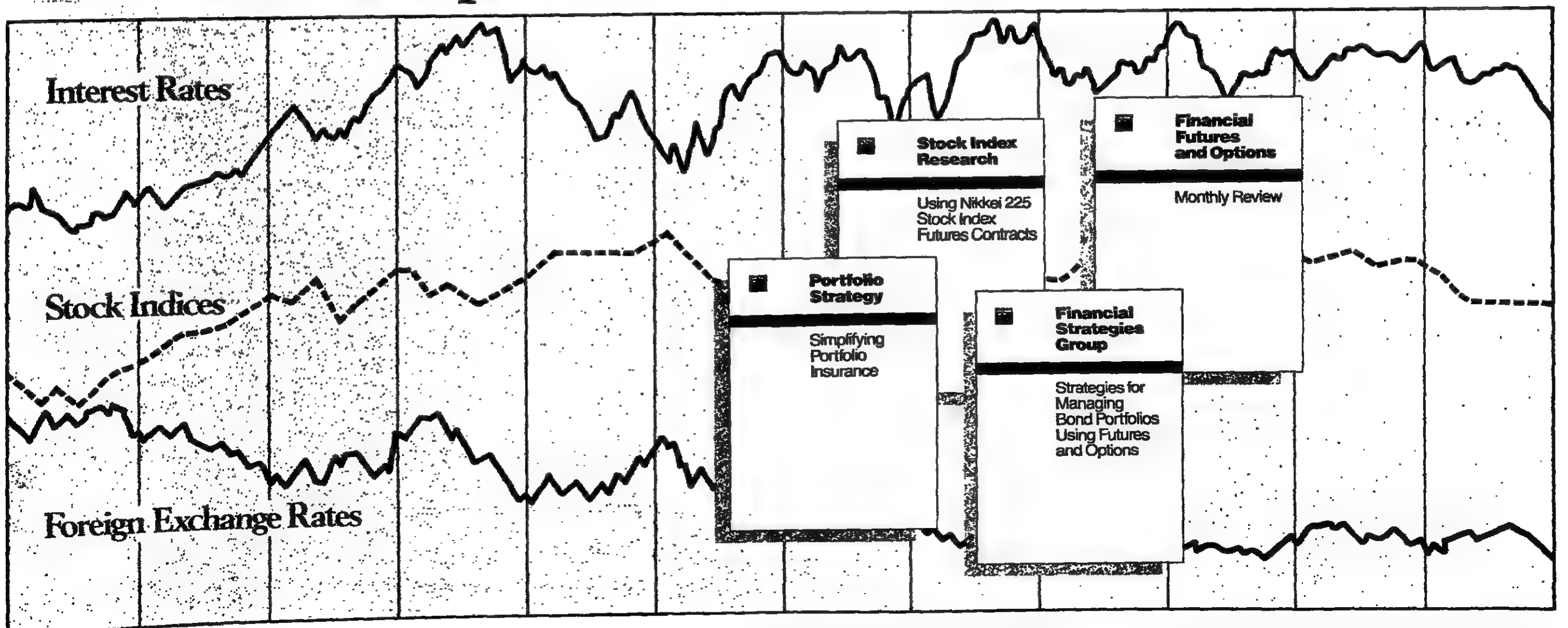
Rather, arbitrage strategies involving stocks, index futures and index options underscore the growing computerisation of the major players. The result is likely to be ever-larger volumes of trades as computer programs trigger huge orders. The issue is now not whether futures and options—which are after all hedging instruments which should add to overall liquidity and possibly help to reduce volatility—distort the stock market. It is whether the entire market structure—both on Wall Street and in Chicago—is capable of handling such huge volumes without big price distortion.

Efforts are already under way to reduce the price swings caused not only on the triple witching days—when index contracts expire—but on other days as well.

For the other major sector of the industry, currency futures and options—also crucial for the CME—the picture has been one of spectacular progress. The fear among the sector's promoters must be that government attempts to stabilise currency markets, such as the recent agreement by the Group of Five countries plus Canada, will reduce the need for currency futures. But so far, there is not real sign that the foreign exchange market will be made to undergo a fundamental change such as a return to fixed or pegged exchange rates.

Alexander Nicoll

## Making the most of futures and options.



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## Volumes rocket after Big Bang



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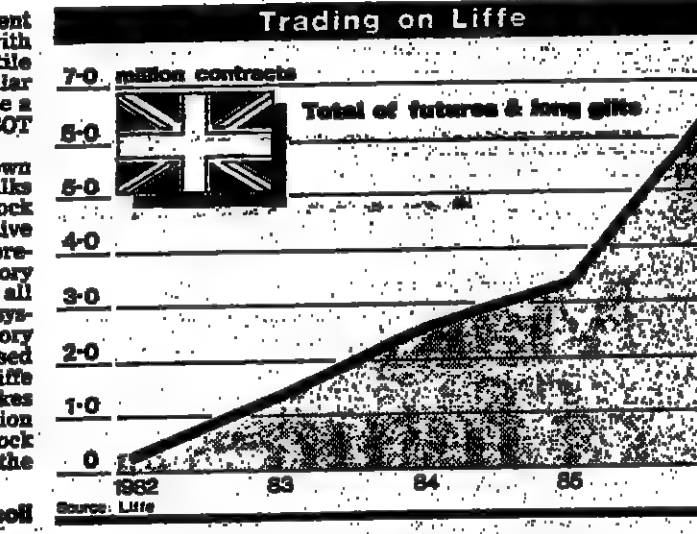
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## FINANCIAL FUTURES AND OPTIONS 3

## Regulation

## New rules mean change for all

AS THE City of London struggles to adjust to the reforms of Big Bang, an equally fundamental transformation is under way.

The entire regulatory structure of UK financial markets is being restructured, to embody the new investor-protection requirements of the Financial Services Act.

The result will mean changes for virtually every participant in the City, although the demands on purely professional markets, where there is no need for the protection suitable for the small investor, will be less tough.

Even though the Act is in force, and some stages of its phased introduction have already been passed, there is still much uncertainty about some of the basic elements of the new structure.

What is clear is that the UK Secretary of State for Trade and Industry, currently Mr Paul Channon, will delegate some of his powers to an umbrella regulatory body, the Securities and Investments Board. Beneath, will be a group of self-regulatory organisations (SROs) and Recognised Investment Exchanges (RIEs). SROs will authorise firms to carry out investment business and monitor their conduct and their capital adequacy. RIEs will operate and supervise individual markets.

Beyond that, even though rule-books are in the final stages, there is much room for uncertainty, particularly in the futures area.

Originally, the SRO with sole responsibility for the futures markets was to have been the Association of Futures Brokers and Dealers (AFBD). The AFBD, having been set up with this purpose, quickly found itself in a territorial battle with the Securities Association, the SRO set up by the Stock Exchange to authorise firms to deal in securities.

Against the argument that supervision of futures business cannot be separated from the underlying securities, the AFBD fought for, but lost, its exclusive right to authorise futures traders. The result is that firms which have business in financial futures as a part of their securities dealings will be able to operate with their authorisation from TSA without seeking additional authorisation from the AFBD, thereby reducing their costs.

A significant portion of the membership of the London International Financial Futures Exchange (Liffe), London's largest futures market, is thus likely not to belong to the SRO set up to cover futures markets.

Liffe itself is to be an RIE. Although the precise requirements for RIEs are not yet set by the SIB, Liffe is likely to be able to meet most of the criteria for price and trade reporting through its existing systems. Options business at the Stock Exchange's RIE status.

But if the introduction of RIEs means little practical change for the futures markets, the advent of SROs certainly will. The AFBD, like those of other SROs, will have two main areas, covering respectively the conduct of business by member firms and the maintenance of adequate financial resources. As with other London markets, the capital adequacy requirements are causing considerable head-scratching at present.

The simpler—though far from easy—part of appraising capital requirements for futures and options trading is the assessment of the risk arising purely from that trading. The AFBD can draw on the "haircut" system already operating for US markets, with modifications depending on volatility studies of contracts traded in London. The result will be a system of capital requirements based on the nature and volume of a member's futures and options trading.

Such a system, when finalised, is expected to satisfy the SIB. It does not necessarily, however, fully encompass an AFBD member's business. Other parts of a member's business might require capital requirements as well.

Mr Alistair Annand, chief executive of the AFBD, argues that the "whole focus of the SIB is on securities." He believes this may not be a realistic approach.

The problem is that a firm trading commodity futures typically trades the commodities as well. The physical business introduces a whole new set of risks, notably those arising from trade debts. "You've got to relate the physical business to the overall need. You can't divorce the physical from the future," an AFBD official says. In the absence of existing models for capital require-



Paul Channon: some ministerial powers will be delegated

ments encompassing both physical and futures, the AFBD is to construct a model based on the existing practice of members of the London Metal Exchange. This will attempt to identify the best practice of the industry—what makes for a well-run, well-capitalised firm—with the eventual aim of imposing it on others. Clearly, there is a long way to go before the capital rules are set in stone.

The AFBD's status, as of late February, was that it has 189 member firms, with nearly 20 applications pending. A handful of other applications have been withdrawn, and one—that of the retail brokerage firm LHW Futures—has been rejected and is subject to appeal.

Locals on Liffe have not yet been required to join the AFBD; but they will be required to do so, provided the AFBD's argument, that it should regulate all those whose primary business is futures, is accepted by the SIB. Even with these added, the AFBD will be London's smallest SRO, and it faces some erosion if Liffe members who have already joined the AFBD decide to operate with TSA membership alone.

The AFBD will monitor members' activities with the help of data provided by the exchanges and by the International Commodities Clearing House, which will enable it to construct audit trails where necessary. The

relationship with ICCH—itsself under a radical review—has still to be worked out precisely.

Mr Annand is conscious, however, that no domestic regulatory system can any longer operate in isolation. Hence the need for continual and expanded discussions with US regulators, with the eventual aim of harmonising regulatory requirements. A business as volatile and competitive as futures is naturally likely to gravitate to the centre where regulation comes cheapest and is least rigorous.

The Bank of England has already expressed its concern about the implications of globalised futures business. Mr Christopher Farrow, a Bank official, in an important speech last autumn to heads of exchanges gathered in Switzerland, argued that:

"Adequate capital and liquidity rules for firms taking positions in various markets and in various currencies need to be agreed." Capital assessment should be on worldwide portfolios. "It would be easy to offset capital requirements in one market by undercapitalising in other, less well-regulated, markets." The danger, he said, was that crisis in any single financial market could affect other markets and be transmitted to the banking system.

Alexander Nicol

## London Stock Exchange

## Contracts take a fivefold leap

THE PAST two years have brought rapid expansion of the UK Traded Options (TO) market, giving substance to the decision taken by the Stock Exchange in February 1985 to "accelerate progress" of the new arm of the London securities market.

But the two years also brought a significant expansion of London's role in a globally developing market in stocks and bonds. Inevitably, the Options Committee and the Options Development Group are preparing for a further leap forward.

There is much reason for satisfaction with the growth of London's TO market. Volume growth, measured by contracts traded, has leapt fivefold over the two years to reach last year's total of 5.4m.

There are now 16 option market makers, against six in 1985, and open contracts of 655,000 now represent £22bn in terms of underlying securities.

Options contracts traded have risen from 31 to 50, taking in the gilt-edged and currency option contracts. Brokers' commissions and fee income now total about £50m annually.

More important, the TO market can fairly claim an important role in expanding the repertoire of the UK securities market. It is liquid—deals of 1,000 contracts are regularly handled without fuss. Market makers in the underlying UK stocks accept traded options as a fundamental means of managing price risk.

And yet, it is widely accepted that London's TO market still has some distance to travel before it can offer the kind of service in London that international funds now take for

granted in the US. The TO market is still weighted almost entirely towards domestic equities and sadly this on the currency and bond products which are a major attraction of the US markets. Total option business, including that in the FT-SE 100 index contracts, still represents less than 10 per cent of the value of the market in underlying securities. In the US, the proportion would be around 250 per cent.

The FT-SE 100 contract makes up only 5 per cent of total option business, a poor comparison with the Standard & Poor's 500 contract market which can make Wall Street perform acrobatics when the Triple Witching Hour strikes.

Moreover, gilt-edged and currency option trading is still virtually insignificant in terms of TO market business. Options on overseas equities are almost non-existent, consisting only of those South African stocks traditionally traded in London.

The TO market authorities are well aware of these limitations, and also of the great potential for expansion which they mask. For example, it is estimated, on the basis of the US experience, that the FT-SE contract could be expanded to about 20 times its present trading levels, with the right kind of promotion and encouragement.

Similarly, the TO market recognises the need for traded options in the US, Japanese and continental issues if London is to play its full role in the global markets of the future.

Both the problems and the opportunities have been brought into closer focus by London's Big Bang, and the mer-

ger of the UK Stock Exchange with the International Securities Regulatory Organisation (ISRO). Both moves increased the presence in London of the international trading firms which want an early expansion of traded options into the bond and market index areas.

If the difficulties are daunting, then the potential rewards are glittering. The very size of the UK securities markets, together with the implications of Big Bang, means that London's TO market could become the largest market for derivative products in its time zone.

The Options Committee believes that, within five years, volume in option contracts could rise to as much as 1.5m daily. With this prospect before the Options Development Group already envisages a substantial enhancement of its resources, ranging from increased staffing levels to major developments of trading operations.

Near-term objectives have been identified in terms of financial, technical and legal priorities, with an expansion of the trading floor and its operating systems at the head of the list.

Since Big Bang triggered the flight from the Stock Exchange trading floor of equity and bond dealers, the TO market has become the only active area of the floor. It is an open secret that the TO market will soon expand its occupation to cover about half of the trading floor.

Also on the stocks are plans to expand the trade matching system to handle 500,000 contracts per diem, together with similar expansion of the contract clearing system. For all of the capital expenditure involved in this expansion of market floor and back-up technology have already been formulated.

On the legal front, the TO market has to clarify the position with the regulatory and fiscal authorities, as well as promote the entry of the investment funds which are the prime players in successful options markets. It must obtain from the Securities and Investments Board recognition for its role as a recognised investment exchange and also as a clearing house.

On behalf of its customers, the Options Group will move to ensure that the trust deeds of major institutions do not inhibit fund managers in use of traded options. It wants confirmation



Big Bang triggered a flight from the Exchange floor

from the Inland Revenue that UK pension funds can use index option contracts for hedging purposes. And it hopes to persuade the Department of Trade to allow unit trusts to write put options on their shareholdings. On broader objectives, the TO market sees its way ahead in terms of closer links with other, sometimes rival, organisations.

Aware of the success of the London International Financial Futures Exchange (Liffe), the TO authorities seek to avoid needless duplication of derivative products.

They see a golden future for a combined options and futures market, feeding off the Stock Exchange markets in underlying securities. With this view of prospects for London, the TO market has no wish to challenge Liffe in offering options on short-term interest rates, and believes it would also be wasteful to duplicate Liffe in financial futures.

On the global front, the TO market also sees the way ahead as one featured by links with other exchanges. Plans to introduce option contracts on a wide range of Japanese and US equities are already backed by a timetable for trading tie-ups with the major US options and futures markets. But a planned link with the Philadelphia Stock Exchange for currency options trading is still not established after two years of negotiations.

Tony Byland



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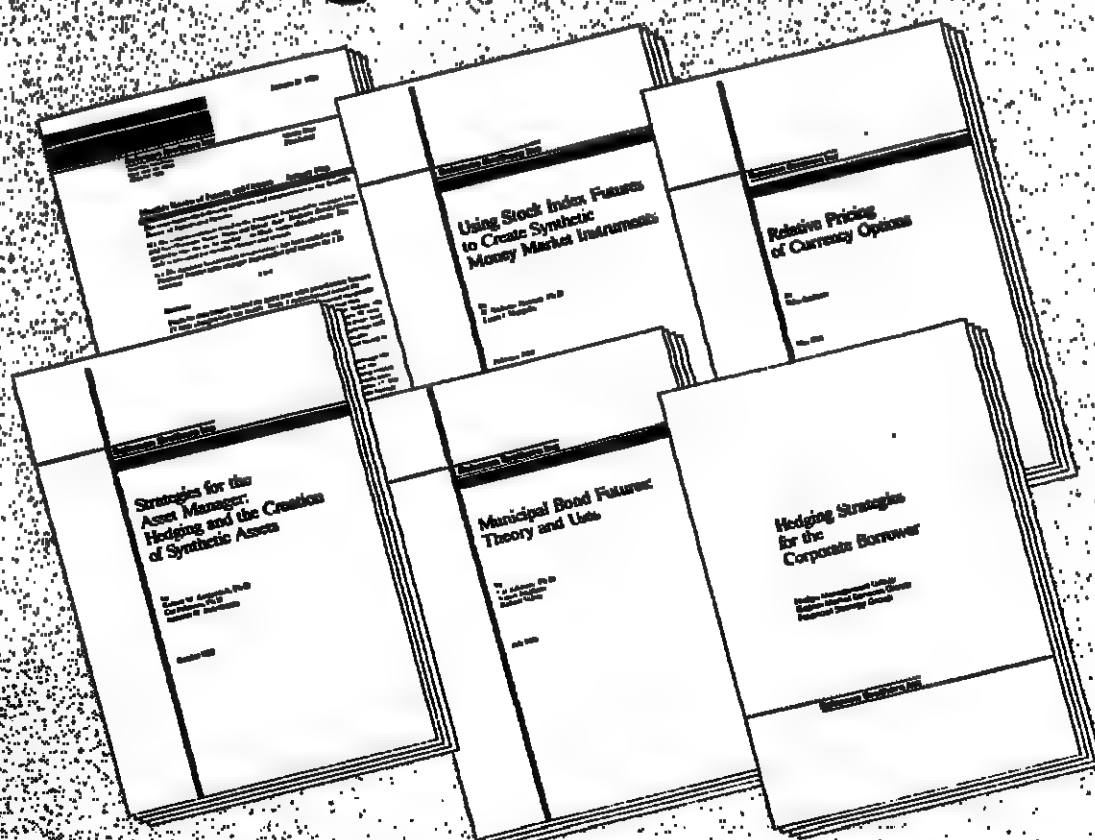
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## FINANCIAL FUTURES AND OPTIONS 4

## US exchanges

## Expansion is the keynote

IN A year characterised less by exciting new products than a growing recognition of the need to cut costs and broaden international horizons, US futures and options exchanges in 1986 contrived to retain by far the lion's share of available business.

Based on 1986 volume, each of the top four (and six of the top 10) futures exchanges worldwide was US-based. Of last year's most active futures and options contracts, no fewer than 28 are traded on US exchanges—18 in Chicago, seven in New York and three in Philadelphia. The industry's busiest contract of all, the Chicago Board Options Exchange's S&P 100 Stock Index Option, traded a staggering 113.2m lots.

Most US exchanges enjoyed growth years, with the three Chicago giants increasing volume by a highly satisfactory 20.2 per cent (Chicago Board of Trade), 21.6 per cent (Chicago Mercantile Exchange) and 21.1

per cent (Chicago Board Options Exchange) respectively.

Despite a relatively sluggish final quarter, the CBOT, the world's largest futures exchange, traded in excess of 100m lots for the first time. Its flagship, US Treasury Bond Futures Contract, accounted for over half of this volume up approximately 30 per cent at \$2.6m.

Growth at the rival CME was broad-based. While the bullish stock market helped propel the exchange's equity products to the fastest year-on-year growth rate (32 per cent), neither currency products (up 23 per cent) nor interest rate products (up 18 per cent) were left trailing too far behind.

Expansion was also the keynote at the Philadelphia Stock Exchange, where volume in three of its clutch of foreign currency options exceeded 1985 levels by more than 250 per cent. New York's Coffee Sugar &

Cocoa Exchange enjoyed a record year too, with volume up 23 per cent to 8.8m lots.

The most conspicuous exception to the general rule was Commodity Exchange Inc, New York's base and precious metals exchange, which suffered a marginal volume decline despite a spasmodically bullish underlying gold market. By contrast, the year's most conspicuous success story was probably the New York Mercantile Exchange, Comex's traditional and sometimes bitter rival, whose volume soared almost 30 per cent to 14.8m lots on the back of volatile energy and platinum markets.

The continuation in 1986 of the US industry's rapid growth rate of recent years was particularly gratifying for exchanges in view of the relative dearth of bona fide new products.

True, the year began with a scramble to launch new Ecu futures and options contracts, but these proved a disappointment, although New York's financial instrument exchange (a division of the New York Cotton Exchange) embarrassed the mighty CME by apparently winning their duel for dominance of the Ecu futures scene, such as it is. Elsewhere, the New York Futures Exchange launched the world's first commodity index future. But this, too, as exchange president Mr Lewis Horowitz correctly surmised, failed "to come out of the gate roaring".

Otherwise, the bulk of 1986 new contract launches were options designed (often unsuccessfully) to maintain at least a modicum of growth in the depressed traditional commodities sector. Nymex again enjoyed the most noteworthy coup in this so-called "product deepening" process. Crude oil options were launched by the exchange in November to an immediately rapturous response.

This year promises a little more in terms of new directions, with the CBOT in particular at work on a range of diverse projects. As well as developing Japanese government bond and

Eurobond futures contracts, in co-operation with its new linkage partner, the London International Financial Futures Exchange, the CBOT recently applied for regulatory approval to trade a future based on a corporate bond index. Both big Chicago exchanges are also expected, in due course, to launch future contracts on foreign stock indices.

In the non-financial sector, money, on the crest of a wave, is finally hoping to launch a natural gas futures contract. Meanwhile, the CSCE is planning a white sugar future to complement its existing raw sugar instruments, and the tiny Minneapolis Grain Exchange is set to launch a future on high-fructose corn syrup.

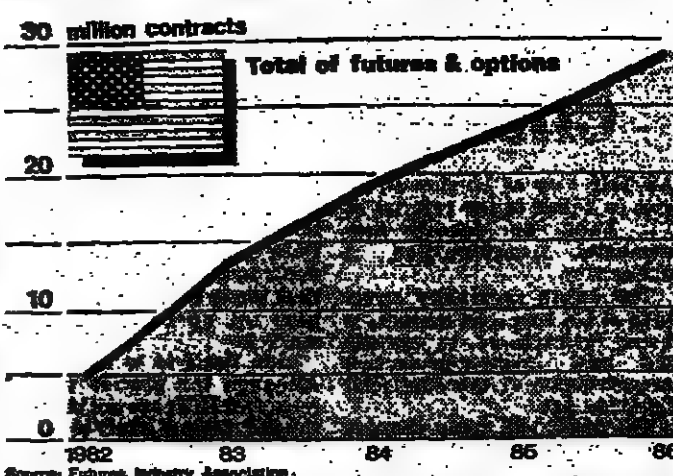
As in 1985, however, the biggest headlines of this year will probably be reserved for ongoing exchange efforts to cut costs and react to the increasingly global demand for their products.

In addition to the recent CBOT-Liffe tie-up already mentioned, the last six months have brought a link on gold futures between Comex and the Sydney Futures Exchange, the affiliation of the VBOE with the Cincinnati Stock Exchange, and the formation of a joint CME-New York Stock Exchange task force to examine various possible collaborative measures. Both the CBOT and the Philadelphia Stock Exchange have also announced their intention to start evening trading sessions. The CBOT hopes to get its session under way as soon as April 2.

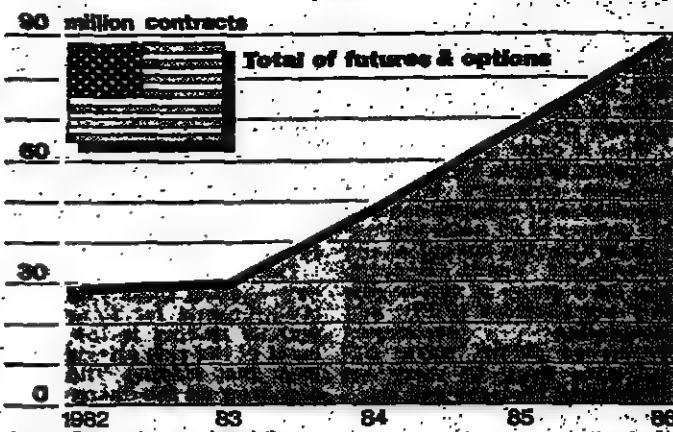
Nobody seriously doubts that the US will continue to be the hub of the international futures and options industry. But pressure cut costs from both US-based off-exchange products and foreign exchange with laxer regulatory requirements can only intensify. For those exchanges that fail to react to the need to provide basic services efficiently and cheaply, the future will be grim, even if the domestic industry as a whole continues to grow and, generally, to prosper.

David Owen

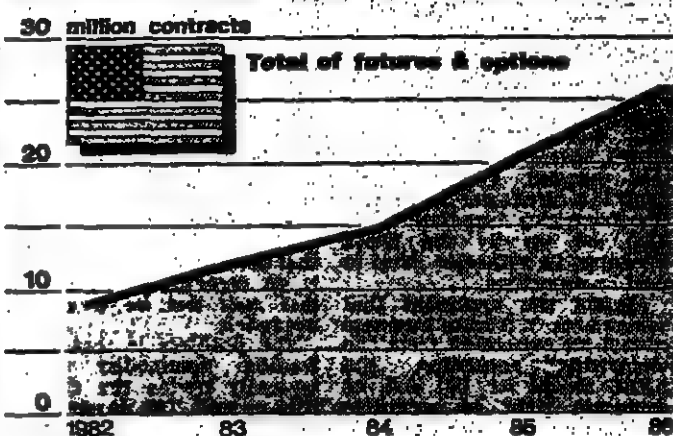
## Equity indices



## Interest rates



## Foreign currency



## Most actively traded contracts

Rank	Contract (exchange)	1986 volume (in thousands of contracts)
1	T-bonds (CBOT)	82,599
2	S&P 500 (CME)	19,506
3	T-bond Options (CBOT)	17,314
4	Eurodollars (CME)	10,825
5	Gold (COMEX)	8,400
6	Crude Oil (NYMEX)	5,314
7	Deutsche Mark (CME)	5,582
8	Corn (CBOT)	5,160
9	Soybeans (CBOT)	5,134
10	Swiss Franc (CME)	4,988
11	Live cattle (CME)	4,691
12	T-Notes (CBOT)	4,426
13	Japanese yen (CME)	3,970
14	Silver 500oz (COMEX)	3,650
15	Sugar No. 11 (CSCC)	3,584
16	Heating Oil No. 2 (NYMEX)	3,275
17	Soybean Oil (CBOT)	3,183
18	NYSE Composite Index (NYFE)	3,124
19	Soybean Meal (CBOT)	3,040
20	British Pounds (CME)	2,701
21	Deutsche Mark Options (CME)	2,206
22	Wheat (CBOT)	2,090
23	Live hogs (CME)	1,937
24	S&P 500 Options (CME)	1,886
25	Copper (COMEX)	1,872

Source: Chicago Board of Trade

## Contracts traded around the world

**CHICAGO BOARD OF TRADE**  
Futures: Treasury Bond \$100,000, Treasury Note \$100,000, Municipal Bond Index \$100,000, Major Market Index 250 X Index.  
Options on futures: Treasury Bond \$100,000, Treasury Note \$100,000.

**MIDAMERICA COMMODITY EXCHANGE**  
Futures: Treasury Bond \$50,000, 90-day Treasury Bill \$500,000, British pound £12,500, W. German Mark DM 62,500, Japanese yen ¥6,250, Swiss franc Sfr 62,500.

**CHICAGO MERCANTILE EXCHANGE**  
Futures: Standard and Poors 500 Index, 90-day US Treasury Bills \$1m, Eurodollar Time Deposit \$1m, Domestic Certificate of Deposit \$1m, European Currency Unit 125,000, French franc FF 250,000,

Japanese yen ¥12.5m, British pound £25,000, Canadian dollar C\$100,000, W. German Mark DM 125,000, Australian dollar A\$100,000, Swiss franc Sfr 125,000.

Options on futures: Standard and Poors 500 Index, Standard and Poors 500 Futures, Swiss franc Sfr 125,000, Deutsche Mark DM 125,000, British pound £12,500, Japanese yen ¥12,500, Eurodollar Deposit \$1m, 90-day US Treasury Bills \$1m.

**CHICAGO BOARD OPTIONS EXCHANGE**  
Options: Standard and Poors 500 Index, Standard and Poors 500 Index, Standard and Poors 500 Index, British pound £25,000, Canadian dollar C\$100,000, W. German Mark DM 125,000, Japanese yen ¥12.5m,

Swiss franc Sfr 125,000, French franc FF 250,000, Australian dollar A\$50,000 and Selected Treasury Bonds and Notes.

**NEW YORK FUTURES EXCHANGE**  
Futures: NYSE composite index, CDS Index.  
Options: NYSE composite index.

**NEW YORK STOCK EXCHANGE**  
Options: NYSE composite index.

**PHILADELPHIA STOCK EXCHANGE**  
Futures: National OTC index, British pound, W. German Mark, Swiss franc, French franc, Japanese yen, Canadian dollar, Ecu.  
Options: British pound £12,500, Canadian dollar C\$50,000, W. German Mark DM 62,500, Japanese yen ¥6,250, Swiss franc Sfr 62,500, French franc FF 125,000, Ecu

62,500, Australian dollar A\$50,000, Value Line Index, National OTC Index, Eurodollar.

**AMERICAN STOCK EXCHANGE**  
Options: Major Market Index \$100, Institutional Index, Oil Index, Computer Technology Index.

**NEW YORK COTTON EXCHANGE**  
Futures: US Index 500 X Index, Ecu 100,000.  
Options on futures: US\$ Index.

**NEW YORK COFFEE, SUGAR AND COCOA EXCHANGE**  
Futures: Consumer Price Index.

**KANSAS CITY BOARD OF TRADE**  
Futures: Value Line Index \$500 X Index, Mini Value Line Stock Index \$100 per point.

**LONDON INTERNATIONAL FINANCIAL FUTURES EXCHANGE**  
Futures: FT-SE 100 Index, Long Gilts \$50,000, Short Gilts \$100,000, Three Month Eurodollar \$1m, Sterling deposit £500,000, Sterling currency £25,000, Dollar-Mark \$50,000, D-Mark DM 125,000, Swiss franc Sfr 125,000, Japanese yen ¥12.5m.  
Options: British pound £25,000, West German Mark \$50,000 against DM, Eurodollar \$1m, Long gilt \$50,000, FT-SE Index, T-bond \$100,000.

**LONDON STOCK EXCHANGE**  
Options: FT-SE 100 Index £10 X, Sterling dollar £12,500, D-Mark/dollar DM 62,500, selected gilts.

**EUROPEAN OPTIONS EXCHANGE**  
Options: British pound/Dutch guilder £100, US/Dutch guilder \$100, US\$/W. German Mark \$100, Ecu/US\$ Ecu 100.

**MONTREAL EXCHANGE**  
Options: 91-day Canadian Treasury Bills C\$250,000, Canadian dollar C\$50,000 (also traded in US\$), selected government bonds.

**TORONTO FUTURES EXCHANGE**  
Futures: 91-day Canadian Treasury Bills C\$1m, Long-term Canadian bonds C\$100,000, Canadian dollar/US dollar US\$100,000, TSE 300 Index.

**STOCKY FUTURES EXCHANGE**  
Futures: 90-day bills A\$500,000, 10-year treasury bonds A\$100,000, All Ordinaries Share Index A\$100X Index, Dollar/Australian dollar US\$100,000, Eurodollar Deposit \$1m, US Treasury bonds \$100,000.

**NEW ZEALAND FUTURES EXCHANGE**  
Futures: NZ dollar US\$50,000, Commercial paper NZ\$10,000, 5-year Government Bonds NZ\$100,000.

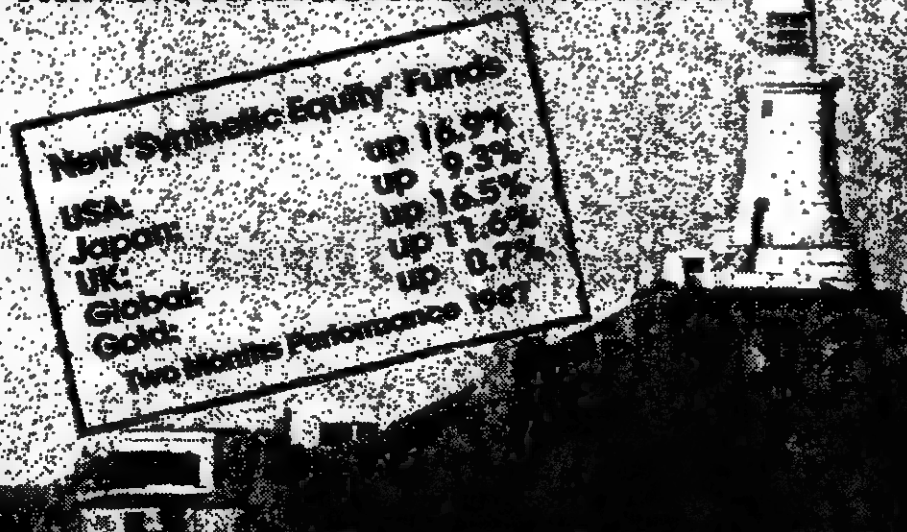
**MONTEVIDEO EXCHANGE**  
Futures: Eurodollar \$1m, Japanese yen ¥12.5m, W. German Mark DM 125,000, Sterling, Nikkei Stock Index.

**TOKYO STOCK EXCHANGE**  
Futures: 10-year Government bonds ¥100m.

**PARIS-MATIF**  
Futures: 7-10 year Government bond 10 per cent FF 500,000, 90-day Treasury bills FF 5m.

**HONG KONG FUTURES EXCHANGE**  
Futures: Hang Seng Index.  
The list excludes individual equity options and all gold and silver contracts. The first aims to provide a full but not comprehensive record of contracts currently available.

Remarks: Jan Kalling and Anne Oulthoff.

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## Off-exchange trading

## Over the counter, round the law

THE MOST important challenge facing US futures exchanges today—bigger even than the globalisation of their markets—is the competitive threat posed by off-exchange, or over-the-counter, trading.

In apparent defiance of the letter of the law (in this case the Commodity Exchange Act), major Wall Street securities houses and banks are introducing a fast-expanding range of financial products which bear an uncanny resemblance to futures and options—but are traded over-the-counter.

Strictly speaking, the Act requires that all futures and most options be traded on exchanges. But it has lately been subject to wide differences of interpretation.

These over-the-counter products range from tailor-made hedges, constructed for sophisticated institutional clients wishing to offset exotic assets and liabilities, to commodity-indexed capital-raising instruments, from leverage contracts, permitting customers to invest in precious metals for a small initial downpayment, to an off-exchange network for trading options on treasury securities planned by California-based Security Pacific National Bank.

Much to the exchanges' displeasure, the Commodity Futures Trading Commission—the US industry's regulatory watchdog—appears to see nothing intrinsically wrong with many of these instruments. The agency claims the discretion, in the words of recently-departed general counsel, Mr Kenneth Reister, "to determine that it doesn't want to prohibit any particular product—even if it is arguably violative of the Commodity Exchange Act."

"Regulators should be responsive and flexible if needs change," adds CFTC chairman,

Mr Susan Phillips. "We do not wish to inhibit capital formation."

It has been as much as the exchanges have been able to do to secure a CFTC commitment to study the issue in depth over a two-year period. They hope (probably wrongly) that this will give them something of a breathing space in which to formulate their own defences.

At present, these defences rest, somewhat plausibly, on the issue of customer protection. "Don't be misled by the term 'off-exchange'," the Chicago Board of Trade president and chief executive, Mr Thomas Donovan, warned exchange members recently. "We as an industry must be concerned that unregulated products cannot be legitimised and given the same approval as markets like ours, which have strong capitalisation requirements and customer-protection regulations," he added.

But unregulated products are also cheaper products. The prospect of the regulatory stable door being left unbolled to theoretically unlimited low-cost competition is, it may be assumed, much closer to the heart of the exchanges' concern than the potential well-being of someone else's customers.

Even the exchanges are beginning to realise that a degree of damage-limitation is probably the most that they can hope to achieve if the present climate persists. After all, they have tacitly tolerated so-called EFFs (exchange for physical)—an agreement between two parties to exchange a futures position for cash, and vice-versa, which clearly bypasses the open outcry system—since they were devised in the grain markets of the 1920s. The New York Mercantile Exchange, indeed, is even touting EFFs as an alterna-

tive delivery mechanism on its thriving energy contracts.

This realisation, coupled with the fact that the volume represented by over-the-counter trading is currently small in comparison with exchange-traded futures, may be behind an apparent softening in exchange attitudes towards such instruments. "My intuition is that the economic advantages of a central marketplace are very strong," says Mr Ken Cone, director of regulatory studies at the Chicago Mercantile Exchange. "That will limit what these instruments can ultimately do."

The CBOT, meanwhile, has formed an exchange committee to address possible changes in the Commodity Exchange Act. This in itself, according to Mr Karlsten Mahmann, the exchange's recently-elected chairman, constitutes "an implication that there is an infrequent occasion when a customer needs a custom-tailored product." However, on one point in particular, Mr Mahmann remains very clear. "If changes came about, they would be legislative changes involving the Commodity Exchange Act, which is very explicit: futures must be traded on exchanges."

Of course, it may also be that the exchanges are realising that, while the competitive threat posed by off-exchange instruments may be slighter

than they are first supposed (if handled correctly), the potential benefits to the exchange-traded sector may be greater.

For one thing, sellers of off-exchange instruments (many of whom are increasingly important exchange end-users) must hedge their own net exposure somewhere. For another, the extensive marketing efforts which these firms are making in a bid to shift their own tailor-made instruments are, as a by-product, expanding the overall marketplace.

"We have found all sorts of interest among non-traditional futures users," according to Mr Preston Appleby, Chicago-based manager of futures and options at First Boston.

Exchanges should ultimately think in terms of a trade-off when evaluating their stance on the off-exchange issue. Will the business which they might lose among those prepared to forgo the luxury of a regulated marketplace be outweighed by new business which heavy restrictions on over-the-counter trading would prevent developing?

If the answer is yes, then perhaps off-exchange "look-alike" products will not after all turn out to be quite such an "ugly serpent," as the CBOT's Mr Mahmann recently described them.

David Owen

JAPAN'S RECORD in financial futures trading has been brief but spectacular. Business opened as recently as October 1985 in a single government bond futures contract, but in recent months activity has exploded to the extent that volume has been greater than in Chicago's long Treasury bond contract.

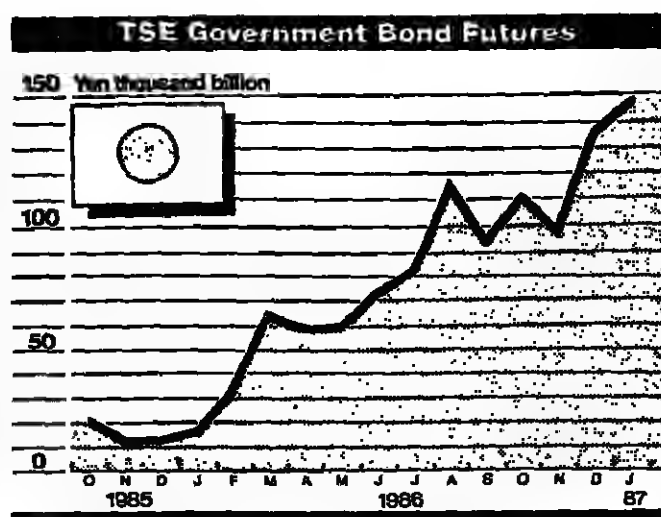
Monthly trading has been running in excess of ¥100 trillion (say, \$650bn) on the strength, essentially, of the large amount of hedging activity by the principals in the bond market, the banks and securities houses.

The contract is based upon a notional 10-year, 6 per cent government bond, with expiration in March, June, September and December on the 20th of the month. Since the longest contract is for 15 months, there are five different dates traded.

It is a telephone market rather than a Chicago—or Liffe-style open outcry market in trading pits, and trading firms qualify through special membership of the Tokyo Stock Exchange. This membership is fairly freely available, unlike the full membership lists which are locked up.

Practitioners say that the high rate of activity in the market reflects the absence of other hedging facilities in Japan. It is not possible to short the bond market, and there are no other futures contracts related to, for instance, short-term interest rates. Moreover, the Japanese are barred from trading on futures markets overseas, for example on Simex, in Singapore, where another Japanese bond contract is traded.

To some extent, too, the high volume of trading reflects the increased activity in the underlying cash market. With yields tending to fall, corporate and institutional investors have been under pressure to increase their returns through trading.



## The Japanese market

## Hedging lifts the five-date contract

Increased activity in the underlying cash market. With yields tending to fall, corporate and institutional investors have been under pressure to increase their returns through trading.

Although the banks and securities houses are all active in the futures market, only the latter are allowed to trade on behalf of clients. Dealing by the banks is on their own account. In fact, at least 80 per cent of trading is thought to be by principals.

Recently Salomon has claimed something like 2 to 3 per cent of trading volume in the futures market.

The success of the government bond future has whetted the appetite of traders for more contracts, but there are serious regulatory and legal problems. These are preventing, for instance, the launching of a locally traded US T-bond contract, sorely needed in the Japanese time-zone, given the huge volume of T-bond trading that now takes place in Tokyo.

The Japanese securities houses are furious, because the likes of Salomon or Goldman Sachs can hedge their T-bond positions in the US, but the Japanese cannot. This is because a T-bond contract would have a currency element, and only banks are allowed to trade currencies in Japan. At the same time, a T-bond contract would count as a security which could only be traded by a securities house.

However, there are moves to permit Japanese investors to participate in futures markets outside Japan. This coincides with proposals to open up new Japanese government bond futures markets in other time zones.

Thus the London financial futures market, Liffe, is planning to introduce futures on Japanese government bonds by the end of May; and it is likely that an interchangeable contract will be launched later by the Chicago Board of Trade.

There are likely to be slight technical differences compared with the Tokyo government

Continued on Page 6

## Arbitrage

## Time to level with volatility

IT IS not insider trading, the sensational story of Wall Street malpractice, complete with the delivery in dark alleys of briefcases bulging with cash, which prompts the greatest flow of letters from the public to Mr Joseph Grundfest, a commissioner of the Securities and Exchange Commission, Washington's Wall Street watchdog.

The hottest topic is the breathtaking gyrations of the stock market, apparently because of the interplay between stocks and instruments derived from them, such as stock options of these new and complex investment tools.

Spectacular volatility has hit the stock market on two types of occasion in recent years.

First, Triple Witching Days, which occur once each quarter when investors square their positions upon the simultaneous expiration of stock index futures and options and options on the underlying shares.

Second are random days, in which a sudden change in investor mood, or the release of surprising news (economic or political), can cause a violent market movement. The most noteworthy days have been September 11 and 12 last year and January 23 this year.

Colourful reports of frenzied trading and plunging stock prices, which have been believed to be triggered by computers with minimal human involvement, have alarmed politicians and some people in the securities industry. But this perception of the markets degenerating into a vast casino is based on a gross misunderstanding of the tools and the uses to which they are put, practitioners argue passionately.

The SEC shared the utility industry's opinion of the utility of the instruments, Mr Grundfest said. But users were failing to make their case to the public, particularly after days like January 23 when the Dow Jones Industrial Average plummeted 114 points in little more than an hour, he warned the conference organised by the Institute of International Research.

"A couple more days like January 23 and the industry will be spending a lot of time testifying on Capitol Hill, which could lead to restrictions [on the instruments]," he said.

The SEC is due to release shortly a study of market volatility on occasions other than Triple Witching Days. The broad verdict is that derivative instruments may play a role in those days but are not the cause of them. In fact, trading of the instruments and arbitraging between the instruments and baskets of the underlying shares virtually dried up, on January 23, because price movements became so violent, and volume so heavy, that investors and traders could not get an accurate picture quickly enough to make trading decisions.

The instruments make it quicker, cheaper and easier for investors to translate an opinion about the market into action. They can, for example, sell stock index futures if they believe stock prices are going

down, rather than painstakingly sell a portfolio of stocks. Such uses substantially shorten the time it takes markets to respond to news, but the overall response will be no greater.

In addition, the compression effect is probably driven just as much by the high technology of communications and trading users argue. The buy or sell decisions are still made by humans, with computers merely facilitating the purchases, for example, of a basket of shares.

Volatility is a slippery market characteristic on which to get a handle. Depending on the measure used, it can be shown to have increased, decreased or not changed in recent years. The SEC believes that markets are as stable as they were several years ago.

Yet to say there is no greater volatility today "is technically correct but politically irrelevant," Mr Grundfest said. "It's futile and wrong to fight the common man's focus on volatility." The securities industry would find it more productive to try to convince him, instead, of the legitimate investment uses of derivative instruments.

For its part, the Chicago Mercantile Exchange is planning changes to by far the most popular stock index futures contract, the Standard & Poor's 500, which is traded on its floor. It has proposed widening daily price movements, in the hope that traders and investors will be more willing to trade them on volatile days if they know their potential losses are capped. It is looking at more fundamental changes, such as block trading of futures contracts, to help traders handle the ever growing demand for the instruments.

Triple Witching Days pose different problems. Many participants have come to accept that changes in some of the mechanisms are needed, to ensure that markets have sufficient trading time to cope with the enormous pressures of trading volume on the expiration.

Starting with the expiration day on the third Friday of June, the Standard & Poor's 500 stock index futures contract will expire at the opening of trading rather than the close. The change was proposed by the Merc, and it is hoped that other exchanges will follow suit with their index contracts.

Many details of the new expiration procedures are still being worked out, and overall some doubt has been expressed about the impact of the changes. In the meantime, the March expiration will be at the close of the third Friday of the month, and will operate under the temporary rules used at the last few expirations. These call for the declaration half-an-hour before the end of the session of orders to buy and sell shares at the closing price to help facilitate matching of the orders.

Although this system has been relatively effective, on the few occasions it has been tried the SEC has warned that some securities dealers have tried to take advantage of it, thereby undermining confidence in the process of self-regulation.

Roderick Oram



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## FINANCIAL FUTURES AND OPTIONS 6

## Singapore

## Simex is on target

## Simex: daily average volume

(at January 31 1987)									
1986	Gold	Base Metal	D-Mark	Yen	Shilling	Wheat	US T-bond	Total	
July-Dec	566	428	526	59	—	—	—	1579	
1985									
Jan-Dec	170	1187	675	126	—	—	—	2158	
1984									
Jan (22)*	54	1678	1025	543	—	—	—	3300	
Feb (22)	58	1213	933	846	—	—	—	3036	
Mar (22)	15	1053	1041	453	—	—	—	2562	
Apr (22)	28	1600	1098	442	—	—	—	3168	
May (20)	7	1670	820	639	—	—	—	3136	
Jun (20)	3	1635	760	414	—	—	—	3184	
Jul (23)	1	1635	696	575	277	—	—	3559	
Aug (23)	5	2264	761	403	126	—	—	3580	
Sep (22)	8	3196	912	334	145	788	—	5149	
Oct (23)	3	2335	800	309	96	320	1286	5149	
Nov (20)	23	1831	932	283	123	211	417	3920	
Dec (22)	0	1404	398	115	50	285	173	2425	
Jan-Dec	15	1802	848	446	136	401	625	4273	

1987  
Jan (13) 0 2661 1246 337 43 202 249 4738  
\* Figures in parentheses indicate number of trading days

pad to move into other contracts," says Mr Ng.

It is also in one sense, however, an impediment. When the Japanese central bank cut interest rates in February, local traders in Simex moved in to take out positions not in US T-bond futures, or yen futures, but in Eurodollar futures. This was because that was where the liquidity lay and where risks would be lower.

The same impediment appears to affect the growth of trading in the Nikkei index contract. The US Government recently relaxed restrictions that prevented US residents or institutions from taking positions in the contract, and, given the size of US investment in the Japanese market, it would appear to be a natural hedging tool. Mr Ng is convinced that the demand is huge at the moment, but large institutions are interested in taking positions much bigger than current market volume can absorb.

Until the liquidity is there, the big traders will not come; but without the big traders, liquidity growth can only be very slow.

With the Nikkei index contract, this dilemma is especially acute, because, in a few years, futures contracts for Japanese stocks are expected to be available in Japan. Some observers are sceptical that the Simex contract will survive this competition. Even the optimists, such as Mr Ng, admit that the contract will not stand a chance if sufficient liquidity is not achieved before trading gets going in Japan.

The launch of the US T-bond

contract in October has been followed by disappointing volume figures, and this particular contract could face a rough future in April when the Chicago Board of Trade opens a night trading session that will overlap Simex's morning trading hours.

Mr Ng says, however, that if the CBOT succeeds in achieving high volume in the night session, this could produce more volatility in interest rates that would stimulate trading in other Simex contracts. And he is not willing to rule out success in the US T-bond contract in the Simex afternoon session.

On the drawing boards still is a plan for trading in currency options. Also to come is a stock index futures contract based on the Stock Exchange of Singapore. This is under discussion with the Singapore Exchange.

The SES contract could prove strategic to the growth of Simex, since it will draw in more local interest. The growth of trading volume by local traders is the key to boosting liquidity, since it is local traders who take on the risks so that investors can hedge the positions in the underlying securities.

On this score, Simex appears to be on the right track. Trading by locals had gradually risen to 31.5 per cent last year, while volume by all categories of traders has gone up.

The exchange has 226 individual members, out of 450 seats, with an average of close to 90 locals on the floor daily. A formula is being sought that will bring more locals on to the floor to trade on their own accounts.

Steven Butler

## France

## Matif forges ahead

THE PARIS financial futures market celebrated its first birthday last month, and has already exceeded even the most ambitious expectations.

The success of the Matif, as the futures market is known, quickly became apparent after its launch in February last year, but the turnover has continued to grow rapidly.

Paris now rivals London's long-established Liffe in the volumes traded on its main long bond contract, based on a notional French government bond with a 10 per cent coupon and a life of seven to 10 years.

Progress has been slower on the second contract, based on French treasury bills, but the exchange now plans to introduce two new contracts: one an option based on its main long bond contract, the other a foreign exchange future which trades the dollar against the Ecu, the basket of European currencies.

The exchange's success has brought capacity problems and wrenched an agreeable havoc with the budgets of Mr Gerard de la Martiniere, chairman of the exchange's clearing house, the Chambre de Compensation des Instruments Financiers de Paris (CCIFP).

His organisation's main source of income is a levy on contracts traded, and with turnover running 10 to 20 times as high as anticipated, the CCIFP has not only been able to move to new premises but also to halve the rate of its levy.

The market itself has also had to move, from a dismal corner of the opulent Napoleonic Palais de la Bourse up to larger and better equipped quarters on the fourth floor, which put to shame the riot of loose wires that serves the telecommunications needs of the rest of the Bourse.

Daily volume in the notional contract now averages well over 15,000 contracts a day, with peaks of over 40,000 contracts traded.

From its creation in February until the end of the year, the Matif traded 1,686 long bond contracts, with turnover of \$9,197, a complete change in the three months of the year, matching the \$96,305 long gilt contracts traded by Liffe in London.

The computer system installed to handle clearing and administration was modelled on that already in use at the Sydney Futures Exchange, which was at the time handling 10,000 to 15,000 contracts a day. This, too, has already had to be upgraded, and studies are now being undertaken which could result in a further upgrading, or even a complete change of equipment supplier.

The success has been limited, however, to the notional long bond contract. The second contract traded on the Matif, a treasury bill future launched in June last year, has met a far cooler response.

Only 50,117 T-bill contracts were traded last year, an average of 380 a day. Three exchange members alone accounted for 55 per cent of the turnover, while banks did 37 per cent of the business—in contrast to the long bond contract, where stockbrokers are dominant.

Mr de la Martiniere believes that the T-bill contract will finally take off in 1987, helped by the appointment, by the French finance ministry, of 13 primary dealers in the underlying cash market.

"We moved too soon for the underlying developments. You cannot have a successful futures market when there is no underlying cash market," he said.

He points out that even the Bank of France runs into difficulties when it tries to buy T-bills in large quantities.

The Matif is now seeking to add more foreign institutions to its largely French membership.

For the planned Ecu contract, in particular, to be successful, the Matif will need a wider circle than the three or four French banks that are active in the unit. "Exchange" officials believe it is essential to sign up the Italian, Dutch and Belgian banks which are most prominent in Ecu dealing.

The relationship between the banks and the agents de change remains, however, occasionally difficult. Mr de la Martiniere says that the council of the CCIFP has so far always managed to reach agreement, but that there have been moments of tension.

The banks' resentment, in particular, the stranglehold of the agents de change over the underlying bond market in which they must unwind their positions, as well as the poaching of key dealers by agents de change who can offer a more attractive commission package than the rigid pay grids that are still the norm in the French banking system.

The tension has broken through to the surface in a little row over whether options on the stock exchange index should be traded on the Matif or on the stock exchange itself.

The dealers on the Matif floor, however, are confident that the tensions between their respective employers will not prevent them from further rapid increases in turnover this year.

George Graham

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## The Japanese market

Continued from Page 5

bond contract, however, because of an alternative approach to accrued interest and tax liabilities.

Regulatory problems have also delayed the launch of a stock index futures contract in Japan. At present, such an equity-based contract is ruled out by securities law, though there are hopes that the Diet may implement legislative changes early next year.

But the Osaka Stock Exchange is hoping to get its nose in front by launching a quasi-stock index futures contract in April, this being based on a parcel of 50 stocks rather than an index.

Delivery of stocks, rather than cash, will enable the Osaka Exchange to side-step the law, but of course the hedging value of the parcel will not be so great as with a genuine, broadly-based index.

The Tokyo Stock Exchange recognises that it will not be able to launch a stock index futures contract before summer 1988 at the earliest. But it is talking ambitiously of basing the contract on an index of all 1,075 stocks listed on the TSE's first section, rather than narrower and perhaps more easily manipulated indices such as the Nikkei stock average with 225 constituents.

Such a development will require not only amendments to the Securities and Exchange law, but also a review of the regulations on institutional investors and various practical steps to establish accounting systems and market the contract to private investors.

In this and other aspects of the financial futures market, the Japanese financial community is pressing ahead, becoming an active participant in what is seen as an essential element if Tokyo is to take its proper place in the rapidly developing global market in securities.

Barry Filley



## The Netherlands

## Exchange answers its critics

AT FIRST glance the European Options Exchange (EOE) appears healthier than ever. Trading volume continues to rise steadily, new contracts are being added, and the exchange is moving into bigger, more modern premises.

But beneath the surface lurk problems. Although "European" in name, the options exchange has never achieved the international position originally envisaged. The Amsterdam-based EOE has trading ties with three other bourses around the world, but has failed to keep pace with the proliferation in these global links. Some critics also charge that the options exchange has become too speculative.

Certain successes are clear, nevertheless. Volume is one. It has risen every year since the EOE was launched in 1978, and surged more than 40 per cent to 11.1m contracts last year from 7.9m in 1985. Average daily turnover jumped to 38,000 contracts in 1986 from 23,000 the year before. Open interest currently stands at 920,000 contracts, compared with 814,000 at the end of last year.

If the price of an exchange seat is any measure of success, then the EOE has something to boast about. They now sell for more than £140,000, which is 16 times the original price.

Mr Tjerk Westertj, the driving force behind the EOE, also has endeavoured to keep the listed contracts attractive and up to date. In today's fast and fickle markets, that isn't always easy. Last year the exchange was caught off guard by the quick popularity of long-term, over-the-counter options offered by a brokerage firm.

The EOE soon responded with its own listed long-term (up to five years) options on Dutch stocks and government bonds. Moreover, short-term options (one- and two-month) on the dollar/guilder contract give investors more flexibility in maturity dates.

Another unpleasant surprise came recently when options-exchange market makers rebuffed the new EOE stock-index option on the grounds that no suitable underlying security was available. The exchange had figured that a new EOE Dutch Stock Fund would offer an appropriate underlying security for hedging purposes. But market makers argued that the fund consists of 246 stocks, while the index option covers only 20.

The exchange has gone back

to the drawing board to find a way to satisfy the critics and still to save its venerable index option, which originally was launched three years ago but suspended when legal questions were raised about cash settlement. All index options are settled in cash, because of difficulty in delivering a basket of securities, but some legal experts felt this bordered on gambling.

After the Dutch parliament had cleared the way for cash settlement last year, the EOE was eager to bring back the index option, which would have been the first such contract outside the US. Now it's doubtful whether Amsterdam can make that claim.

The European Options Exchange grew so quickly that it became evident, a couple of years ago, that a larger trading floor and greater computer capacity were needed to keep pace with business. A new EOE building has been constructed near Dam Square in the heart of Amsterdam, and trading on the highly automated floor will begin next week.

The modern facilities will double the average daily capacity to 200,000 contracts a day, and ensure a peak capacity of 500,000. The minutes between execution of a deal and posting of the price will be further trimmed. Hundreds of video display terminals scattered about the trading floor will show the latest prices and dealing information.

The EOE, however, still faces obstacles. One of those is its limited appeal. The options exchange has gradually dropped all its contracts on foreign stocks that were featured in the beginning and justified "European" in the name. Options on foreign currencies, other than the dollar/guilder contract, have generally done poorly, including the initially highly-touted one on the European Currency Unit (Ecu). The most popular options by far are those on Dutch shares followed by Dutch government bonds.

Attracting more foreign and institutional investors also remains difficult. Only 20-30 per cent of business comes from abroad; and, of the rest, a significant number are private individuals, according to market participants (the EOE doesn't break out foreign investors). Gold and silver options were supposed to be a major drawing card for the EOE, but they still lag far behind stocks and bonds. In the early 1980s the Amsterdam exchange forged trading links with the Montreal, Vancouver and Sydney stock exchanges, to allow 18-hour dealing in the same gold and silver options. A relatively small number of trades actually flow from Sydney into Amsterdam, or onward to Montreal, but Mr Westertj is confident that the volume will expand and that global links are essential for the future.

While the EOE and its partners were the first in the world to create nearly round-the-clock dealing in precious metal options, the Amsterdam exchange has failed to establish fresh ties to promote trade. New links are abundant, and those such as the agreement between the London and Philadelphia stock exchanges for options trading threaten to leave

Amsterdam out in the cold. Nevertheless, the EOE is marching ahead with fresh initiatives. An option on the Major Market Index (MMI) of the US is to be introduced before July, offering investors the chance to participate in an index of blue chip American stocks similar to the Dow Jones Industrial Average.

A new energy options exchange is to be launched in Rotterdam in May, with almost all its financial backing from the EOE.

A financial futures market is also being launched in Amsterdam in April by the EOE. The initial listing will be an interest-rate futures contract on an index of five Dutch government bonds.

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Laura Raun

## New Zealand

## Computer dealing shows its value

THE NEW ZEALAND futures exchange is unique in that it has no trading floor or dealer pits. Instead its 17 members (who are all shareholders) are linked by computer in an automatic trading system.

Each contract has a page in the computer. Dealers in cities and towns throughout New Zealand punch in their buying or selling offer. When a buy bid matches a corresponding sell offer, the computer automatically carries through the transaction in a split second. It does all the paperwork and provides each dealer with a daily printout of their business.

If there is no matching offer listed, the broker's bid remains in the computer until it attracts a matching offer or is withdrawn.

The ATS is quick, provides security to dealers, reduces their paperwork and provides a clean trail of each transaction. It is also extremely economical. This is important in New Zealand's relatively small market.

When the exchange introduced a new contract on Barclay share index futures in January this year, all it required to do was list another page in the computer. "We did not have to instal another pit or build a new wing on the building," says Mr Len Ward, director of the exchange, the man mainly responsible for introducing a futures exchange into New Zealand in January 1985.

Last year the exchange dealt in 149,000 transactions worth NZ\$17.3bn, up from NZ\$10.8bn the previous year. When the exchange opened in 1983 the estimate for the first year's business was NZ\$1.5bn.

The major reason for the much higher-than-anticipated volume of transactions was that the opening of the futures exchange coincided with the deregulation of the New Zealand financial sector. The exchange offered financial institutions the opportunity to hedge against the high and volatile currency and interest rates that followed the freeing of financial controls.

The first futures handled by the exchange were in wool. Now it offers commodity, currency, interest rates and share price futures. The latest of these, the Barclays share price index future, started in January this year and has been an immediate success.

Bruce Jacques

Its popularity was probably encouraged by the boom in the New Zealand share market over the previous two years, and the phenomenal interest that this created, especially among thousands of new investors attracted to the share market for the first time.

The introduction of the share index future also coincided with a sharp drop in share prices, and this too has helped to increase trading volume. Within a few weeks the share futures market has become a major contract. Although most participants are the large financial institutions, there are also a number of small speculators.

Recently the exchange opened an information centre in the Auckland business sector. This was somewhat an equivalent to the public viewing floor at a stock exchange. In addition to general information and videos explaining the operations of a futures market, the centre—named "the kery"—also has a futures information screen linked directly to the master computer. This shows every bid and every transaction as it goes through.

At least 25 members of the public now sit, day after day from 9 am to 4 pm, intently studying price movements as the various futures contracts are negotiated. They use the free telephones provided to contact their brokers with sell or buy future instructions.

Those operating the exchange believe there is still scope for growth, particularly among the corporate business sector. Most of the action in futures trading has come from financial institutions trying to safeguard their operations.

The 17 original foundation members of the exchange each contributed NZ\$50,000. A new dealer can only become linked to the exchange by buying out one of the 17 operators. Only a few have sold—the most recent price for a transfer is said to have been NZ\$120,000.

New Zealand's screen trading futures exchange has attracted considerable overseas interest in just two years, and has shown itself to be efficient and extremely suitable for New Zealand conditions.

Deil Hayward

## Australia

## Sydney sheds the casino image

AUSTRALIA'S FUTURES and options markets have used the past few years of financial deregulation to work themselves into a unique position in the world securities scene.

And of all Australia's booming bourses, options and futures are unique in giving real meaning to that often misused and overworked word—globalisation.

Both markets have developed international links, allowing round-the-clock trading in a range of options and futures contracts, a facility not available in many other countries. And, to round off the appeal, Australia has become the only country in the world which allows futures trading in individual stocks.

The Australian options market started the international trend in 1983 when it joined a select group of overseas markets linking together as the international options exchange. The move was designed to take full advantage of Australia's time zone, strategically placed between North America and Europe, creating a virtual round-the-clock trading facility.

It links the European Options Exchange, in Amsterdam, the Vancouver Stock Exchange and the Montreal exchange, and

offers trading in Sydney in three contracts: gold, silver and US-Australian dollars.

The key investor attraction in the international options market is its removal of the currency exposure in trading options on precious metals. Physical gold and gold options contracts are generally denominated in US dollars, so investors in Australia, Canada and Holland require a native currency contract to avoid a currency risk.

The Australian options market also offers locally-based trading in options on more than 20 leading stocks, plus the leading Australian stock index, the All Ordinaries index.

Trading in options is booming. Contract ends traded domestically jumped from 2.4m to 3.2m in 1986, lifting the traded value from A\$607m to A\$822.9m. And 1987 has started at an even faster pace, with 505,674 contract ends traded in January alone, worth A\$177.6m.

In the international options market, precious metal contract ends traded doubled in 1986 to 666,442, while currency options traded were static at just over 1m contract ends.

But if options trading has been impressive, the ascendancy of the Sydney

Bourse (SFE) has been nothing less than extraordinary. The exchange, which has in the past few years shaken off a casino reputation to emerge as part of the financial establishment, consistently hosts daily trading in contracts with an underlying value of a staggering A\$12bn.

Volumes have increased almost exponentially in recent years. The number of contracts traded in January 1987, at 343,860, was more than twice that of the previous January, and the exchange's third best trading month ever.

The exchange is now the second most active futures base outside North America, topped only by London.

The SFE's big strategic move during 1986 was to follow the options market in going international, forging links with the London Financial Futures Exchange (Liffe) and New York's Comex. But this has so far proved a disappointment.

The SFE's grand plan was to fill the Europe-North America time gap and create a round-the-clock market. It launched a US dollar and Treasury bond contract linked with Liffe, and a US dollar gold contract linked with Chicago.

But the financial contracts have so far failed to attract vital

support from Japan; and, while the market is crazy about Australian gold stocks, traders are not so interested in gold futures. However, SFE chief executive Mr Les Hoskins says the important point is that the infrastructure is in place, and, that, while action so far has been slack, the potential remains strong.

Less Sydney should steal all the running, its arch financial rival Melbourne has launched the Australia Financial Futures Market, which, as indicated, offers the world's only futures contracts on individual stocks.

The AFFMS stock contracts are based on the shares of nine leading Australian stocks, and the market also offers an Australian leaders portfolio contract based on a portfolio of leading stocks.

While trading on the AFFM has been slow to accelerate, all of Australia's futures and options markets are beginning to feed off each other, with a growing proportion of throughput reflecting arbitrage between markets. With the physical stock market roaring and the authorities moving to align contract and option closing dates, this area of trading may well be the feature of 1987.

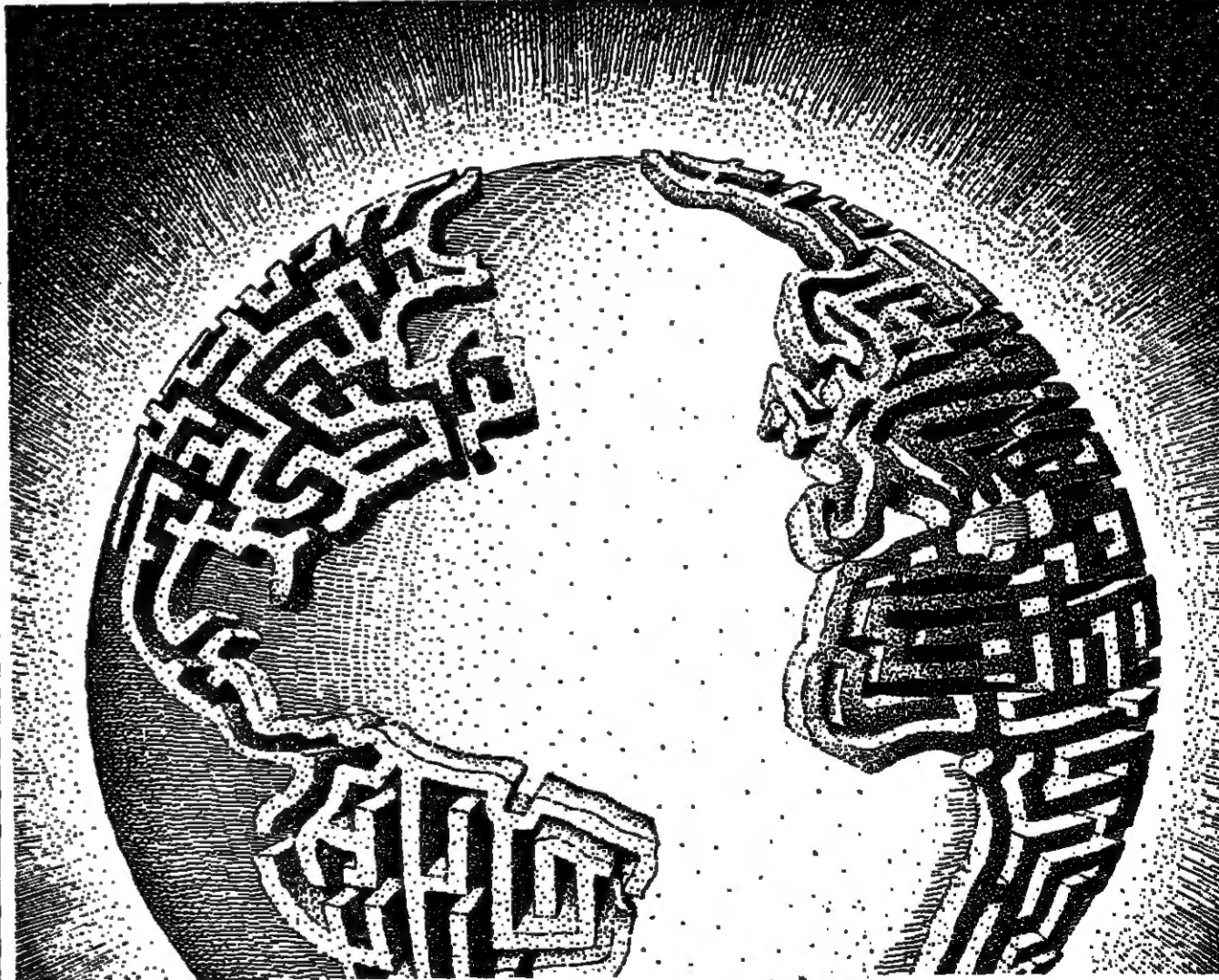
Bruce Jacques

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## FINANCIAL FUTURES AND OPTIONS 8

## Canadian markets

## Pension boost to expansion hopes

FINANCIAL INSTITUTIONS with an eye for the gap are taking advantage of booming Canadian stock and bond markets to broaden the country's fledgling options and futures sector.

Spurred by the aggressive Toronto securities firm Gordon Capital, Canadians are dipping their toes into programme trading, which has contributed to the boom in the US stock options and futures market.

Several securities firms have made handsome profits by trading options for their own account, while mortgage lenders have begun using bond options to offset risks on their mortgage exposure. An options and futures society has been formed in Toronto as part of efforts to stimulate interest.

In addition, the number of Canadian mutual funds specialising in options is steadily growing. One of the most popular, the Canada Income Plus Fund, managed by Guardian Capital of Toronto, has attracted C\$100m for each of two closed-end investment trusts. A feature of the fund is a guarantee by Citibank's Canadian subsidiary to repay investors initial capital.

Hopes for further expansion of the options and futures market were given a boost last year when, mainly at the urging of a group of big pension funds and the three-year-old Toronto Futures Exchange, the Pension Commission of Ontario set out relatively liberal guidelines for pension fund investment in these instruments. In essence, the commission advises funds to apply the same yardsticks used for the underlying securities.

The biggest obstacle to growth in the limited liquidity of Canadian markets. The pension fund of Imperial Oil, Exxon's Canadian subsidiary, has an index

futures trading programme in the US, but in Canada trades only sporadically in individual equity options, such as Alcan. The fund's investment manager, Mr Bill Hewitt, says that "The markets here don't have the depth and breadth of those in the US."

On the other hand, Mr Ken Knowles, manager for institutional options and futures at Dominion Securities Pitfield, says that the Canadian market "has a lot of potential to grow." Mr Knowles predicts that the arrival of foreign securities dealers in Toronto, when ownership rules in the domestic industry are relaxed later this year, will be a tonic for local options and futures trading.

Recent volumes reflect mounting interest. The number of options contracts traded on the Toronto Stock Exchange (including around 40 equity contracts) rose from 2,335 in 1985 to 2,684 last year.

Volumes in the TSE 300 Composite Index contract shot up by 45 per cent in 1986, while trading in similar futures contracts offered by the Toronto Futures Exchange almost tripled.

On the Montreal Exchange, which claims to account for four-fifths of trading in Canadian interest rate options, volumes in a 2001 Government of Canada bond contract grew by 20 per cent last year. Even the ME's moribund Canadian dollar contract has come to life in the past two months as the Currency gas shown unexpected strength.

Another encouraging sign is the growing interest in seats on the TSE. Only about 25 "locals" are currently active, but attendance at the exchange's monthly recruiting seminars has risen sharply. According to TSE general manager Mr Andrew Clamenzos, "the last few have



Options contracts traded on the Toronto Stock Exchange rose last year, and an options and futures society has been launched to stimulate interest.

been standing room only."

The price of a TSE seat plummeted when the exchange started to charge membership dues a year after it opened. Seats changed hands for as little as C\$2,000 apiece, compared with the issue price of C\$6,500. But prices have subsequently edged back up to C\$3,300.

Searching for popular new products plays an important part in the exchange's efforts to promote their options and futures markets. To avoid spreading the domestic market too thinly, the three Canadian Exchanges use a weighted lottery system to allocate indigenous Canadian options contracts among themselves.

The TSE's options marketing director, Mr Brian Noble, says that "our prime goal is to ensure that our equity index products gets the maximum exposure." Toronto is working on a new options contract to be based in some way on Canadian gold

mines equities. Similarly, the futures exchange is looking at contracts based on a narrower index than the TSE 300, which would exclude stocks seldom traded by institutions.

The Montreal and Vancouver Exchanges are members of the International Options Clearing Corporation (IOCC) with Sydney and Amsterdam. The IOCC is examining the feasibility of a platinum contract.

Bernard Simon

## Fund managers

## Stimulus of a large market

THE USE of futures and options for managing risk in a portfolio has been one of the most striking developments in fund management in recent years.

UK fund managers have lagged behind their US counterparts, however, in the adoption of these techniques, held back by legal and tax problems, and by limitations laid down in their funds' own articles.

Pension fund managers have often found it difficult to persuade their more conservative trustees that they should be using derivative products. Unit trusts, meanwhile, are still subject to severe limitations under current legislation.

Nevertheless, there has been an acceleration in UK fund managers' use of futures and options over the past few years. This has partly been a function of their increased exposure to the international markets, which has enhanced the need to use them as hedging instruments.

Partly, it has reflected the deepening of the London markets in derivative products. An additional boost to this has been provided by the changes associated with Big Bang. The enlarged marketplace has enhanced market makers' need to use futures and options, both to hedge their exposure, and to generate commission income and trading profits. This in turn

has created a more liquid market for the fund managers.

The market in individual share options seems to have been the chief beneficiary of Big Bang. One fund manager says that concern about the liquidity of this market has virtually disappeared under the impact of the lively activity of the widened group of equity market makers.

Some fund managers still consider bid-offer spreads on options off-puttingly wide, though these do seem to have narrowed to some extent in the last few months. The alteration may not be visible, as the options market remains trading floor-based. Market makers will deal on narrower spreads than they are brave enough to display on the dealing screens.

Equity fund managers are interested mainly in the options market for the purpose of writing individual share options, in order to receive the premium income.

Gilt fund managers, on the other hand, tend to regard writing options as a peripheral activity, and focus mostly on the futures market. The main use they will make of the futures is for switching between gilts of different maturities.

For instance, pension fund managers have to match the duration of their portfolios with that of their liabilities, so they

need to keep a given proportion of the portfolio at the longer end of the gilt yield curve.

If better yields are available among the shorter gilts, however, they may use the futures to take advantage of this. In this case, they may buy the shorter gilts, and also the longer-dated futures, thus keeping the overall duration of the portfolio in the same position.

Gilt fund managers do not have to worry about the liquidity of the futures market, which has made great strides over the last few years. Last year, for instance, the volume of long gilt futures on the London International Financial Futures Exchange showed a 282 per cent increase to 2.6m contracts over the year, worth a total of £130.6bn. The enlarged number of market makers since Big Bang is keeping volume well up this year.

But Big Bang has had an unhelpful side, too, from the fund managers' point of view. Opportunities to arbitrage between the futures market and the cash gilt market have been on the wane, because the market makers' increased enthusiasm for hedging their positions means that discrepancies between the two are becoming harder to find.

In multi-currency funds, futures will generally be used for hedging purposes. The pro-

longed decline of the dollar, for instance, has meant that fund managers who want to achieve an exposure to the US dollar bond market, but are wary of the currency, have been hedging their positions through the futures and options market into the Deutsche Mark and yen.

The contracts they have generally disappointed expectations have been those on the FT-SE 100 Index. There is an option on the FT-SE Index available on the Stock Exchange, and both futures and options based on the index are available on LIFFE. It was hoped that, after a lagged start, Big Bang would boost their use, because market makers would see them as a hedge for their larger equity positions. But they have not generally been seized upon as hedging or fine-tuning instruments. Nevertheless, UK international fund managers have been using the stock index futures increasingly for switching between markets. A fund that wishes to move into the US stock market may buy futures on the Standard & Poor's 500 first, to obtain the exposure, and worry about share picking later.

Institutions like Foreign and Colonial have been actively promoting funds, which must, under current rules, be based offshore, to invest in the indices on world stock markets. These enable the investor to track the stock market while, at the same time, receiving an income in line with money-market rates.

In this case the fund manager will use part of the fund to buy the index futures contract, and then invest the rest of the available cash in floating-rate notes, or another money-market instrument, to achieve a slightly higher interest rate than that implied in the price of the futures contract.

The advantage of investing in the indices' passive fund management" is that the costs are lower than dealing in individual shares.

The freedom to use the derivative markets—enjoyed by the pension funds—varies, depending on the open-mindedness of their trustees. Many are still forbidden to use the options market.

Unit trust managers, meanwhile, suffer limitations, because many of the products now available had not been invented when the rules governing what they might do were drawn up in the early 1960s.

This means that they are not allowed to write put options—the main thrust in their sides—or to use futures, or indexed products. The Association for Futures Investment, a lobbying body, is currently pressing for limitations like these to be removed.

The future freedom of the unit trusts hinges on the final drafting of the Financial Services Bill, although the current consultative document, "The Regulation of Authorised Unit Trust Schemes," suggests their scope may be considerably widened.

Claire Pearson

## Securities houses

## Innovators to cut global risk

THE INTERNATIONAL use of futures and options as a tool for investing in global stock and bond markets is still relatively rare. Some key markets continue to lack effective and liquid instruments, while demand from investors, particularly in the US, is limited as they continue to concentrate on their home turf.

The next five years, though, are likely to see a wave of innovation as investors seek the same opportunities abroad, to hedge and otherwise manage their risks, as they have come to enjoy on the domestic front. It sometimes takes even seasoned professionals by surprise to remember that the Standard & Poor's 500 stock index future, by far the most popular such instrument, celebrates only its fifth birthday this year.

Although the US would see a host of new products, international instruments were the new wave, said a futures and options strategist for a leading Wall Street firm. Stock index futures in foreign markets, for example, would allow investors to hedge and allocate funds to countries they favour. "As investors become more educated about hedging and speculating, the pressure to develop new products will grow exponentially," concurred a second strategist, Mr Richard Bookstaber, a Morgan Stanley principal.

Successful use of futures and options, even in the relatively less complicated domestic arena, hinges on high-powered mathematical analysis to deter-

mine the optimum strategy. Going international brings additional complexities, such as currencies, which many firms are learning to deal with.

"We trade anything on any exchange—stock index futures, futures and options on currencies, stocks and bonds," said Mr Steven Wansch, of Kidder Peabody's financial futures department.

Although firms are directing such effort to their clients, many are also doing it for their own accounts. Globalisation of securities markets is exposing them to risks on a hour basis, which is most easily handled by passing their books on from one trading centre to the next as the day progresses. But international futures and options give them the opportunity to hedge their exposure to risk with a chance of additional profit. Firms are generally very reticent about discussing the proprietary uses to which they are putting the instruments.

An incomplete arsenal remains the greatest constraint. On stock index futures, for example, no instrument abroad matches the liquidity and maturity of the S & P 500, which traded 20m contracts last year. Far behind came the Hang Seng, in Hong Kong, with 850,000 contracts, and Sydney's All Ordinaries at 500,000 and London's FT-SE 100 with 121,000.

A crucial gap in equities trading is a Japanese hedge. A partial solution came late last year, when Singapore began trading the Nikkei 225 index of Japanese stocks which accel-

erated rapidly to the annual equivalent of 100,000 contracts. Japan itself, the Osaka exchange is about to launch a 50-stock futures contract, and the Tokyo Stock Exchange is working on a broader contract, although eager users may have to wait another year for it.

US exchanges are trying to meet the need for international instruments by setting up foreign links. The Chicago Mercantile Exchange, home of the S&P 500 index futures contract, hopes to begin trading the Nikkei 225 contract in Chicago later this year. It hopes to make trading fully fungible, so that a contract bought in Singapore could be sold in Chicago and vice-versa, as some of its currency contracts already are. "The order flow from the US to Singapore for the Nikkei 225 is beginning to pick up," said Mr William Brodsky, President of the Merc.

Similarly, the American Stock Exchange hopes its Major Market Index of 20 blue chip US stocks will begin fungible trading on the European Options Exchange, in Amsterdam, in the second or third quarter of this year for the benefit of European investors.

Until the products are in place, securities firms continue to lay off most of their risks in more traditional ways. "Derivative instruments are over publicised," said Mr Tom Burnett, head of international equity trading at Merrill Lynch. "They are not used by US trading firms in any major way."

Merrill Lynch is adept at

using its worldwide equities research and trading network to facilitate large portfolio trades without covering with futures. In a recent typical example, a US institution wanted to sell \$50m of foreign stocks and buy \$30m of a different mix with some 10 currencies involved in the trading. To complicate matters, the client indicated as usual in such portfolio trades only the countries and sectors, while the terms of the deal were negotiated. The individual stocks are revealed only to the successful broker, so the unsuccessful bidders cannot trade to their own advantage.

With the advent of a full range of derivative instruments, the number and size of international portfolio transactions will grow enormously. The desire of US pension funds, one of the largest pools of capital in the world, to use the instruments was shown recently in a survey by Greenwich Associates, a Connecticut consultant.

Of 1,000 managers of large pension funds questioned, only 5 per cent were using financial futures and options in some form of portfolio insurance, but a further 11 per cent said they would start using such instruments this year.

Just as the instruments have allowed fund managers to take more comfortably larger positions in domestic equities and to manage their portfolios more actively, the same investment tools should bring equal benefits in the international arena.

Roderick Oram

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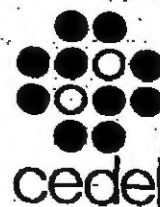


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## Locals: London

## Taking a chance on Liffe

"LOCALS ARE individuals who want to take a chance," says Mr Guy Whittle, who joined the ranks of the traders who work for themselves on the floor of the London International Financial Futures Exchange (Liffe) 3½ years ago.

One thing they have been finding tiresome lately is being interviewed by journalists for "East End boy" makes millions-type stories. Apart from the fact that dodging the marauding camera crews who descend on the floor gets in the way of a day's trading, Mr Whittle says most tales of the riches they amass are considerably exaggerated.

"I should think most locals make under half what a good market maker who works for a company can get," he says. "After all, you have to call the market right about 70 per cent of the time to make any money at all."

But it was not always so. In September 1983—before preparations for the Big Bang reorganisation had sent City salaries spiralling upwards—Mr Whittle, now 28, ceased working

for Akroyd & Smithers, the jobbing firm, to go it alone. It was, he says, the only way he could significantly increase his earnings.

It was a question of temperament, too. As a foreign student, reading Business and Economics at the University of Western Ontario, he had caught the bug for dealing in futures from fellow students who dabbled in the Chicago market to help pay their way through college.

On his return to England, his first job in banking struck him as boring by comparison. After he had started to deal in futures at Akroyd, he did not need much persuading that the pioneering locals who stood close to him on the floor of Liffe were having more fun working for themselves.

"But it was taking quite a risk," he says. "Liffe had only had 'opening' a year and volumes were very low."

The locals are there to add the liquidity of the market, which they do by dealing for themselves and for other exchange members, and in some cases for customers too.

But to handle orders for non-member customers, a local needs to show a net worth of £100,000, and must have sound administrative systems. It is only practicable for locals to carry out this type of business if they club together.

The minimum qualification to become a local is a net worth of only £25,000, though a local also needs to have a clearing member who is worth more than £1m to guarantee his trades.

The most prohibitive entry qualification is the cost of a seat, which has risen steeply in the last 18 months and now stands at around £150,000. Like many other locals, Mr Whittle uses a seat designated to him by a member company which is responsible for his business activities, thus keeping his overheads down to between £10,000 and £20,000 per year.

Mr Whittle confines himself to the market he feels most comfortable with—gold futures. He has not diversified into gilt options yet, for he says that the costs are still too high and the



Mr Guy Whittle: most comfortable with gilt futures.

market has not been volatile enough lately to justify the costs.

In general terms, his policy is to keep his dealing costs down by taking up positions, rather than constantly turning the contracts over. This means that, depending on the market, he will turn over between 30 and 200 contracts a day.

But even the less frenetic type of local like Mr Whittle has to be on his toes all the time the floor is open (between 9 am and 4.15 pm in the gilt market) in order to respond minute-by-minute to the constantly moving market.

Mr Whittle will generally start the day with a broad plan of action, but be prepared to revise it. If a gilt top stock is to be announced, he will chat to the stockbrokers before the market opens, to get a feel for where the price of the corresponding futures contract will be.

Apart from the taps, the busiest moments are when US and UK economic figures are announced, and the opening and the close. There should be a lull around mid-morning, although this has become less usual since Big Bang brought more players—and especially the Americans—into the gilt market. No local would contemplate a lunch-hour of longer than half an hour.

The job takes a physical toll, too. Locals, after all, stand up and shout all day, and coughs and colds are easily transmissible on the floor.

Ten years is the upper limit on a local's trading life, Mr Whittle reckons. Afterwards, some become clearers for other people's trades, and some sell off the private-client business they have accumulated. Getting a job outside the market can be difficult, since an ex-local has no management experience at all.

Many, he says, are hoping to retire—and this puts an additional strain on them to make a success of their trading during the short time they're doing it.

Claire Pearson

## Locals: Chicago

## A breed that bolsters liquidity

FIRST-TIME visitors to the major Chicago exchanges are usually struck by the sheer rowdiness of futures and options trading US-style.

On a busy day, the biggest pits are a seething mass of screaming, postulating bodies. In the windy city, the world of high finance is no place for the faint-hearted.

While this highly-charged and frenetic environment is perhaps an inevitable consequence of the huge volumes being traded, it is partly too the legacy of the city's indomitable "locals."

Locals are a breed peculiar to the futures and options markets and, in many ways, the lifeblood of the open outcry trading system.

They are the risk-takers, the individuals trading on their own account who bolster liquidity in the markets where they congregate, effectively smoothing potential price discontinuities and, ideally, enabling other participants, such as trade hedgers, to change their exposure at will.

The teeming pits of Chicago have traditionally been their happiest hunting grounds. Between 2,500 and 3,000 locals are currently thought to be operating in the city, accounting in some pits for up to 50 per cent of trades.

As out-and-out speculators, locals are entirely dependent upon price fluctuations to generate profit—although, in prac-

tice, some floor brokers also trade on their own account to supplement their other income.

Various techniques are employed, of which "scalping" and "opening" are perhaps the most tried and trusted. A scalper relies on his experience to sense an increase in buying or selling pressure, before it fully develops, and trades accordingly. His interest is essentially short-term.

A spreader is an arbitrager who tries to cash in on abnormal price discrepancies between different contract delivery commodities. The T-bill and Eurodollar contracts at the Chicago Mercantile Exchange (the so-called Ted spread) and the Chicago Board of Trade's soybean complex are two particularly popular areas for spreaders to exploit.

Some locals take a longer-term view, gambling on the general direction of a market and reaping their reward anything from a day to years later. They are known as "day traders" or "position traders."

While a high proportion of locals continue to hug the pits, the advent of high technology has prompted an increase in the number of back-office traders. This opportunistic breed typically uses electronic hardware to keep tabs on a number of markets, venturing into the pits only to fine-tune their cur-

rent position. "On the floor you have to concentrate too much on just one pit," says Mr Gil Vanden, a proponent of the office trading method. "I think, by and large, the big money is being made in the offices. Scalping makes for a hard living."

And it is getting ever harder, by all accounts. While most locals make no bones that the prospect of getting rich is one of the prime motivating factors (the near total lack of bureaucracy is another), the improving efficiency of the market has had a heavy impact on the amount of easy money to be made. "It is requiring a much better trader to be successful than a while back," says Mr Alan Mitchell, a former lawyer turned CME local.

The principal reason for this may be summed up in one word: computers. What is a vital tool for the growing band of back-office traders (particularly those dealing in options)—has become the bane of the traditional pit trader's existence. "In the 1970s there were riskless arbitrage profits to be made because the banks weren't allowed to do it," recalls one seasoned "market" observer.

"Now computers click in whenever the markets get out of step."

This has turned some locals into latterday Luddites, suspicious of any proposed change that smacks of greater automa-

tion. A CBOT experiment with headsets, enabling brokers' assistants to communicate with brokerage firm telephone booths outside the pit, was last year tarred with precisely this brush.

"Nobody in the pit wants it," one concerned trader reportedly said at the time. "The more efficient trading becomes, the less opportunity there is to make money."

But if the serried ranks of upmarket German cars in the CME's underground car park are a fair indication, there remains enough opportunity to keep the more proficient traders in clover for a good while yet.

These may not be vintage years for the average Chicago local. But projections of the breed's impending demise are almost certainly premature.

The growing maturity and efficiency of the markets will probably cause the number of pit-hugging scalpers to continue to decline. But computer literacy among locals is on the increase.

Before computers, I'd have needed two or three people to produce all the charts I need," says Mr Vandera. For many of those prepared to use, rather than fight, technological advances, a career in the pits should continue to yield a most acceptable return.

David Owen

## Swaps

## A worldwide stratagem

THE SWAPS market, once considered the arcane preserve of a few whizzkid bankers with MBAs, is now a worldwide phenomenon, which top corporations and investment institutions are as adept at exploiting as the best investment bankers.

Such is the flexibility of the technique that the corporate treasurer can now manage his liabilities on an almost continuous basis without the need for time-consuming refinancing, and the investment manager can construct a bond portfolio tailor-made to suit his views on the likely direction of interest rates, currencies and the yield curve.

A swap is simply an agreement whereby two or more parties agree to exchange interest payments or receipts. A company with fixed interest liabilities, for example, which feels that interest rates are due to fall might arrange a swap with a company with floating rate liabilities which feels that interest rates are due to rise. Each would agree to pay the other's interest payments; the likely direction of interest rates would depend on how interest rates eventually moved.

A swap might also be arranged because of the arbitrage possibilities created by the fact that investors in different countries tend to have varying perceptions of an issuer's credit risk. The classic example was an early swap between IBM and the World Bank.

Swiss investors had absorbed a lot of World Bank paper but were eager to buy the bonds of a top US corporation like IBM; in the US, however, the Bank had a better credit rating than the computer giant. Each agreed to borrow where its comparative advantage was greatest; the two then concluded a swap, with IBM ending up with a dollar, and the World Bank a Swiss franc liability. The result was that both parties had borrowed more cheaply than they could have done if no swap had been arranged.

Swaps have come a long way from the early days of the IBM/World Bank deal, with the deals involving an increasing number of maturities, currencies and counterparties. On the inter-bank market, swaps traders can quote a fixed rate for a swap into six month Libor (London Interbank Offered Rate) as easily as a foreign exchange

dealer can quote a rate for Deutschmarks against sterling. Almost any currency can be used as a vehicle for obtaining cheap funds via a swap. In the Euro market, for example, most bond issues denominated in Australian or New Zealand dollars will be accompanied by a swap via which the issuer will eventually obtain funding denominated in the currency of its choice.

The complexity of the deals arranged can be breathtaking. The UK Export Credits Guarantee Department concluded a programme in late 1986, arranged by Kleinwort Benson, which involved 47 different transactions worth around \$2bn. As swaps have increased in flexibility, so they have grown closer and closer to other risk management instruments like futures and options. A swaption, for example, gives the buyer the

**A swap is simply an agreement whereby two or more parties agree to exchange interest payments or receipts. Each will pay the other's interest payments.**

right, but not the obligation, to enter into an interest rate swap at a set rate during a defined future period. In return, the buyer pays the swaption writer a premium.

A few years ago, the average corporate treasurer might read about such techniques with interest, but not take any action. Now they are much more sophisticated. "Top corporations use swaps as a means of interest rate risk management," explains Mark Blundell of County Nat West.

The growth in the interest rate cap market has added a further string to the treasurer's bow. A cap is an agreement whereby a bank guarantees to protect the borrower against an increase in interest rates above a certain level.

So, a corporation with borrowings split, say, 50/50 between fixed and floating can use the swaps markets to alter the mix of its borrowings if it changes its view on likely interest rate movements. If it believes rates are due to fall, then it increases the floating portion and vice versa.

"Borrowers are demanding more flexibility these days," says Mr Ian Elstein of Bank of America. "They want to be able to swap from fixed rate money into funding based on commercial paper rates rather than just on Libor." Not only do borrowers require swaps against new interest rate benchmarks, they also require swaps to match up to the complex structures of the bonds they issue.

"In the old days," explains Mr Yves de Balmann of Citicorp, "you would arrange a swap for the full life of the issue or up to the first call date." (A call provision in a bond gives the issuer the right to redeem at an early date.) "But bonds nowadays have complicated call structures. Swaps have to be constructed to mirror exactly the provisions of the bond."

On the other side of the bond market, investors are increasingly appreciating the added value that swaps can bring to the investment portfolio. An asset swap involves an investor passing on the income stream from a bond to a counterparty and receiving income in a different form.

Investment banks are sophisticated enough to create so-called synthetic bonds. They spot bonds which appear cheap and therefore high-yielding and repackaged them as an asset with a different payment structure.

"There's been a tremendous expansion in the asset swaps market," believes Mr Thomas Jasper of Salomon Brothers, "both in terms of size and the type of deal being offered."

An illustration of the new breed of asset swap recently came from Morgan Guaranty. In late February, it produced two issues—called Stars and Stripes—which repackaged a \$1bn Denmark floating rate note. The swaps were into Deutschmarks and sterling respectively and offered investors a margin over Libor. The earlier bond had paid a margin under the Libid (London Interbank Bid) rate.

The terminology of swaps will no doubt expand as fast as the market itself. But now that it has reached the current level of liquidity and sophistication, it seems certain that a lot more treasurers and fund managers will have to learn the new jargon.

Philip Coggan

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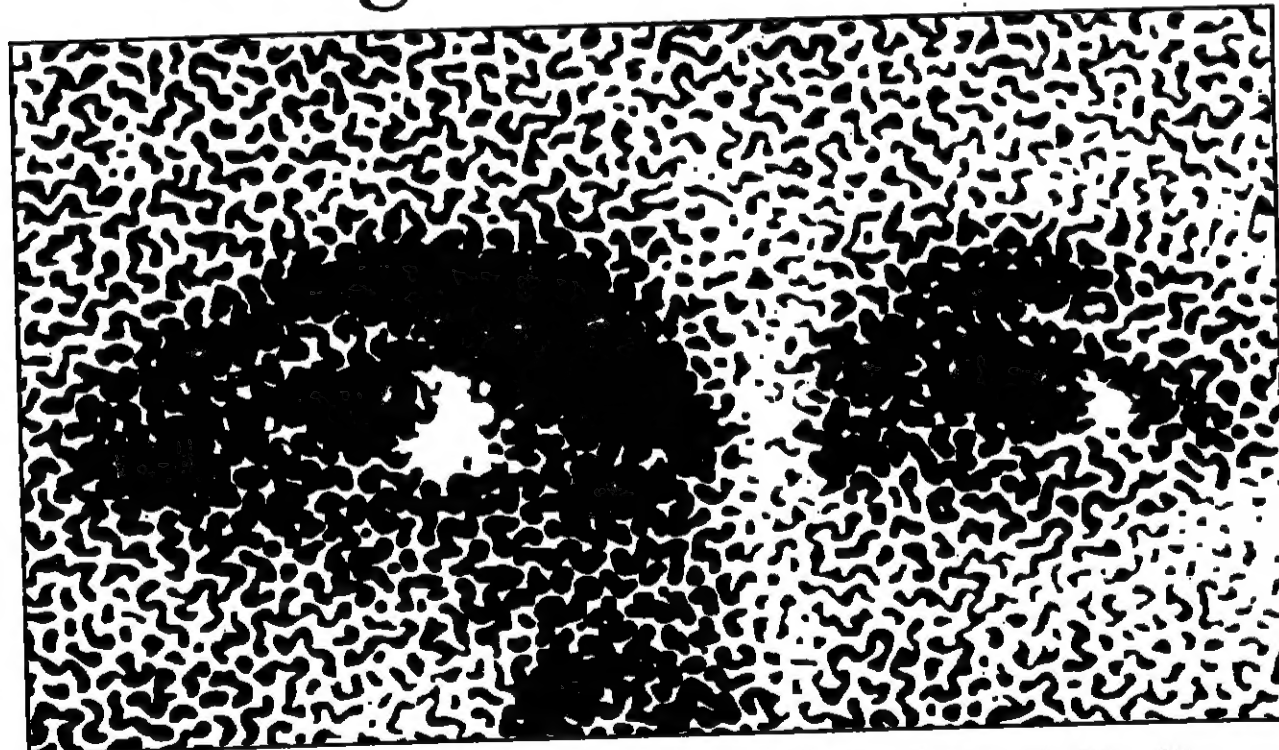
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## FINANCIAL FUTURES AND OPTIONS 10

## Forward Rate Agreements

## A more flexible way to manage interest rates

CORPORATE TREASURERS have long been concerned to protect themselves against movements in interest and exchange rates. But most have not yet been ready to use the world's futures and options exchanges as vehicles for hedging those risks.

Perhaps they have felt uncomfortable with the speculative reputation of the exchanges; perhaps they have been discouraged by the margining system involved in futures; or perhaps they find the size and maturity dates of traded contracts too inflexible for their needs.

Whatever the reason, they have turned instead to the banks for instruments which will give them protection against interest and currency movements. And competition has forced banks to refine constantly the products on offer.

The earliest means of fixing an interest rate in advance was probably via a forward/forward agreement. If a company wanted to borrow for a six-month period in, say, six months time, then a bank would quote a rate in advance for the transaction. The borrower is sure of its interest rate; but the problem is that it is committed to borrowing the principal sum.

If the company is using a forward/forward to hedge an underlying transaction, then the result will be doubled lines of credit. To counter this problem, Forward Rate Agreements (FRAs) were developed as a more flexible means of interest rate management.

Under an FRA, a company agrees with a bank to borrow, or to lend, a set amount of capital at a stated interest rate for a given maturity, commencing in a few months time. In fact, the principal rarely changes hands. Instead, each party will agree to refund the other if interest rates fall above or below the agreed level.

Say a company wants to ensure that it pays no more than 10 per cent when one of its floating rate loans reaches a rollover point in six months time. It arranges a FRA with a bank for the same amount of principal as the underlying loan. When the rollover point occurs, if interest rates—usually measured by the

London Interbank Borrowing Rate (Libor)—are above 10 per cent, the bank pays the company enough to compensate it for the interest differential. However, if rates fall below 10 per cent, the company must pay the bank the difference.

An FRA thus protects the borrower against the effects of a sharp rise in rates, but does not allow it to profit from a favourable movement. Another disadvantage of an FRA is that borrowers cannot just pick and choose the interest rate limit they want; instead the limit is set by the market.

Over-the-counter interest rate options (often called Interest Rate Guarantees, or IRGs) were designed to give borrowers that extra flexibility. In return for a premium, the option buyer has the right, but not the obligation, to fix interest rates at a given level for a given period in the future. The result is that borrowers have the chance to benefit from a favourable movement in rates.

However, many corporate treasurers are unhappy about paying upfront premiums. So a number of products have been developed which offer option-style benefits without the upfront cost.

Hambros have developed an instrument called a Fox (FRA with optional exit) which combines some of the virtues of both FRAs and options.

The company takes out an FRA at a less favourable rate than that prevailing in the market. At the same time, it arranges an exit rate at a more favourable level. If market rates fall below the exit rate, the company can cancel the contract and take advantage of the favourable market rate. The spread between the contract rate and the market rate is effectively the premium which the customer pays for the option to cancel the contract.

At the longer end of the market, FRAs and options tend to blend in with instruments like swaps and caps. "A long term swap can be seen, in theory, as a series of FRAs but based on an average rate," says Mr John Parker, a manager of the treasury marketing department of Hill Samuel.

Under a normal FRA, the party that agrees to fix the rate is, in effect, paying floating and receiving fixed—a classic interest-rate swap.

Similarly, a cap is essentially a series of options at a set rate. The first caps were set on bond issues; investors agreed to accept an upper limit to the coupon on a floating rate in return for a higher spread over Libor on the original issue. Some issues then sold the cap and used the income stream from the proceeds of the sale to reduce the effective cost of the issue.

Now caps are traded between banks, although not in the same volumes as options.

As the instruments become more sophisticated, borrowers can fix more than just the nominal rates of interest. The forward spread agreement, marketed by Hongkong and Shanghai Banking Corporation, allows a borrower to lock in the spread between interbank interest rates in two currencies.

If, for example, the spread between UK rates and US rates were 200 basis points, the bank might quote 100/201, meaning that a borrower who wanted protection against a widening spread could lock in at 210 basis points. One who was worried about a narrowing spread could lock in at 190.

The currency markets have long had forward rates for those who wish to fix exchange rates in advance, and it seems that treasurers are now becoming more willing to embrace the currency option. But, just as in the interest rate market, banks have developed products to conquer treasurers' dislike of paying upfront premiums.

Citicorp have developed the cylinder option, which is essentially a refinement of a common trading strategy. The customer fixes an upper and lower band, between which it is prepared to accept currency fluctuations.

It then writes an option (agrees to sell currency) at the most favourable rates and buys an option at the least advantageous rate. Depending on the size of the band between the two rates, such an option would require no premium payment.

Philip Coggan



Mr John Barkshire: a new strategy on the way for ICCH

## Clearing systems

## Underpinning the market's liquidity

AN INTENSE debate is proceeding quietly in London over the future of the International Commodities Clearing House (ICCH).

Unlike the clearing houses for US futures markets, which are owned by exchanges, ICCH is independent of the exchanges and has been operated as a business aiming to clear many markets around the world—it clears, for example, an automated futures exchange in New Zealand.

Dissatisfaction has been growing, however, among ICCH's major customers, and particularly at the London International Financial Futures Exchange (LIFFE).

LIFFE has conducted several campaigns to reduce the costs of clearing through ICCH. It goes, however, far beyond that. There is a widespread belief at LIFFE that ICCH's systems and structure are obsolete, and that it needs to be re-vamped to provide streamlined services which fit today's global markets.

Last year, the six banks which own ICCH were persuaded to install as chairman Mr John Barkshire, who was previously the founding chairman of LIFFE and remains chairman of Mercantile House, the financial services group.

With the blessing of the Bank

of England, which is concerned that there should be a strong and British clearing system at the heart of the London markets, he is conducting a fundamental review of ICCH. Everything—from ownership, to systems, to the services which ICCH provides—is subject to change; and so far it is difficult to do more than guess what the outcome will be.

Clearing is at the heart of the markets. In futures and options markets, the clearing house interposes itself as a principal in every trade. Each trader, knowing that he is dealing with the clearing house, feels assured that obligations to him will be met. Thus a sound clearing system underpins the liquidity of the market.

ICCH provides a guarantee of performance by virtue of its ownership by banks. The guarantee is not explicit—it is simply assumed that the British banking system will stand by ICCH should it suffer a default greater than its capital. Despite this lack of formality, the guarantee function is probably the most important provided by ICCH, and it is thus central to any discussion of ownership of ICCH passing out of the banks' hands.

ICCH provides other banking services—for example, the collection of margin payments. It also clears and processes

trades, enabling the calculation of positions, and therefore of margin requirements. In addition, it matches trades and arranges for delivery following the expiry of contracts. It can also carry out a surveillance function enabling investigation of trades and payments.

Some of these functions, such as trade matching and processing, can be and are carried out by some of its exchange customers themselves. They could probably do more. Increasingly, exchanges are looking at the cheapest and quickest ways of bringing services such as these—many of which do not involve complex computer systems—to their customers.

Then there are ICCH's foreign ventures, which range from the futures exchanges of Sydney and Hong Kong to the Paris Mafic. Some in the London markets believe that these distract ICCH from what they see as its main purpose: to provide cheap services to them. Nevertheless, ICCH's international operations could prove useful if they can be converted into an interlinked global network.

At present, however, the ICCH management is perceived to be stretched and lacking clear direction. There is also a growing morale problem which is likely to go deeper until Mr Barkshire determines the new strategy.

That strategy is likely to turn ICCH into more of a utility, providing cheap essential services to the members of the key London exchanges—LIFFE, the London Commodity Exchange and

the Stock Exchange—rather than a business designed to make profits for shareholders.

The general expectation is that the banks will relinquish their ownership, but perhaps continue to provide guarantee services in return for a fee. This, however, seems by no means certain.

Even less clear is who would take over the reins. The alternatives would appear to be the user exchanges, or those exchanges' clearing members. Since the latter would be far more cumbersome, ownership by exchanges would seem most logical. No exchange seems willing publicly to declare an interest, however. It is possible that some proposal could emerge from discreet talks now under way between LIFFE and the Stock Exchange—which has an advanced clearing system in Telisman, already being expanded, as well as having a well-respected systems development staff.

The trend which made the need for changes at ICCH more urgent was that for links between exchanges, since clearing, rather than trading, function are really at the heart of such links. The trading floors remain independent, but a link between them is established through some common clearing mechanism.

When the London Stock Exchange proposed, two years ago, to establish a currency options link with the Philadelphia Stock Exchange, the first stumbling block was the differing clearing systems and

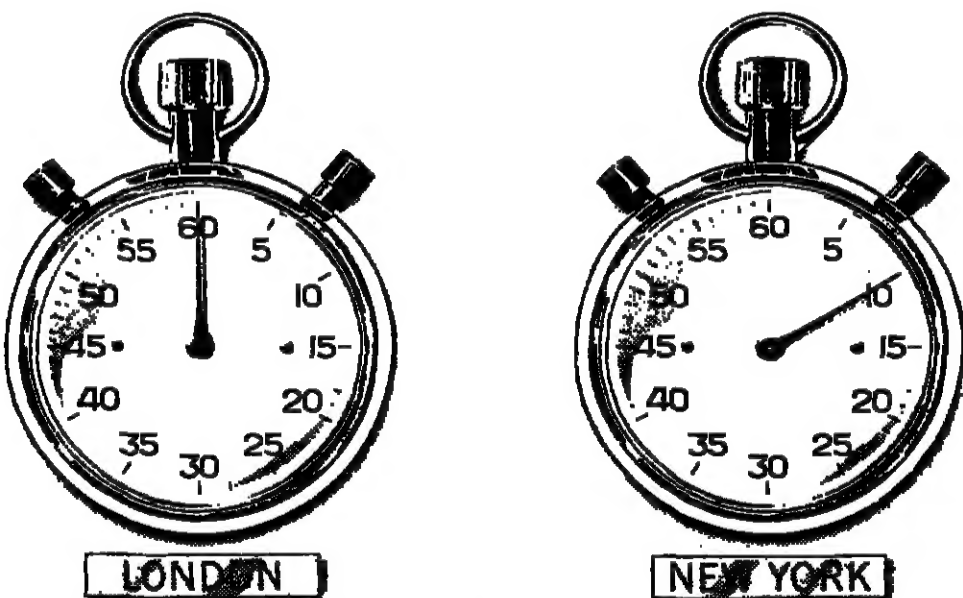
cost structures of the two exchanges. The Philadelphia exchange is cleared by Options Clearing Corporation, which clears most US options markets—a high volume, low cost operation. The danger from London's point of view was that ICCH, which clears the smaller London traded options markets, would simply become a subsidiary of OCC as far as this link was concerned. There was even discussion of OCC buying ICCH.

These problems were ironed out eventually in a mutually acceptable arrangement, although the link is still not functional because of regulatory hurdles and a separate disagreement between the exchanges.

The need for a strong, cheap clearing house in London has been underlined, further however, by LIFFE's talks for extensive links with the Chicago Board of Trade. Again, the heart of the link is clearing. The absence of a strong clearing body in London could produce a danger that LIFFE, which prizes its independence, could become a subsidiary of its US partner.

A successful link, however, would cater for the needs of the firms which are the most important members of both futures exchanges. They would be able to offset positions held on one exchange against position held on another for margin purposes, allowing them to build up a global position at the minimum cost but with considerable oversight and surveillance.

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